July 31, 2012

2011 Consolidated Annual Performance & Evaluation Report (CAPER)

For the Period May 1, 2011 through April 30, 2012

2011 CAPER
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For the Period May 1, 2011 through April 30, 2012

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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  - 1.2 – Rehabilitation
  - 1.3 – New Construction
  - 1.4 – Homebuyer Assistance

#### 2.0 Consortium Homeless Activities

- 2.1 – Emergency Shelter
- 2.5 – Homelessness Prevention & Outreach

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- **Physiological Needs**
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  - 3.3.4 Behavioral Health

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- 3.1.X – Urgent Needs
- 3.1.1 – Roadway Improvements

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Introduction

This Consolidated Annual Performance and Evaluation Report (CAPER) reflects the status and accomplishments of Lake County's HUD-funded activities under the Community Development Block Grant (CDBG) Program, the HOME Investment Partnerships (HOME) Program, and the Emergency Shelter Grant (ESG) Program covering the period from May 1, 2011 through April 30, 2012.

Executive Summary

The 2010 - 2014 Consolidated Plan served as the framework for Lake County's housing and community development needs and guided our use of available HUD resources for the 2011 program year. This CAPER continues to make use of those previously identified areas and sub-areas of the 2000 - 2004 and the 2005 - 2009 Consolidated Plans as well. It organizes the presentation of CDBG, HOME, and ESG funded project accomplishments that have been realized over the past twelve months. The major project areas, under both Consolidated Plans and this Annual Performance Report, are related to “Housing”, “Homelessness”, “Public Facilities and Infrastructure”, and “Public Services.”

This report is currently divided into the following major sections:

1) Progress Assessment – 2005-2009 Projects: a brief summary of the progress that has been made for each goal under the 2005-2009 Consolidated Plan.
2) Detailed Accomplishments – 2005-2009 Projects: specific project related information on all open project activities that were still underway during the program year for each goal under the 2005-2009 Consolidated Plan.
3) Progress Assessment – 2010-2014 Projects: a brief summary of the progress that has been made for each goal under the 2010-2014 Consolidated Plan.
4) Detailed Accomplishments – 2010-2014 Projects: specific project related information on all open project activities that were still underway during the program year for each goal under the 2010-2014 Consolidated Plan.
5) Supplemental Narratives: information specifically required by the U.S. Department of Housing and Urban Development to document compliance with various programmatic regulations.
6) HUD Forms/IDIS Printouts: as required.
7) Appendices: additional information as needed.

Activities funded for the 2011 Program Year supports the three principle objectives of the Department of Housing and Urban Development (HUD) promoting: decent housing, a suitable living environment, and expanded economic opportunities.

HUD has also developed a series of outcomes to follow these principle objectives - availability/accessibility, affordability, and sustainability. Each objective can be paired with an outcome, using the following abbreviations:

- SL1 - Suitable Living Environment & Availability/Accessibility
- SL2 - Suitable Living Environment & Affordability
- SL3 - Suitable Living Environment & Sustainability
- DH1 - Decent Housing & Availability/Accessibility
- DH2 - Decent Housing & Affordability
- DH3 - Decent Housing & Sustainability
- EO1 - Economic Opportunity & Availability/Accessibility
- EO2 - Economic Opportunity & Affordability
**EO3 - Economic Opportunity & Sustainability**

The Lake County Consortium has developed established an objective and outcome for each project in its Annual Action Plan and this CAPER, as noted on the individual projects’ Table 3C. For simplicity, each goal in the Consolidated Plan is identified as meeting an outcome and objective, and each project under that goal must meet them. Those relationships are as follows:

### 1.0 Consortium Housing Goals & Strategies

#### CHDO Operating Funds

<table>
<thead>
<tr>
<th>Objective</th>
<th>Outcome</th>
<th>Proposed Indicator</th>
</tr>
</thead>
<tbody>
<tr>
<td>Decent Housing</td>
<td>Availability</td>
<td>N/A</td>
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<td></td>
<td>/Accessibility</td>
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#### 1.1 Fair Housing

<table>
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<tr>
<th>Objective</th>
<th>Outcome</th>
<th>Proposed Indicator</th>
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</thead>
<tbody>
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<td>Decent Housing</td>
<td>Availability</td>
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#### 1.2 Rehabilitation

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<td>Decent Housing</td>
<td>Availability</td>
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<td>/Accessibility</td>
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#### 1.3 New Construction

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<thead>
<tr>
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<th>Outcome</th>
<th>Proposed Indicator</th>
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<tbody>
<tr>
<td>Decent Housing</td>
<td>Availability</td>
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<td></td>
<td>/Accessibility</td>
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#### 1.4 Homebuyer Assistance

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<thead>
<tr>
<th>Objective</th>
<th>Outcome</th>
<th>Proposed Indicator</th>
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<tbody>
<tr>
<td>Decent Housing</td>
<td>Affordability</td>
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</table>

### 2.0 Homeless Goals & Strategies

#### 2.1 Emergency Shelter

<table>
<thead>
<tr>
<th>Objective</th>
<th>Outcome</th>
<th>Proposed Indicator</th>
</tr>
</thead>
<tbody>
<tr>
<td>Suitable Living</td>
<td>Availability</td>
<td>Beds</td>
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<tr>
<td>Environment</td>
<td>/Accessibility</td>
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#### 2.2 Permanent Supportive Housing

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<thead>
<tr>
<th>Objective</th>
<th>Outcome</th>
<th>Proposed Indicator</th>
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<tbody>
<tr>
<td>Decent Housing</td>
<td>Availability</td>
<td>Beds</td>
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2.3 Rapid Re-Housing

<table>
<thead>
<tr>
<th>Objective</th>
<th>Outcome</th>
<th>Proposed Indicator</th>
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</thead>
<tbody>
<tr>
<td>Decent Housing Availability</td>
<td><strong>Units</strong></td>
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</table>

2.4 Transitional Housing

<table>
<thead>
<tr>
<th>Objective</th>
<th>Outcome</th>
<th>Proposed Indicator</th>
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</thead>
<tbody>
<tr>
<td>Suitable Living Availability</td>
<td>Units</td>
<td></td>
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2.5 Homelessness Prevention & Outreach

<table>
<thead>
<tr>
<th>Objective</th>
<th>Outcome</th>
<th>Proposed Indicator</th>
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</thead>
<tbody>
<tr>
<td>Suitable Living Environment</td>
<td>Availability</td>
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2.6 Supportive Services for the Homeless

<table>
<thead>
<tr>
<th>Objective</th>
<th>Outcome</th>
<th>Proposed Indicator</th>
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</thead>
<tbody>
<tr>
<td>Suitable Living Environment</td>
<td>Households</td>
<td></td>
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3.1 Public Facilities

3.1.1 Roadway Improvements

<table>
<thead>
<tr>
<th>Objective</th>
<th>Outcome</th>
<th>Proposed Indicator</th>
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<tbody>
<tr>
<td>Suitable Living Sustainability</td>
<td>Households</td>
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3.1.2 Water Supply System Improvements

<table>
<thead>
<tr>
<th>Objective</th>
<th>Outcome</th>
<th>Proposed Indicator</th>
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</thead>
<tbody>
<tr>
<td>Suitable Living Sustainability</td>
<td>Households</td>
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3.1.3 Sanitary Sewer System Improvements

<table>
<thead>
<tr>
<th>Objective</th>
<th>Outcome</th>
<th>Proposed Indicator</th>
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<tbody>
<tr>
<td>Suitable Living Sustainability</td>
<td>Households</td>
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3.1.4 Drainage Improvements

<table>
<thead>
<tr>
<th>Objective</th>
<th>Outcome</th>
<th>Proposed Indicator</th>
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</thead>
<tbody>
<tr>
<td>Suitable Living Sustainability</td>
<td>Households</td>
<td></td>
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</table>

3.2 Physiological Needs

3.2.1 Basic Food & Nutrition Needs

<table>
<thead>
<tr>
<th>Objective</th>
<th>Outcome</th>
<th>Proposed Indicator</th>
</tr>
</thead>
<tbody>
<tr>
<td>Suitable Living Availability</td>
<td><strong>Households</strong></td>
<td></td>
</tr>
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</table>
3.2.2 Basic Health Needs

<table>
<thead>
<tr>
<th>Objective</th>
<th>Outcome</th>
<th>Proposed Indicator</th>
</tr>
</thead>
<tbody>
<tr>
<td>Suitable Living Environment</td>
<td>Availability/Accessibility</td>
<td>Households</td>
</tr>
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3.3 Safety & Security Needs

3.3.1 Security of Employment

<table>
<thead>
<tr>
<th>Objective</th>
<th>Outcome</th>
<th>Proposed Indicator</th>
</tr>
</thead>
<tbody>
<tr>
<td>Economic Opportunity</td>
<td>Availability/Accessibility</td>
<td>Persons</td>
</tr>
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</table>

3.3.2 Access to Services

<table>
<thead>
<tr>
<th>Objective</th>
<th>Outcome</th>
<th>Proposed Indicator</th>
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<tbody>
<tr>
<td>Suitable Living Environment</td>
<td>Availability/Accessibility</td>
<td>Households</td>
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3.3.3 Security of Family & Social Stability

<table>
<thead>
<tr>
<th>Objective</th>
<th>Outcome</th>
<th>Proposed Indicator</th>
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<tbody>
<tr>
<td>Suitable Living Environment</td>
<td>Availability/Accessibility</td>
<td>Households</td>
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3.3.4 Behavioral Health

<table>
<thead>
<tr>
<th>Objective</th>
<th>Outcome</th>
<th>Proposed Indicator</th>
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</thead>
<tbody>
<tr>
<td>Suitable Living Environment</td>
<td>Availability/Accessibility</td>
<td>Households</td>
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Appendix List

Appendix A includes a copy of the CAPER Public Hearing Notice published July 9, 2011 in the News-Sun for the July 25 Public Hearing.

Appendix B provides HUD-required Performance Measurement Tables that identify the complete achievements under each goal area of the 2005 - 2009 Consolidated Plan in support of previous HUD funding allocated to “Housing”, “Homelessness”, “Public Facilities and Infrastructure”, “Public Services”, and “Economic Development/Opportunities” in Lake County.

Appendix C provides HUD required Performance Measurement Tables that identify the complete achievements under each goal area of the 2010 – 2014 Consolidated Plan in support of current HUD funding allocated to “Housing”, “Homelessness”, “Public Facilities and Infrastructure”, “Public Services”, and “Economic Development/Opportunities” in Lake County.
Progress Assessment - 2005-2009 Projects

During 2004 and into the early part of 2005, Lake County undertook a broad-based participatory process to develop its 2005 - 2009 Consolidated Plan. Lake County outlined an additional series of five-year Consortium goals for housing, homelessness, public facilities and infrastructure, public services, and economic development opportunities.

This section of the 2011 CAPER reviews the goals of the 2005 - 2009 Consolidated Plan and briefly assesses the progress Lake County is making/made towards them through the use of CDBG, HOME, ESG, and other HUD funded resources. The following Progress-to-Date sections for each of these 2005 - 2009 Consolidated Plan goals is to reflect project activity that is singularly addressed in the Detailed Accomplishment – Post 2005 section of this report.

1.0  Consortium Housing Goals & Strategies

1.1  New Construction

Five-Year Goal:
Low- and moderate-income Lake County homebuyers and renters (including seniors, persons with disabilities and other special needs populations) will benefit from the construction of 500 new affordable housing units.

Progress-to-Date:
PY2005 – PY2009 housing funds were used to construct over 150 new affordable housing units.

1.2  Tenant-Based Rental Assistance

Five-Year Goal:
200 low- and moderate-income households will benefit from increased access to affordable and decent, safe and sanitary housing, through tenant-based rental assistance in the form of security deposit assistance.

Progress-to-Date:
In PY2008, Maristella and Thresholds provided tenant based rental assistance in the form of security deposit assistance to 123 additional households for the purpose of preventing homelessness and/or assisting those households to access affordable, decent, safe, and sanitary rental housing. PY2005 – PY2009 housing funds have been used to assist 443 households.

1.3  Rehabilitation

Five-Year Goal:
Very low- and low-income renters (including families, seniors, and persons with disabilities) will benefit from the improvement of 100 units of existing rental housing.

390 units, currently occupied by low-income homeowners, will be retained within the affordable housing stock, (including 75 units in North Chicago, 215 in Waukegan and 100 in other areas of the County).

Progress-to-Date:
188 total units were rehabbed for PY2005-2009.
1.4 Homebuyer Assistance

Five-Year Goal:
500 Lake County households will purchase and maintain ownership of their own homes, utilizing first-time homebuyer assistance.

Progress-to-Date:
PY2005 – PY2009 housing funds were used to assist 311 homebuyers.

1.5 Housing Counseling

Five-Year Goal:
Approximately 1,000 low-income tenants, prospective buyers and homeowners will maintain and/or improve their housing situations through housing counseling and education.

Progress-to-Date:

1.6 Fair Housing

Five-Year Goal:
Lake County residents will have housing choices open to them, free from discrimination by any of the protected classes.

Progress-to-Date:
The Fair Housing Center of Lake County provides education and outreach regarding the Fair Housing Act in order to promote fair housing practices throughout Lake County. Services include: testing, investigation, advocacy, conflict mediation, and referrals to legal services for those who believe they are victims of housing discrimination.
2.0  Consortium Homeless Goals & Strategies

2.1  Emergency Shelter

Five-Year Goal:
All homeless persons, particularly unaccompanied homeless youth, will have access to emergency shelter, assessment, and referral services on any given night in Lake County.

Progress-to-Date:
ESG funds have been used to provide shelter and other essential services to over 7,600 homeless persons from PY2005 through PY2009. Agencies have been allocated $346,274 in ESG funds since 2005.

2.2  Transitional Housing

Five-Year Goal:
An increased number of homeless, particularly homeless women without children, will receive transitional housing with supportive services and acquire permanent housing within two years of entering the program.

Progress-to-Date:
A number of transitional housing programs have opened since PY2005, including a program for victims of domestic violence and a safe haven program for chronically homeless individuals. These programs, and most other transitional housing programs in Lake County, are funded through the Supportive Housing Program. Nevertheless, over $125,000 of ESG funds and nearly $50,000 of CDBG funds have been allocated since 2005 to assist a total of 464 homeless persons.

2.3  Permanent Supportive Housing

Five-Year Goal:
75 homeless persons, 40 of whom are chronically homeless, will acquire and retain permanent supportive housing and be linked with mainstream programs and services to maintain independent living.

Progress-to-Date:
Shields Township and the Lake County Health Department each developed new Shelter Plus Care beds for the chronically homeless. Since Program Year 2005, 29 new permanent supportive housing beds have been created, all reserved for the chronically homeless.

2.4  Group Homes for the Mentally Ill

Five-Year Goal:
An increased number of homeless persons with mental illness will have their housing and health care needs met.

Progress-to-Date:
2005 - 2009 funds were not allocated for group homes for the mentally ill.

2.5  Homeless Outreach

Five-Year Goal:
A decreased number of homeless persons, particularly the chronically homeless, will be living on the streets or other places not meant for human habitation and an increased number will be engaged in homeless services and addressing the problems responsible for their homelessness.

Progress-to-Date:
2005 - 2009 funds were not allocated for homeless outreach.
3.0 Lake County Community Development Goals and Strategies

3.1 Public Infrastructure
3.1.1 Roadway Improvements

Five-Year Goal:
Residential areas of low- and moderate-income populations will benefit from improved roadways and intersections.

Progress-to-Date:
In 2009, nine new projects received $909,000 in CDBG allocations. These grants leveraged an additional $2,588,366 for a total of $3,497,366 in additional roadway improvement projects funded in low- and moderate-income areas. The County allocated $3,196,050 in total CDBG funds on roadway improvement projects since PY2005.

3.1.2 Sanitary Sewer System Improvements

Five-Year Goal:
Areas of low- and moderate-income population will benefit from newly extended or improved existing sanitary sewer services.

Progress-to-Date:
In 2009, three new projects received $299,000 in CDBG allocations. These grants leveraged an additional $980,850, for a total of $1,279,850 in additional sanitary sewer system improvement projects funded in low- and moderate-income areas. The County allocated $1,804,700 in total CDBG funds on sanitary sewer system improvement projects since PY2005.

3.1.3 Water Supply System Improvements

Five-Year Goal:
Areas of low- and moderate-income population will benefit from improved existing and newly extended water supply services.

Progress-to-Date:
In 2009, three new projects received $262,000 in CDBG allocations. These grants leveraged an additional $2,493,280, for a total of $2,755,280 in additional water supply system improvement projects funded in low- and moderate-income areas. The County allocated $2,132,150 in total CDBG funds on water supply system improvement projects since PY2005.

3.1.4 Drainage System Improvements

Five-Year Goal:
Areas of low- and moderate-income population will benefit from improvement to stormwater management systems, including storm sewers, detention and retention facilities, repetitively flooded property buyouts and other flood control infrastructure.

Progress-to-Date:
In 2009, two new projects received $124,534 in CDBG allocations. These grants leveraged an additional $189,516, for a total of $314,050 in additional drainage system improvement projects funded in low- and moderate-income areas. The County allocated $820,884 in total CDBG funds on drainage system improvement projects since PY2005.
3.1.5 Fire Protection Equipment

Five-Year Goal:
Areas of low- and moderate-income population will benefit from the use of improved and updated fire protection equipment.

Progress-to-Date:
2005 - 2009 funds were not allocated for fire protection equipment.

3.2 Responding to Basic Needs
3.2.1 Meet Basic Food & Nutrition Needs

Five-Year Goal:
An increased number of low- and moderate-income residents of Lake County will report having their basic food and nutrition needs met.

Progress-to-Date:
The COOL Food Pantry, CAP Food Pantry, Northern Illinois Food Bank, and the Faith Food Pantry expended $285,302 in CDBG funds from Program Year 2005 through 2009 to serve over 150,000 low-income residents of Lake County.

3.2.2 Meet Basic Healthcare Needs

Five-Year Goal:
An increased number of low- and moderate-income residents of Lake County, particularly the immigrant and homeless populations, will report having their basic health care needs met.

Progress-to-Date:
HealthReach Inc. expended $130,952 in CDBG funds to serve nearly 11,000 low/moderate income residents of Lake County, and LaCASA was allocated $30,000 in CDBG funds to serve 93 child victims of sexual abuse in Lake County.

3.2.3 Meet Basic Transportation Needs

Five-Year Goal:
An increased number of low- and moderate-income residents of Lake County will report being able to access work, healthcare, and other community services necessary for self-sufficiency.

Progress-to-Date:
Countryside Association was allocated $58,700 from 2005 to 2009 to provide transportation for 181 individuals with disabilities to access supported work in individual placements or group enclave settings. Transportation assistance also allowed participants to access life skills training, case management, and advocacy services.

3.2.4 Assistance Acquiring & Managing Financial Benefits

Five-Year Goal:
An increased number of low- to moderate-income residents in Lake County, particularly the homeless, will receive mainstream benefits (i.e. SSI, SSDI, Food Stamps, TANF) for which they are eligible and use those resources and employment income to maintain self-sufficiency.

Progress-to-Date:
Prairie State Legal Services was allocated $66,880 from 2005 to 2009 to assist 103 households with disabilities obtain benefits, and 204 households avoid homelessness due to unlawful lockouts, illegal evictions, or wrongful
loss of Section 8 housing subsidies. Additionally, IPLUS was allocated $17,500 to assist 199 residents manage their mainstream financial benefits and maintain permanent housing during program year 2005.

### 3.3 Individual / Family Self-Sufficiency

#### 3.3.1 Behavioral Health

**Five-Year Goal:**
Participating low- and moderate-income individuals and families will report and demonstrate their increased capacity to cope adaptively with life stressors and challenges.

**Progress-to-Date:**
A variety of agencies were allocated $412,458 from 2005 to 2009. Family Services provided counseling services to 546 clients; LaCASA provided counseling services to nearly 500 child victims of sexual abuse; NICASA provided substance abuse services to over 4,000 clients; Youth & Family Counseling provided counseling, parent education, and other services to 706 clients; and CREW provided substance abuse services to over 1,500 clients. A total of 8,094 clients were served.

#### 3.3.2 Prevention Activities for Youth

**Five-Year Goal:**
Low- and moderate-income parents will both report improved understanding of and demonstrate an increased capacity to meet the appropriate developmental needs of their children of ages 0-17.

**Progress-to-Date:**
A variety of agencies were allocated $108,700 from 2005 to 2009. Big Brothers Big Sisters of Lake County provided mentoring services to 155 children; Family Network provided early intervention services to 1006 households; Omni Youth Services provided after school and parent education services to 470 clients; and Uhlich Children’s Advantage Network provided respite, education, case management, and transportation to 103 individuals in families with high risk infants. A total of 1,734 clients were served.

#### 3.3.3 Case Management, Information and Referral Services

**Five-Year Goal:**
Low- and moderate-income residents will report improved access to community service resources; including ex-offenders who will report an improved adjustment to the demands of living in the community, with an increased capacity to locate jobs and housing, and a reduced incidence of recidivism.

**Progress-to-Date:**
A variety of agencies were allocated $188,452 from 2005 to 2009. The Lake County Sheriff’s Office provided rehabilitation services to over 2,000 inmates; Waukegan Township provided re-entry case management services to 309 ex-offenders; and Kids’ Hope United/Rebound provided life skills education to 40 young adult males in a residential setting. A total of 2,951 clients were served.

### 3.4 Enhancement of Economic Opportunities

#### 3.4.1 Job Creation

**Five-Year Goal:**
Persons of low- or moderate-income will become employed in new created jobs, through the expansion of existing businesses or the location of new businesses in Lake County.

**Progress-to-Date:**
2005 - 2009 funds were not allocated for job creation.
3.4.2 Basic Employment Skills

Five-Year Goal:
Unemployed and underemployed persons will become trained for jobs that would otherwise be unavailable to them.

Progress-to-Date:
Two employment skills training activities were undertaken in 2005 (Mano a Mano and YouthBuild Lake County), and three more were undertaken in 2006 (Kids Hope United/Rebound, Northpointe Resources, and Youth Conservation Corps). Three more were also funded in 2007 (Lake County Center for Independent Living, Youth Conservation Corps, and YouthBuild Lake County). Three more were funded in 2008 (Lake County Center for Independent Living [LCCIL], NorthPointe Resources, and YouthBuild Lake County). Finally, three were funded in 2009 (LCCIL, Youth Conservation Corps and YouthBuild Lake County). In total, $403,369 was allocated to serve 1,105 persons.

3.4.3 Dependent Care Services in Support of Employment

Five-Year Goal:
Persons responsible for the care of young children or disabled adults will become employed or retain employment, due to having adequate child or elder care.

Progress-to-Date:
In 2005 - 2009, one childcare center was funded (Highland Park Community Daycare Center).

3.5 Administration & Planning

3.5.1 Program Administration and Planning

Five-Year Goal:
Grant investments will be sustained and improved through effective grant management activities.

Progress-to-Date:
Effective grant management functions – involving the administration of CDBG, HOME/ADDI, ESG, and SHP Program activities through the efforts of Lake County's Community Development Division staff – continues to be a challenging task. Accordingly, it has become increasingly necessary for Lake County staff to provide additional technical assistance, site visits, or frequent communications with our subrecipients to ensure compliance with HUD program rules and regulations. Staff continues to standardize, simplify, improve, and streamline our grant management processes.

3.5.2 Education, Advocacy and Outreach

Five-Year Goal:
Factors contributing to poverty in Lake County will be reduced through the support of administrative efforts by Lake County Commissions.

Progress-to-Date:
Development of affordable housing opportunities in Lake County is strongly supported by the efforts of the Lake County Board, the Community Development Division, and the Affordable Housing Commission and Corporation. Numerous federal and county efforts to increase the number of affordable housing units have occurred over the past reporting period. The results of increased, and continual, marketing efforts for the First Time Homebuyers Program, various AHC-supported rehabilitation programs in Waukegan, North Chicago, and throughout Lake County, and other state-funded housing programs are summarized at the monthly AHC (Commission and Corporation) meetings.
Administration of specifically funded housing activities by the Affordable Housing Corporation are explained in the Detailed Accomplishments – Post 2005 Projects section of this Annual Performance Report under “Consortium Housing Activities.”

Education and advocacy activities by the Affordable Housing Corporation are also explained in the Detailed Accomplishments – Post 2005 Projects section of this CAPER under “Administration and Planning Activities.”

The Affordable Housing Commission has made concerted efforts in the areas of education and advocacy as they pertain to housing, including its Preservation Committee and Lake County Housing Action Coalition.
Detailed Accomplishments - 2005-2009 Projects

The following is for projects that occurred under the 2005-2009 Consolidated Plan.

1.0 Consortium Housing Activities

Table 3C

Table 3C is a form required by HUD to describe the projects to be undertaken in any given program year for the Annual Action Plan. Lake County will use a modified version of this table to report on performance. The tables follow divided up by Consolidated Plan Goal.

1.1 - New Construction

- Habitat for Humanity 2009
- Habitat for Humanity 2008 (Green CHDO Award Project)
- LCRDC
- YouthBuild Lake County 2009
- YouthBuild Lake County 2008 (Green CHDO Award Project)
- YouthBuild Lake County 2007
- YouthBuild Lake County 2006
- Youth Conservation Corps

1.3 - Rehabilitation

- City of North Chicago
## Consolidated Plan Listing of Projects

**Jurisdiction Name:** Lake County Consortium  
**Priority Need:** High  
**Project:** 2006/5/PROJECT 1.0 - HOUSING  
**Activity:** YouthBuild Lake County – 1816 Park  

**Description:** YouthBuild Lake County, operating as a Community Housing Development Organization (CHDO) agency, has completed construction of one (1) single-family home that will provide construction trade training to low-income youth. This home will be sold to a household earning less than 80% of area median income.

**Accomplishments:** Project Underway. Construction of the home is complete. A buyer is currently under contract; closing is scheduled for July 2012.

**Objective Category:**  
- Suitable Living Environment  
- Decent Housing  
- Economic Opportunity

**Outcome Category:**  
- Availability/Accessibility  
- Affordability  
- Sustainability

**Location/Target Area:**  
1816 Park Avenue  
North Chicago, Illinois 60064

<table>
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<tr>
<th>Objective Number</th>
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<th>Balance</th>
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<td>N/A</td>
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**Financial Narrative:** The remaining balance of this grant was re-programmed into another project.

The primary purpose of the project is to help:  
- [ ] the Homeless  
- [ ] Persons with HIV/AIDS  
- [ ] Persons with Disabilities  
- [ ] Public Housing Needs
Detailed Accomplishments – 2005-2009 Projects

Consolidated Plan Listing of Projects

**Jurisdiction Name:** Lake County Consortium

**Priority Need:** High

**Project:** 2007/15/PROJECT 14.0 – CHDO RESERVATION (NOT OPERATING FUNDS)

**Activity:** YouthBuild Lake County – 2108 Wallace

**Description:** YouthBuild Lake County, operating as a Community Housing Development Organization (CHDO) agency, has completed construction of one (1) single-family home that will provide construction trade training to low-income youth. This home will be sold to a household earning less than 80% of area median income.

**Accomplishments:** Project Underway. Construction of the home is complete. A potential buyer has been determined; closing is anticipated for fall 2012.

**Objective Category:** Decent Housing

**Outcome Category:** Availability/Accessibility

**Location/Target Area:**
2108 Wallace Avenue
North Chicago, Illinois 60064

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</tbody>
</table>

**Funding Sources:**

- **CDBG:** $111,475.00
- **ESG:** $24,836.00
- **HOME:** $111,475.00
- **Prior Year Funds:** $98,992.12
- **Total Other Funding:** $123,828.12
- **Total:** $111,475.00

**Financial Narrative:**

The remaining balance of this grant will be reprogrammed pending completion of sale as current state of construction.

**The primary purpose of the project is to help:**

- [ ] the Homeless
- [ ] Persons with HIV/AIDS
- [ ] Persons with Disabilities
- [ ] Public Housing Needs
Consolidated Plan Listing of Projects

Jurisdiction Name: Lake County Consortium

Priority Need: High

Project: 2008/15/PROJECT 14.0 - CHDO RESERVATION (NOT OPERATING FUNDS)

Activity: Habitat for Humanity of Lake County

Description: Habitat for Humanity of Lake County, operating as a Community Housing Development Organization (CHDO) agency, has begun construction of ten (10) new duplex HOME-funded Energy-Star certified housing units – specifically for the development of energy efficient and environmentally-friendly “green” affordable housing for low income families.

Accomplishments: Project Underway. Progress to Date: Two (2) of the homes are completed, four more are currently under construction, and funds are still being raised for the remaining units.

Objective Category: Suitable Living Environment

Outcome Category: Availability/Accessibility

Location/Target Area:
1517 11th St., Waukegan; 1521 11th St., Waukegan; 925 Adams, Waukegan; 927 Lenox, Waukegan; 1223 Greenfield, Waukegan; 919 Yeoman, Waukegan; 1626 Greenfield, North Chicago; 1219 Lincoln, North Chicago; 1530 Lyons Ct, Waukegan; 1416 Melrose, Waukegan

<table>
<thead>
<tr>
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<th>Project ID</th>
<th>HUD Matrix Code</th>
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</thead>
<tbody>
<tr>
<td>ESG</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

| HOME | $178,571.00 | $35,714.20 | $142,856.80 |
| Prior Year Funds      |           |           |             |

| Total | $178,571.00 | $35,714.20 | $142,856.80 |

Financial Narrative:

The primary purpose of the project is to help:
- Persons with HIV/AIDS
- Persons with Disabilities
- Public Housing Needs

Detailed Accomplishments - 2005-2009 Projects
Consolidated Plan Listing of Projects

Jurisdiction Name: Lake County Consortium
Priority Need: High
Project: 2008/15/PROJECT 14.0 – CHDO RESERVATION (NOT OPERATING FUNDS)
Activity: YouthBuild Lake County – Green CHDO Award

Description: YouthBuild Lake County, operating as a Community Housing Development Organization (CHDO) agency, has initiated construction of one (1) of four (4) new single-family Energy Star certified housing units – specifically for the development of energy-efficient and environmentally-friendly “green” affordable housing for low income families.

Accomplishments: Project Underway. Construction of one home is complete, construction on one (1) to two (2) additional structures is to commence in Fall 2012. Construction was delayed due to specific project gap financing needs for two project sites.

Objective Category: Suitade Living Environment
Outcome Category: Availability/Accessibility

Location/Target Area: HOME-assisted sites in North Chicago, Illinois 60064

<table>
<thead>
<tr>
<th>Objective Number</th>
<th>Project ID</th>
<th>Funding Sources:</th>
<th>Awarded</th>
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<td>$71,429.00</td>
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<td>Non-profit</td>
<td>LMH</td>
<td>Other Funding</td>
<td></td>
<td></td>
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<tr>
<td>Start Date</td>
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<tr>
<td>5/1/2008</td>
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<td>Total</td>
<td>$71,429.00</td>
<td>$13,403.36</td>
<td>$58,025.64</td>
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The primary purpose of the project is to help:
- the Homeless
- Persons with HIV/AIDS
- Persons with Disabilities
- Public Housing Needs
### Consolidated Plan Listing of Projects

**Jurisdiction Name:** Lake County Consortium  
**Priority Need:** High  
**Project:** New Construction  
**Activity:** Habitat for Humanity of Lake County  
**Description:** Habitat for Humanity of Lake County, operating as a Community Housing Development Organization (CHDO) agency, has initiated the construction of four (4) single-family homes in the Carter Crossing subdivision that will be sold to households earning less than 60% of the area median income.

**Accomplishments:** Project Complete. All four homes have been built and are occupied as of the end of PY2011. Habitat submitted beneficiary data in May 2012 and all activities have been closed out in IDIS. All funds have been expended.

**Objective Category:** Suitable Living Environment, Decent Housing, Economic Opportunity  
**Outcome Category:** Availability/Accessibility, Affordability, Sustainability  
**Location/Target Area:** North side of 11th Court in Waukegan, near 12th Street and Washington Park

<table>
<thead>
<tr>
<th>Objective Number</th>
<th>Project ID</th>
<th>Funding Sources:</th>
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<td>N/A</td>
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The primary purpose of the project is to help:  
☐ the Homeless  ☐ Persons with HIV/AIDS  ☐ Persons with Disabilities  ☐ Public Housing Needs
Consolidated Plan Listing of Projects

Jurisdiction Name: Lake County Consortium

Priority Need: High

Project: 2009/15/PROJECT 14.0 CHDO RESERVATION (NOT OPERATING FUNDS)

Activity: Lake County Residential Development Corporation – Victory Centre of Vernon Hills Senior Apartments

Description: Lake County Residential Development Corporation, operating as a Community Housing Development Organization (CHDO) agency, will construct rental units for persons 65 or older. Thirty-eight (38) units will be HOME-assisted and reserved for households earning less than 80% of area median income.

Accomplishments: Project Underway. Construction activities are near completion; the site is pending final certificate of occupancy. A majority of the HOME-designated fixed units are under contract for lease and benefit senior households 30%-60% of AMI, a majority being 50% AMI or less. The project is at 60% lease-up of total units. Significant leveraging our outside funding sources/equity in excess of $26 million dollars.

Specific unit size, AMI, and HIGH/LOW HOME unit designations for initial occupancy will be reported with complete project close-out.

Objective Category: ☑ Suitable Living Environment ☐ Decent Housing ☐ Economic Opportunity
Outcome Category: ☑ Availability/Accessibility ☐ Affordability ☐ Sustainability

Location/Target Area:
97 West Phillip Road
Vernon Hills, Illinois 60061

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<td>CDBG</td>
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<tr>
<td>ESG</td>
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<td>HOME</td>
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<td>Total (HOME)</td>
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<td>$10,804.00</td>
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Financial Narrative:
Funding balance is project completion retainer; total financing package including other sources to be reported at project closeout.

The primary purpose of the project is to help:
[ ] the Homeless
[ ] Persons with HIV/AIDS
[ ] Persons with Disabilities
[ ] Public Housing Needs
**Consolidated Plan Listing of Projects**

**Jurisdiction Name:** Lake County Consortium  
**Priority Need:** High  
**Project:** Rehabilitation  
**Activity:** City of North Chicago Homeowner Rehab

**Description:** Administered by the Department of Community Development, Planning, and the Building and Health Department, this program provides deferred loans up to $40,000.00 for emergency repair or substantial repair of major structural or critical system defects, or lead-based-paint hazards in owner-occupied single-family homes for low income families. Interior and exterior repairs are completed to bring housing units into compliance with local code and County rehabilitation standards. The expenses are borne by the recipient in the form of installment payments or deferred loans at (0%) zero percent interest rate due upon sale or refinancing of the home when equity is taken out of the property. Housing units rehabilitated through the program can be located anywhere within the city limits if the homeowner qualifies as low to moderate income and is below 80% of area median income (AMI).

**Accomplishments:** Project Underway. To date, five (5) homes have been rehabilitated: 1900 block of Elizabeth Avenue, 1500 block of Grove Avenue, 2700 block of Kennedy Drive, 1700 block of Glenn Drive, and 1700 block of 16th Street. Rehabilitation funds have benefitted one (1) family at 0-30% AMI, one family at 50-60%AMI, and three (3) families at 60-60% AMI. The City anticipates completion of one additional unit with the remainder of grant funds.

**Objective Category:** Suitable Living Environment  
**Outcome Category:** Availability/Accessibility

**Location/Target Area:** Various locations – City of North Chicago, Illinois

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<th>Objective Number</th>
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**Financial Narrative:** Funds continue to be expended.

The primary purpose of the project is to help:  
- [ ] the Homeless  
- [ ] Persons with HIV/AIDS  
- [ ] Persons with Disabilities  
- [ ] Public Housing Needs

25
Consolidated Plan Listing of Projects

Jurisdiction Name: Lake County Consortium

Priority Need: High

Project: Rehabilitation

Activity: Youth Conservation Corps

Description: Youth Conservation Corps will construct one (1) single family home that will provide construction trade training to low-income youth. This home will be sold to a household earning less than 80% of the area median income. Funds will be used to purchase Energy Star and Energy Saving appliances and housing components.


Objective Category:Suitable Living Environment
Decent Housing
Economic Opportunity

Outcome Category:Availability/Accessibility
Affordability
Sustainability

Location/Target Area:
1219 North Indiana, Waukegan

Funding Sources:

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The primary purpose of the project is to help:

- [ ] the Homeless
- [ ] Persons with HIV/AIDS
- [ ] Persons with Disabilities
- [ ] Public Housing Needs
Consolidated Plan Listing of Projects

Jurisdiction Name: Lake County Consortium
Priority Need: High
Project: 2009/5/PROJECT 1.0 – HOUSING
Activity: YouthBuild Lake County – 2133 Honore Avenue
Description: YouthBuild Lake County, operating as a Community Housing Development Organization (CHDO) agency, will construct one (1) single-family home that will provide construction trade training to low-income youth. This home will be sold to a household earning less than 80% of area median income.

Accomplishments: Project Underway. Site-work, plans, and construction of major exterior and interior structural elements and systems is completed. Construction commenced October 2011, and will be completed late 2012, early 2013.

Objective Category: ☐ Suitable Living Environment ☑ Decent Housing☐ Economic Opportunity
Outcome Category: ☑ Availability/Accessibility☐ Affordability ☐ Sustainability
Location/Target Area:
2133 Honore Avenue
North Chicago, Illinois 60064

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Financial Narrative:
Fund expenditure continues.

The primary purpose of the project is to help:
☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs
3.1 Public Infrastructure Improvements

*Table 3C*

Table 3C is a form required by HUD to describe the projects to be undertaken in any given program year for the Annual Action Plan. Lake County will use a modified version of this table to report on performance. The tables follow divided up by Consolidated Plan Goal.

3.1.1 - Roadway Improvements
- Grant Township

3.1.2 - Sanitary Sewer System Improvements
- Antioch

3.1.3 - Water Supply System Improvements
- Lake County Administrator
Jurisdiction Name: Lake County  
Priority Need: High  
Project: Public Facilities: Water Supply System Improvements  
Activity: Lake County Administrator  
Description: Provision of safe drinking water or disposal of wastewater in emergency situations in Lake County.

CT/BG/LM%: T.B.D.

Accomplishments: Project underway, pending delayed final CDBG payment. Assistance was provided to income eligible households (income survey) in the Hawthorn Woods / Glennshire Water System. 27,300 LF of watermain, valves, hydrants, meters, 225 new water service connections (buffalo boxes), and related appurtenances along with the abandonment of the former 20 shallow well service and water line systems. Income Survey was completed, making this project CDBG eligible. Final payment delayed due to OIG investigation.

Objective Category:  
- Suitable Living Environment  
- Decent Housing  
- Economic Opportunity  
Outcome Category:  
- Availability/Accessibility  
- Affordability  
- Sustainability  

Location/Target Area:  
Hawthorn Woods, IL – Glennshire Subdivision

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Financial Narrative:  
Total Project Cost: TBD  
Original grant award of $75,000 was increased to $152,997 with a transfer of funds from Project #0616 ($77,997). Total project costs were also increased.

The primary purpose of the project is to help:  
- ☐ the Homeless  
- ☐ Persons with HIV/AIDS  
- ☐ Persons with Disabilities  
- ☐ Public Housing Needs
**Consolidated Plan Listing of Projects**

**Jurisdiction Name:** Lake County  
**Priority Need:** High  
**Project:** Public Facilities: Roadway Improvements  
**Activity:** Grant Township  
**Description:** Reconstruction of 2,184 SY of the total 2,765 SY of roadway surface on North Stanton Point Road and Matalina Court.  
CT 8609.03/BG 4; LMI 35.6%

**Accomplishments:** Project complete. Installation of 925 LF of storm sewer along with 1,650 LF of concrete curb and gutter. Project combined with CDBG Project #0908R.

**Objective Category:** ✓ Suitable Living Environment  
**Outcome Category:** ✓ Sustainability

**Location/Target Area:**  
CT 8609.03/BG 4  
Wauconda, IL 60084

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**Financial Narrative:**  
Total Project Cost: $287,738

The primary purpose of the project is to help:  
[ ] the Homeless  
[ ] Persons with HIV/AIDS  
[ ] Persons with Disabilities  
[ ] Public Housing Needs
Consolidated Plan Listing of Projects

Jurisdiction Name: Lake County
Priority Need: High
Project: Public Facilities: Sanitary Sewer System Improvements
Activity: Antioch
Description: Installation of a new lift station with new pumps, valve vault, controls and an emergency stand-by generator on Lake Street, near Tiffany Road.

CT 8608.06/BG 1; LMI 39.5%

Accomplishments: Project Complete. New lift station installed and operational.

Objective Category: ☒ Suitable Living Environment ☐ Decent Housing ☐ Economic Opportunity
Outcome Category: ☐ Availability/Accessibility ☐ Affordability ☒ Sustainability

Location/Target Area:
CT 8608.06/BG 1
Antioch, IL 60002

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Financial Narrative:

Total Project Cost: $250,025
Total project costs were increased due to the awarded bid amount, but are exclusive of non-CDBG funded engineering expenses.

The primary purpose of the project is to help:
☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs
Progress Assessment - 2010-2014 Projects

During 2009 and into the early part of 2010, Lake County again undertook a broad-based participatory process to develop its 2010 - 2014 Consolidated Plan. Lake County outlined another series of five-year Consortium goals for housing, homelessness, public facilities & infrastructure and public services.

This section of the 2010 CAPER reviews the goals of the 2010 - 2014 Consolidated Plan and briefly assesses the progress Lake County is making/made towards them through the use of CDBG, HOME, ESG, and other HUD funded resources. This is the second year to report on HUD funded projects awarded under the 2010 - 2014 Consolidated Plan. Accordingly, we have prepared the following Progress-to-Date sections for each of these 2010 - 2014 Consolidated Plan goals to reflect project activity that is singularly addressed in the Detailed Accomplishment section of this report.

1.0 Consortium Housing Goals & Strategies

1.1 Fair Housing

**Five-Year Goal:**
All Lake County residents will be assured of equal, fair, non-discriminatory, and open access to decent, safe and sanitary housing choices. Everyone who is eligible to participate in the Consortium’s housing programs as a developer, owner, sponsor or resident will have access to the benefits of the fair housing laws, executive orders and regulations.

**Progress-to-Date:**
Over 120 persons received assistance ranging from education to representation through administrative processes.

1.2 Rehabilitation

**Five-Year Goal:**
Low and moderate-income households (including seniors, persons with disabilities, and other special needs populations) will benefit from the preservation of Lake County’s existing housing stock through the rehabilitation of 250 affordable rental or ownership housing units throughout Lake County.

**Progress-to-Date:**
Over 15 homeowner rehabs have been completed with 2010-2014 funds. Other units are currently being rehabilitated.

1.3 New Construction

**Five-Year Goal:**
Low and moderate-income households (including seniors, persons with disabilities, and other special needs populations) will benefit from the construction of new Lake County housing stock through 250 affordable rental or ownership housing units throughout Lake County.

**Progress-to-Date:**
Several new units are under construction and should be completed in PY2012.

1.4 Homebuyer Assistance

**Five-Year Goal:**
400 low and moderate-income households (including seniors, persons with disabilities, and other special needs populations) will purchase and/or maintain ownership of their own Lake County home, utilizing first-time homebuyer assistance along with the provision of pre- and post-purchase education and counseling, including a
foreclosure prevention component, that helps to ensure successful and responsible homeownership and long-term housing stability.

Progress-to-Date:
Over 20 households have been assisted with 2010-2014 funds.

2.0  Consortium Homeless Goals & Strategies

2.1  Emergency Shelter

Five-Year Goal:
An average of 150 emergency shelter beds will be available every night to homeless persons.

Progress-to-Date:
ESG funds have gone to support several emergency shelter projects, and the most recent housing inventory chart shows 114 year round beds. PADS Crisis Services, the largest emergency shelter provider, is beginning to provide sporadic summer shelter, which puts the nightly bed count at nearly 250.

2.2  Permanent Supportive Housing

Five-Year Goal:
Develop 40 more units of permanent supportive housing, 25 of which will be reserved for the chronically homeless.

Progress-to-Date:
The Continuum of Care is currently developing 15-20 new units of permanent supportive housing with funds from the Supportive Housing Program.

2.3  Rapid Re-Housing

Five-Year Goal:
30 households will be rapidly re-housed with supportive services provided.

Progress-to-Date:
The Homeless Prevention & Rapid Re-Housing Program (HPRP) has been very successful in Lake County and has provided rapid re-housing services to over 100 households since its inception in September 2009.

2.4  Transitional Housing

Five-Year Goal:
An average of 250 transitional housing beds will be available every night to homeless persons.

Progress-to-Date:
Transitional housing continues to be funded largely through the Continuum of Care process. The most recent Housing Inventory Chart shows 239 beds available on any given night.
2.5 Homelessness Prevention & Outreach

Five-Year Goal:
250 households will receive services preventing their becoming homeless.

Progress-to-Date:
Prairie State Legal Services used 2010-2014 ESG funds to prevent homelessness for over 200 households. In addition, HPRP funds have prevented homelessness for over 100 households.

2.6 Supportive Services for the Homeless

Five-Year Goal:
Lake County will have a sufficient level of high quality supportive services to assist homeless/formerly homeless individuals and families to succeed on their own.

Progress-to-Date:
Lake County will continue to assess its supportive service options during its Continuum of Care application cycle.

3.0 Lake County Community Development Goals and Strategies

3.1 Public Infrastructure

3.1.1 Roadway Improvements

Five-Year Goal:
The number of low/moderate income residents that will benefit from the roadway improvements will be 5000.

Progress-to-Date:
Already in 2010, 9,327 persons had benefitted or will benefit shortly from roadway improvements. This greatly exceeds the goal and appears to be due to the large increase in applicants for roadway funds, and from the sheer size of projects that affected multiple census tract block groups. In 2011, an additional 8,623 persons have or will benefit. Community Development staff will be analyzing this goal to see if it should be modified.

3.1.2 Water Supply System Improvements

Five-Year Goal:
The number of low/moderate income residents that will benefit from newly extended or improved access to water supply services will be 2250.

Progress-to-Date:
In 2010, 1,640 persons benefitted or will benefit shortly from water supply system improvements. In 2011, 1,137 benefitted or will benefit shortly.

3.1.3 Sanitary Sewer System Improvements

Five-Year Goal:
The number of low/moderate income residents that will benefit from newly extended or improved access to sanitary sewer services will be 2750.

Progress-to-Date:
In 2010, 1,016 persons benefitted or will benefit shortly from sanitary sewer system improvements. No projects were funded in 2011.
3.1.4 Drainage System Improvements

Five-Year Goal:
The number of low/moderate income residents that will benefit from improvement to storm water management systems, including storm sewers, detention and retention facilities, repetitively flooded property buyouts, and other flood control infrastructure will be 750.

Progress-to-Date:
In 2010, 4,041 persons benefitted or will benefit shortly from drainage system improvements. This is well over the goal and is due to the method by which the goal was calculated. The goals were based off the outcomes in the 2005-2009 Consolidated Plan, for which there were limited projects for drainage system improvements. 2,373 persons benefitted in 2011. Community Development staff will be analyzing this goal to see if it should be modified.

3.2 Physiological Needs

3.2.1 Basic Food & Nutrition Needs

Five-Year Goal:
The basic food and nutrition needs of 100,000 low- and moderate-income residents of Lake County will be served.

Progress-to-Date:
The COOL Food Pantry served over 23,000 people in PY2010, and an additional nearly 15,000 in PY2011.

3.2.2 Basic Health Needs

Five-Year Goal:
The basic health needs of 15,000 low- and moderate-income residents of Lake County will be served.

Progress-to-Date:
Basic Health Needs were not funded in PY2010, but in PY2011, HealthReach served 2219 people.

3.3 Safety & Security Needs

3.3.1 Security of Employment

Five-Year Goal:
The employment needs of 625 low- and moderate-income residents of Lake County will be served.

Progress-to-Date:
Lake County Center for Independent Living assisted 102 persons with disabilities with employment skills and readiness in PY2010 and 96 in PY2011. NorthPointe Resources served 44 clients in PY2011 to provide various employment services.

3.3.2 Access to Services

Five-Year Goal:
625 low- and moderate-income residents of Lake County will receive needed access to services.

Progress-to-Date:
ElderCARE@ChristChurch served 123 persons in PY2010.
3.3.3 Security of Family & Social Stability

Five-Year Goal:
The family and/or social stability needs of 2,700 low- and moderate-income residents of Lake County will be served.

Progress-to-Date:
1,655 persons were served in PY2010 by CASA Lake County, ChildServ, Lake County Sheriff’s Office, and Tri-Con Child Care Center. In PY2011, 1,134 persons were served by Big Brothers Big Sisters, CASA Lake County, ChildServ, Lake County Sheriff’s Office, and Tri-Con Child Care Center.

3.3.4 Behavioral Health

Five-Year Goal:
The behavioral health needs of 10,000 low- and moderate-income residents of Lake County will be served.

Progress-to-Date:
680 persons were served in PY2010 by CREW, Inc. and Family Service. 2,244 persons were served in PY2011 by Family Service, Nicasa and the Zacharias Sexual Abuse Center.

3.4 Administration & Planning

3.4.1 Program Administration & Planning

Five-Year Goal:
Grant investments will be sustained and improved through effective grant management activities.

Progress-to-Date:
Program administration activities by Lake County Community Development Division staff and project administration activities by the Affordable Housing Corporation are explained in the “Detail Accomplishments” section of this CAPER. A fully detailed explanation of Lake County’s recent management activities can be found in the “Supplemental Narratives” section of this CAPER.

3.4.2 Education, Advocacy & Outreach

Five-Year Goal:
Factors that contribute to poverty and limit access to housing and human services will be reduced through the support and administrative efforts of the Lake County Commissions.

Progress-to-Date:
Development of affordable housing opportunities in Lake County is strongly supported by the efforts of the Lake County Board, the Community Development Division, and the Affordable Housing Commission and Corporation. Numerous federal and county efforts to increase the number of affordable housing units have occurred over the past reporting period. The results of increased, and continual, marketing efforts for the First Time Homebuyers Program, various AHC-supported rehabilitation programs in Waukegan, North Chicago, and throughout Lake County, and other state-funded housing programs are summarized at the monthly AHC (Commission and Corporation) meetings.

Administration of specifically funded housing activities by the Affordable Housing Corporation are explained in the Detailed Accomplishments section of this Annual Performance Report. Education and advocacy activities by the Affordable Housing Corporation are also explained in the Detailed Accomplishments section of this CAPER. The Affordable Housing Commission has made concerted efforts in the areas of education and advocacy as they pertain to housing.
Detailed Accomplishments - 2010-2014 Projects

The following is for projects that occurred under the 2010-2014 Consolidated Plan.

1.0 Consortium Housing Activities

Table 3C

Table 3C is a form required by HUD to describe the projects to be undertaken in any given program year for the Annual Action Plan. Lake County will use a modified version of this table to report on performance. The tables follow divided up by Consolidated Plan Goal.

CHDO Operating Funds

- Community Partners for Affordable Housing
- Habitat for Humanity
- Lake County Residential Development Corporation
- YouthBuild Lake County

1.1 - Fair Housing

- Fair Housing Program of Lake County

1.2 - Rehabilitation

- Affordable Housing Corporation – Lake County Rehabilitation Program
- Affordable Housing Corporation – Lake County Rehabilitation Program Project Delivery Costs
- Artspace Projects, Inc.
- Community Partners for Affordable Housing – 2010
- Community Partners for Affordable Housing – 2011
- Habitat for Humanity – 2010
- Habitat for Humanity – 2011
- Lake County Residential Development Corporation
- YouthBuild Lake County
- City of North Chicago – Homeowner Rehab
- City of Waukegan – Homeowner Rehab

1.3 - New Construction

- Habitat for Humanity
- YouthBuild Lake County

1.4 - Homebuyer Assistance

- Affordable Housing Corporation – Lake County Downpayment Assistance Program
- Affordable Housing Corporation – Waukegan Reinvestment Program
Jurisdiction Name: Lake County Consortium

Priority Need: Medium

Project: CHDO Operating Funds

Activity: Habitat for Humanity of Lake County

Description: CHDO funds are requested to support a portion of the salaries of the Office/Volunteer Coordinator and the Family Services Coordinator associated with work related to the development of decent, safe, and sanitary affordable housing units for eligible very low-income households earning less than 60% of area median income. This grant-funded project is in connection with the HOME-funded Carter Crossing Development new construction project located in Waukegan, IL and the new construction single-family home development project in Zion, IL.

Accomplishments: Project Complete. Funds were used to support the salaries of the Family Services Coordinator and the Office and Volunteer Coordinator. The Family Services Coordinator plans and conducts homebuyer classes and applicant orientations. The Office and Volunteer Coordinator organizes volunteers to assist in the construction and other legal processes of the homebuyer process. Individuals who were assisted by these positions were placed into HOME funded properties.

Objective Category: [ ] Suitable Living Environment [x] Decent Housing [ ] Economic Opportunity

Outcome Category: [x] Availability/Accessibility [ ] Affordability [ ] Sustainability

Location/Target Area:
315 North Martin Luther King Jr. Avenue
Waukegan, IL 60085

<table>
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Financial Narrative:

The primary purpose of the project is to help:
[ ] the Homeless [ ] Persons with HIV/AIDS [ ] Persons with Disabilities [ ] Public Housing Needs

Detailed Accomplishments - 2010-2014 Projects
## Jurisdiction Name: Lake County Consortium

### Priority Need: High

### Project: CHDO Operating Funds

### Activity: Community Partners for Affordable Housing

### Description: CHDO Operating funds are used to support a portion of staff salaries related to the development of decent, safe, and sanitary affordable ownership housing units for eligible low-income households earning less than 80% of area median income (AMI) in connection with future HOME-assisted affordable housing developments under the scattered site program.

### Accomplishments: Project Complete. CHDO operating funds were used to support staff operating salaries in relation to acquiring, rehabilitating, and selling HOME-funded affordable housing units using the Community Land Trust model. Project work included completion of an additional HOME unit under local activity H1065 and work currently underway on four (4) HOME-assisted units under local activity H1166 located in Highland Park and Lake Forest, Illinois.

### Objective Category: Suitable Living Environment

### Outcome Category: Availability/Accessibility

### Location/Target Area:

400 Central Avenue
Highland Park, Illinois 60035

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### Funding Sources:

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| Total           | $18,809 | $18,809  | $0.00   |

### Financial Narrative:

All funds have been expended; completion date to be determined pending IDIS actions.

---

The primary purpose of the project is to help:
- [ ] the Homeless
- [ ] Persons with HIV/AIDS
- [ ] Persons with Disabilities
- [ ] Public Housing Needs
Consolidated Plan Listing of Projects

Jurisdiction Name: Lake County
Priority Need: Medium/High
Project: CHDO Operating Funds
Activity: Habitat for Humanity of Lake County

CHDO funds will be provided to support a portion of the salaries for the Office/Volunteer Coordinator and the Family Services Coordinator associated with the development of decent, safe, and sanitary affordable housing units for eligible very low income households earning less than 60% of the area median income. This grant project is funded in connection with the HOME funded rehabilitation and construction of ten homes in the City of Waukegan.

Accomplishments: Project Underway. The project is currently underway.

Objective Category: [ ] Suitable Living Environment [ ] Decent Housing [ ] Economic Opportunity
Outcome Category: [x] Availability/Accessibility [ ] Affordability [ ] Sustainability

Location/Target Area: 315 North Martin Luther King Jr. Avenue
Waukegan, IL  60085

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| HUD Matrix Code | N/A       |
| Type of Recipient | National Objective |
| Non-profit      | LMH       |
| Start Date      | 05/01/2011 |
| Completion Date |           |

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<td></td>
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| Financial Narrative: | The project leverages an additional $575,000 in funds. |

The primary purpose of the project is to help:
[ ] the Homeless [ ] Persons with HIV/AIDS [ ] Persons with Disabilities [ ] Public Housing Needs
Consolidated Plan Listing of Projects

**Jurisdiction Name:** Lake County Consortium  
**Priority Need:** High and Medium  
**Project:** CHDO Operating Funds  
**Activity:** Lake County Residential Development Corporation  
**Description:** CHDO Operating funds are used to support a portion of staff salaries related to the development of decent, safe, and sanitary affordable rental housing units as per HOME-assisted projects and new project development made available to eligible households earning less than 80% of area median income (AMI).

**Accomplishments:** Project Underway. CHDO operating funds were used to support staff operating salaries in relation to acquisition and rehabilitation of HOME-assisted properties under local activities H1171a and H1171b, and new project development for a senior housing development in Antioch.

**Objective Category:** Suitable Living Environment  
**Outcome Category:** Availability/Accessibility

| Location/Target Area: | 1280 Blackburn Street  
| | Gurnee, Illinois 60031 |

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<tbody>
<tr>
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<td>ESG</td>
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<td><strong>Total</strong></td>
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**Financial Narrative:** All funds have been expended; completion date to be determined pending IDIS actions.

The primary purpose of the project is to help:  
☐ the Homeless  
☐ Persons with HIV/AIDS  
☐ Persons with Disabilities  
☐ Public Housing Needs
Consolidated Plan Listing of Projects

Jurisdiction Name: Lake County Consortium

Priority Need: Medium

Project: CHDO Operating Funds

Activity: YouthBuild Lake County

Description: CHDO Operating funds are used to support a portion of staff salaries related to the development of decent, safe, and sanitary affordable homeownership housing units as per HOME-assisted projects, and made available to eligible households earning less than 80% of area median income (AMI).

Accomplishments: Project Complete. CHDO operating funds were used to support staff operating salaries in relation to land acquisition, new construction, and sale of HOME-assisted properties under local activities H0668, H0775, H0880, H0977, H1173 and H1174.

Objective Category: Suitable Living Environment  Decent Housing  Economic Opportunity

Outcome Category: Availability/Accessibility  Affordability  Sustainability

Location/Target Area:
1636 Kristan Avenue
North Chicago, Illinois 60064

Funding Sources:

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<tr>
<td>HOME</td>
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<td>$18,809.00</td>
<td>$0.00</td>
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<td>Prior Year Funds</td>
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Financial Narrative:

All funds have been expended; completion date to be determined pending IDIS actions.

The primary purpose of the project is to help:

- the Homeless
- Persons with HIV/AIDS
- Persons with Disabilities
- Public Housing Needs
Consolidated Plan Listing of Projects

Jurisdiction Name: Lake County, City of North Chicago, City of Waukegan

Priority Need: High

Project: Fair Housing

Activity: Fair Housing Program of Lake County

Description: The Fair Housing Program provided education and outreach regarding the Fair Housing Act in order to promote fair housing practices throughout Lake County. Services included: testing, investigation, advocacy, conflict mediation, and referrals to legal services for those who believe they are victims of housing discrimination. CDBG funds were used for salaries, benefits, payroll taxes, professional fees, telephone, printing and publications, travel, office supplies, insurance and occupancy associated with the Fair Housing Program.

Accomplishments: Project underway. Due to a delayed start as a result of the closure of previous grantee, the project will overrun into PY2012. Thus far, program has served 64 persons during the program year.

Objective Category: Suitable Living Environment
Outcome Category: Availability/Accessibility

Location/Target Area:
300 W. Washington St, Suite #100
Waukegan, IL 60085

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<td></td>
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<td>Other CPD Funds</td>
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<td>Total</td>
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<td>$42,878.06</td>
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Financial Narrative:
Program should complete final drawdowns in early PY2012

The primary purpose of the project is to help:
☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs
Consolidated Plan Listing of Projects

| Jurisdiction Name: | Lake County Consortium |
| Priority Need: | High |
| Project: | Rehabilitation |
| Activity: | Artspace Projects, Inc. |
| Description: | Artspace Projects, Inc. will acquire and rehabilitate the historic Karcher Hotel located in downtown Waukegan. This loan-funded project will include a total of 36 decent, safe, and sanitary affordable rental housing units (16 HOME-assisted floating units) for eligible very low-income households earning less than 60% of area median income. 20% of the units will be reserved for persons at 30% of area medium income and below. |

**Accomplishments:** Project Underway. Karcher Artspace Lofts are currently under construction. Staff of Artspace Projects Inc. has begun community outreach efforts in order to market the rental units to income eligible tenants. The project is expected to be complete by the end of calendar year 2012.

| Objective Category: | Suitable Living Environment | Decent Housing | Economic Opportunity |
| Outcome Category: | Availability/Accessibility | Affordability | Sustainability |

**Location/Target Area:**
405 Washington Street
Waukegan, IL 60085

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**Funding Sources:**

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**Total**

$500,000
$475,000
$25,000

**Financial Narrative:**
This project leverages an additional $14,136,774 in non-HOME funds.

The primary purpose of the project is to help:

☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs
Consolidated Plan Listing of Projects

Jurisdiction Name: Lake County Consortium
Priority Need: High
Project: Rehabilitation
Activity: Community Partners for Affordable Housing

Description: Community Partners for Affordable Housing will acquire and rehabilitate decent, safe, and sanitary affordable ownership housing units at scattered sites throughout Highland Park for sale to five (5) eligible low-income first-time homebuyer households earning less than 80% of area median income. Affordability of HOME-assisted units will be maintained in perpetuity through a community land trust model, using either a long-term deed restriction or ground lease. This is a grant-funded project.

Accomplishments: Project Complete. Community Partners for Affordable Housing has acquired all five properties: 1918 Midland, 1342 Sherwood, 765 Broadview, 1378 Ferndale, and 1789 Richfield, all in Highland Park. All rehabilitation is complete and final occupants are in the units. All funds expended.

Objective Category: ☑ Suitable Living Environment ☐ Decent Housing ☐ Economic Opportunity
Outcome Category: ☑ Availability/Accessibility ☐ Affordability ☐ Sustainability

Location/Target Area: Scattered sites throughout the City of Highland Park

<table>
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<tr>
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<tr>
<td>Project provided leveraged funds of over $1,075,000</td>
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The primary purpose of the project is to help:
☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs
## Consolidated Plan Listing of Projects

**Jurisdiction Name:** Lake County Consortium  
**Priority Need:** Medium  
**Project:** New Construction  
**Activity:** Habitat for Humanity of Lake County  
**Description:** Habitat for Humanity Lake County will construct four (4) decent, safe, and sanitary single-family ownership affordable housing units that will be sold to households earning less than 60% of the area median income. This grant-funded project will include a 3-unit home in the HOME-funded Carter Crossing subdivision located in Waukegan and a 1-unit detached home in Zion.

**Accomplishments:** Project Underway. The home located at 1517 11th Street, Waukegan was completed and occupied in December, 2010. The home located at 1521 11th Street, Waukegan was completed and occupied in March, 2011. Habitat has site control of the Gilead property in Zion and is working with the City of Zion to obtain a variance for a zoning issue that has come up after acquisition.

**Objective Category:** Suitable Living Environment, Decent Housing  
**Outcome Category:** Availability/Accessibility, Affordability, Sustainability

### Location/Target Area:
1517 11th Street, Waukegan  
1521 11th Street, Waukegan  
3002 Gilead, Zion  
4th site: TBA

### Funding Sources:

<table>
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### Financial Narrative:
The project leverages an additional $409,608 in non-HOME funds.

The primary purpose of the project is to help:
- [x] the Homeless  
- [ ] Persons with HIV/AIDS  
- [ ] Persons with Disabilities  
- [ ] Public Housing Needs
Lake County Community Development

Consolidated Plan Listing of Projects

Jurisdiction Name: Lake County Consortium

Priority Need: High

Project: Rehabilitation

Activity: City of North Chicago Homeowner Rehab

Description: Administered by the Department of Community Development, Planning, and the Building and Health Department, this program provides deferred loans up to $40,000.00 for emergency repair or substantial repair of major structural or critical system defects, or lead-based-paint hazards in owner-occupied single-family homes for low income families. Interior and exterior repairs are completed to bring housing units into compliance with local code and County rehabilitation standards. The expenses are borne by the recipient in the form of installment payments or deferred loans at (0%) zero percent interest rate due upon sale or refinancing of the home when equity is taken out of the property. Housing units rehabilitated through the program can be located anywhere within the city limits if the homeowner qualifies as low to moderate income and is below 80% of area median income (AMI).

Accomplishments: Project Underway. To date two homes have been rehabilitated in the 1900 block of Seymour Avenue, and 1400 block of Lincoln Street. A third home is currently under contract for rehabilitation in the 2000 block of Hervey Street. Rehabilitation funds have benefitted two (2) families at 0-30% AMI, and one (1) family at 60-60% AMI. The City anticipates completion of one to three additional units with the remainder of grant funds.

Objective Category: Suitable Living Environment

Outcome Category: Availability/Accessibility

Location/Target Area: Various locations – City of North Chicago, Illinois

Funding Sources:

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Total $172,482.00 $75,734.00 $96,748.00

Financial Narrative:

Funds continue to be expended.

The primary purpose of the project is to help:

- the Homeless
- Persons with HIV/AIDS
- Persons with Disabilities
- Public Housing Needs

Detailed Accomplishments - 2010-2014 Projects
Jurisdiction Name: Lake County Consortium

Priority Need: High

Project: Rehabilitation

Activity: City of Waukegan Homeowner Rehab

Description: City of Waukegan will provide emergency rehabilitation and/or substantial rehabilitation assistance valued up to $37,552 for owner-occupied, single-family homes or acquire, rehabilitate, and resell vacant or foreclosed homes to ensure the provision of decent, safe, and sanitary affordable homeownership housing units for five (5) eligible low-income Waukegan homeowner or homebuyer households earning less than 80% of area median income. This assistance may come in the form of a deferred payment, partially forgivable (50% over a specified period of time) loan or a ten-year amortized loan dependent upon the borrower’s specific rehabilitation needs and ability to pay. This is a grant-funded project.

Accomplishments: Project Complete. As of November 2011, all funds have been expended. The project successfully assisted six (6) income-eligible homeowners in the rehabilitation of their homes.

Objective Category: ☑ Suitable Living Environment ☑ Decent Housing ☑ Economic Opportunity

Outcome Category: ☑ Availability/Accessibility ☑ Affordability ☑ Sustainability

Location/Target Area: Scattered sites throughout City of Waukegan

<table>
<thead>
<tr>
<th>Objective Number</th>
<th>Project ID</th>
<th>HUD Matrix Code</th>
<th>CDBG Citation</th>
<th>Type of Recipient</th>
<th>National Objective</th>
<th>Start Date</th>
<th>Completion Date</th>
<th>Anticipated Units</th>
<th>Actual Units</th>
<th>Funding Sources: Awarded</th>
<th>Expended</th>
<th>Balance</th>
</tr>
</thead>
</table>

The primary purpose of the project is to help: ☑ the Homeless ☑ Persons with HIV/AIDS ☑ Persons with Disabilities ☑ Public Housing Needs

Financial Narrative: The remaining balance of $12,677.43 was carried over to the PY11 project account.
### Consolidated Plan Listing of Projects

**Jurisdiction Name:** Lake County Consortium  
**Priority Need:** High  
**Project:** Rehabilitation  
**Activity:** City of North Chicago Homeowner Rehab  
**Description:** The proposed program will be administered by the Department of Community Development, Planning, and the Building and Health Department, and provide deferred loans up to $40,000.00 for emergency repair or substantial repair of major structural or critical system defects, or lead-based-paint hazards in owner-occupied single-family homes for low income families. Interior and exterior repairs will be completed to bring housing units into compliance with local code and County rehabilitation standards.

**Accomplishments:** Project Underway. No funds were expended from this grant in PY2011 as a result of progress on H0972 and H1069. The City will commence activity on this grant in 2012.

<table>
<thead>
<tr>
<th>Objective Number</th>
<th>Project ID</th>
<th>Funding Sources:</th>
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<th>Balance</th>
</tr>
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<tr>
<td></td>
<td></td>
<td><strong>HOME</strong></td>
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<td>$157,998</td>
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<td>Type of Recipient</td>
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<td>Prior Year Funds</td>
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<tr>
<td></td>
<td></td>
<td><strong>Other Funding</strong></td>
<td></td>
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<td><strong>Total</strong></td>
<td>$157,998</td>
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<td>$157,998</td>
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</table>

**Objective Category:**  
- Suitable Living Environment  
- Decent Housing  
- Economic Opportunity

**Outcome Category:**  
- Availability/Accessibility  
- Affordability  
- Sustainability

**Location/Target Area:** Various locations – City of North Chicago, Illinois

<table>
<thead>
<tr>
<th>Objective Number</th>
<th>Project ID</th>
<th>Start Date</th>
<th>Completion Date</th>
<th>Performance Indicator</th>
<th>Local ID</th>
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**Financial Narrative:**  
Funds continue to be expended.

The primary purpose of the project is to help:  
- the Homeless  
- Persons with HIV/AIDS  
- Persons with Disabilities  
- Public Housing Needs
Consolidated Plan Listing of Projects

**Jurisdiction Name:** Lake County Consortium

**Priority Need:** High

**Project:** Rehabilitation

**Activity:** City of Waukegan Homeowner Rehab

**Description:** City of Waukegan will provide up to $40,000 of assistance for the rehabilitation for owner-occupied one to four unit single-family homes to ensure the provision of decent, safe, and sanitary affordable ownership housing units for six eligible low-income Waukegan homeowner or homebuyer households earning less than 80% of area median income. This assistance may come in the form of a deferred payment, partially forgivable (50% over a specified period of time) loan or a ten-year amortized loan dependent upon the borrower’s specific rehabilitation needs and ability to pay. This is a grant funded project.

**Accomplishments:** Project Underway. There are currently three (3) homeowner-occupied rehabilitation activities underway.

**Objective Category:**
- □ Suitable Living Environment
- □ Decent Housing
- □ Economic Opportunity

**Outcome Category:**
- □ Availability/Accessibility
- □ Affordability
- □ Sustainability

**Location/Target Area:** Scattered sites throughout City of Waukegan

<table>
<thead>
<tr>
<th>Objective Number</th>
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<th>Funding Sources:</th>
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<th>Expended</th>
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</table>

The primary purpose of the project is to help:
- □ the Homeless
- □ Persons with HIV/AIDS
- □ Persons with Disabilities
- □ Public Housing Needs
Consolidated Plan Listing of Projects

**Jurisdiction Name:** Lake County Consortium

**Priority Need:** High

**Project:** Rehabilitation

**Activity:** Community Partners for Affordable Housing

**Description:** Community Partners for Affordable Housing acquires, rehabilitates, and sells decent, safe, and affordable homeownership housing units at scattered sites in the communities of Lake Forest and Highland Park, Illinois. Homes are sold to eligible first-time homebuyer households earning less than 80% of area median income (AMI). Affordability of the HOME-assisted units is maintained in perpetuity via the community land trust model utilizing either a long-term deed restriction or ground lease.

**Accomplishments:** Project Underway. Community Partners for Affordable Housing has acquired four properties:
- 1000 block of Estes, Lake Forest
- 500 block of Barberry Road, Highland Park
- 800 block of N. McKinley Avenue, Lake Forest
- 600 Block of Glenview Avenue, Highland Park

Rehabilitation is underway on each property; a fifth home is currently pending acquisition in Highland Park.

**Objective Category:**
- Suitable Living Environment
- Decent Housing
- Economic Opportunity

**Outcome Category:**
- Availability/Accessibility
- Affordability
- Sustainability

**Location/Target Area:** Scattered sites throughout Lake Forest, Illinois and Highland Park, Illinois

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<tr>
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<tr>
<td>Type of Recipient</td>
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<td>CDBG</td>
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<tr>
<td>Non-profit</td>
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<td>ESG</td>
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<tr>
<td>Start Date</td>
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<td>HOME</td>
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<tr>
<td>5/1/2011</td>
<td>TBD</td>
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**Funding Sources:**
- CDBG: $320,000.00
- ESG: $246,400.00
- HOME: $73,600.00

**Total:** $320,000.00

**Financial Narrative:**
- Funds continue to be expended.

The primary purpose of the project is to help:
- the Homeless
- Persons with HIV/AIDS
- Persons with Disabilities
- Public Housing Needs
Consolidated Plan Listing of Projects

Jurisdiction Name: Lake County

Priority Need: High

Project: Rehabilitation

Activity: Habitat for Humanity of Lake County

Description: Habitat for Humanity Lake County will rehabilitation 5 decent, safe, and sanitary single-family ownership affordable housing units that will be sold to households earning less than 60% of the area median income. These homes will be rehabilitated on lots donated by the City of Waukegan as part of an executed MOU. Habitat will recruit 5 house sponsors for each site and the HOME funds will provide leverage for those sponsors. This is a grant funded project.

Accomplishments: Project Underway. The project is currently underway.

Objectives Category: Suitable Living Environment

Objective: Decent Housing

Outcome Category: Availability/Accessibility

Outcome: Affordability

Location/Target Area: Scattered sites throughout the City of Waukegan

<table>
<thead>
<tr>
<th>Objective Number</th>
<th>Project ID</th>
<th>Funding Sources:</th>
<th>Awarded</th>
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<tr>
<td></td>
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<td>HUD</td>
<td>24 CFR 570.208(a)(3)</td>
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</tr>
<tr>
<td>Type of Recipient</td>
<td>National Objective</td>
<td>LMH</td>
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</tr>
<tr>
<td>Start Date</td>
<td>Completion Date</td>
<td>05/01/2011</td>
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</tbody>
</table>

Financial Narrative:

This project leverages an additional $275,000 in funds.

The primary purpose of the project is to help:

- the Homeless
- Persons with HIV/AIDS
- Persons with Disabilities
- Public Housing Needs

Detailed Accomplishments - 2010-2014 Projects
**Consolidated Plan Listing of Projects**

**Jurisdiction Name:** Lake County Consortium  
**Priority Need:** High  
**Project:** Rehabilitation  
**Activity:** Lake County Residential Development Corporation  
**Description:** Lake County Residential Development Corporation will utilize HOME funds to rehabilitate eight (8) total housing units at six (6) scattered project sites for affordable rental housing development serving households at 80% or less of area median income (AMI). The project sites are located in the communities of Grayslake, Lake Villa, Lake Zurich, Lindenhurst, and Round Lake Beach.

**Accomplishments:** Project Underway. Construction rehabilitation activities have commenced for a majority of project sites. As the properties were existing units, rehabilitation work was completed in accordance with all URA requirements. Beneficiaries are at 60% AMI or less. Rehabilitation sites under two local projects include:  
- **H117a:** (multi-unit rental-3 total units) Project work to continue August 2012  
  21 Allen Street, Grayslake, Illinois 60030  
- **H117b:** (single housing units/single-family structure) Project underway  
  37000 block of Piper Lane, Lake Villa; 30 block of Golfview Street, Lake Zurich; 200 block of Briar Lane, Lindenhurst; 1700 block of Hazelwood Drive, Lindenhurst; 1400 block Kildeer Drive, Round Lake Beach  

  Site specific rehabilitation activities and AMI to be reported with complete project close-out.

**Objective Category:** Suitable Living Environment  
**Outcome Category:** Decent Housing  
**Location/Target Area:** Various locations in Lake County, Illinois; reference accomplishments for specific site addresses

<table>
<thead>
<tr>
<th>Objective Number</th>
<th>Project ID</th>
<th>Funding Sources</th>
<th>Awarded</th>
<th>Expended</th>
<th>Balance</th>
</tr>
</thead>
<tbody>
<tr>
<td>DH1</td>
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<td>CDBG</td>
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<tr>
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<td>ESG</td>
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</tr>
<tr>
<td>Type of Recipient</td>
<td>National Objective</td>
<td>HOME</td>
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<tr>
<td>Start Date</td>
<td>5/1/2011</td>
<td>Prior Year Funds</td>
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<tr>
<td>Performance Indicator</td>
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**Financial Narrative:** Funding continues to be expended.

The primary purpose of the project is to help:  
- [ ] the Homeless  
- [ ] Persons with HIV/AIDS  
- [ ] Persons with Disabilities  
- [ ] Public Housing Needs
Consolidated Plan Listing of Projects

Jurisdiction Name: Lake County Consortium

Priority Need: High

Project: Rehabilitation

Activity: YouthBuild Lake County

Description: YouthBuild Lake County will rehabilitate an existing single-family property located at 1821 Joanna Avenue, Zion. Decent, safe, and sanitary housing will be created through rehabilitation. Upon completion, the home will be sold to a household earning less than 80% of area median income.

Accomplishments: Project Underway. Project work has not commenced as of the close of the program year. It is anticipated permits will be obtained in November 2012, with construction beginning winter 2012/2013 and sale summer of 2013.

Objective Category: Suitable Living Environment

Outcome Category: Availability/Accessibility

Location/Target Area: 1821 Joanna Avenue Zion, Illinois 60099

<table>
<thead>
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<th>Objective Number</th>
<th>Project ID</th>
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<tr>
<td></td>
<td></td>
<td>HOME</td>
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<td>$83,500.00</td>
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</tbody>
</table>

Financial Narrative:
Expenditure of funding to commence in 2012; additional project financing is pending and not reflected in total.

The primary purpose of the project is to help:
- the Homeless
- Persons with HIV/AIDS
- Persons with Disabilities
- Public Housing Needs
Consolidated Plan Listing of Projects

Jurisdiction Name: Lake County
Priority Need: Medium
Project: New Construction
Activity: Habitat for Humanity of Lake County
Description: Habitat for Humanity Lake County will construct 5 decent, safe, and sanitary single-family ownership affordable housing units that will be sold to households earning less than 60% of the area median income. These homes will be built on lots donated by the City of Waukegan as part of an executed MOU. Habitat will recruit 5 house sponsors for each site and the HOME funds will provide leverage for those sponsors. This is a grant funded project.

Accomplishments: Project Underway. Habitat has gained site control of the 5 lots on which the organization will construct the new affordable housing units. As of the end of the program year, Habitat has demolished 4 of the 5 former structures which previously existed on these lots, but which were beyond repair. Habitat staff is currently working with the City of Waukegan to gain all necessary building permits to move forward with construction.

Objective Category: Suitable Living Environment
Decent Housing
Economic Opportunity
Outcome Category: Availability/Accessibility
Affordability
Sustainability
Location/Target Area: 1223 Greenfield, Waukegan; 919 Yeoman, Waukegan; 925 Adams, Waukegan; 927 Lenox, Waukegan; 1416 Melrose, Waukegan

<table>
<thead>
<tr>
<th>Objective Number</th>
<th>Project ID</th>
<th>Funding Sources:</th>
<th>Awarded</th>
<th>Expended</th>
<th>Balance</th>
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<tr>
<td>Other Funding</td>
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</table>

The primary purpose of the project is to help:
- the Homeless
- Persons with HIV/AIDS
- Persons with Disabilities
- Public Housing Needs
Consolidated Plan Listing of Projects

**Jurisdiction Name:** Lake County Consortium

**Priority Need:** Medium

**Project:** New Construction

**Activity:** YouthBuild Lake County

**Description:** YouthBuild Lake County will construct a single-family residence to be located at 2129 Honore Street, North Chicago. Decent, safe, and sanitary housing will be created through the construction. Upon completion, the home will be sold to a household earning less than 80% of area median income.

**Accomplishments:** Project Underway. Permits have been obtained and architectural/site plans are near completion. It is anticipated construction will commence September 2012, with sale to occur in 2013.

**Objective Category:** Suitable Living Environment
**Outcome Category:** Availability/Accessibility

**Location/Target Area:**
2129 Honore Street
North Chicago, Illinois 60064

<table>
<thead>
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<td>$0.00</td>
<td>$121,000.00</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Prior Year Funds</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
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<td></td>
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<td>*pending</td>
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<td></td>
<td>Total</td>
<td>$121,000.00</td>
<td>$0.00</td>
<td>$121,000.00</td>
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</table>

**Financial Narrative:**
Expenditure of funding to commence in 2012; additional project financing is pending and not reflected in total.

The primary purpose of the project is to help:
[ ] the Homeless
[ ] Persons with HIV/AIDS
[ ] Persons with Disabilities
[ ] Public Housing Needs
## Consolidated Plan Listing of Projects

<table>
<thead>
<tr>
<th>Jurisdiction Name:</th>
<th>Lake County Consortium</th>
</tr>
</thead>
<tbody>
<tr>
<td>Priority Need:</td>
<td>Medium</td>
</tr>
<tr>
<td>Project:</td>
<td>Homebuyer Assistance</td>
</tr>
<tr>
<td>Activity:</td>
<td>Affordable Housing Corporation of Lake County – APM – Lake County Program</td>
</tr>
<tr>
<td>Description:</td>
<td>Affordable Housing Corporation of Lake County will provide up to $1,000 in homebuyer assistance loan funds related to the purchase of decent, safe, and sanitary affordable ownership housing units for ninety (90) eligible low-income Lake County first-time homebuyer households earning less than 80% of area median income leveraged with up to $14,000 in Illinois Housing Development Authority (IHDA) funds. These homebuyer assistance funds will be in the form of no-interest, deferred payment loans for down payment and closing costs due upon sale, title transfer, or cash-out refinance. This agency will also utilize HOME funds for program delivery costs to support expenses valued up to $2,000 per HOME-assisted unit, related to program income eligibility verification, outreach, and other related program delivery charges.</td>
</tr>
</tbody>
</table>

**Accomplishments:** Project Underway. AHC undertook H1061 after the approval of changes to the structure of the program approved by the CDC in October 2010. Governed by a new contract reflecting the approvals which included both 2009 and 2010 funds, the remaining 2009 funds were rolled into H1061. To the current date, AHC has provided first time buyer assistance to 63 (sixty-three) income eligible households purchasing homes throughout Lake County.

<table>
<thead>
<tr>
<th>Objective Category:</th>
<th>Suitable Living Environment</th>
<th>Decent Housing</th>
<th>Economic Opportunity</th>
</tr>
</thead>
<tbody>
<tr>
<td>Outcome Category:</td>
<td>Availability/Accessibility</td>
<td>Affordability</td>
<td>Sustainability</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Location/Target Area:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Scattered sites throughout Lake County</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
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<th>Project ID</th>
<th>Project ID</th>
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</thead>
<tbody>
<tr>
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<th>Completion Date</th>
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<tr>
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<td>National Objective</td>
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<table>
<thead>
<tr>
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<tr>
<td>Housing Units</td>
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<td>63</td>
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<td>H1061</td>
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<table>
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<th>Balance</th>
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<tr>
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<td></td>
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<tr>
<td>ESG</td>
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</tr>
<tr>
<td>HOME</td>
<td>$150,000</td>
<td>$93,000</td>
<td>$57,000</td>
</tr>
<tr>
<td>Prior Year Funds</td>
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<td>Other Funding</td>
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<tr>
<td>Total</td>
<td>$260,000</td>
<td>$203,000</td>
<td>$57,000</td>
</tr>
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</table>

Financial Narrative:

$110,000 in funds were rolled into H1061 from H0961 due to approved changes by the Community Development Commission.

The primary purpose of the project is to help:

- the Homeless
- Persons with HIV/AIDS
- Persons with Disabilities
- Public Housing Needs
Consolidated Plan Listing of Projects

Jurisdiction Name: Lake County Consortium

Priority Need: Medium

Project: Homebuyer Assistance

Activity: Affordable Housing Corporation of Lake County – FTHB Waukegan

Description: Affordable Housing Corporation of Lake County will provide up to $10,000 in homebuyer assistance funds in connection with decent, safe and sanitary affordable housing units where the property is in foreclosure. The program is estimated to assist 15 eligible low income Waukegan homebuyers earning less than 80% of the area median income. The assistance will be in the form of no-interest deferred payment loans where the assistance would be reduced 20% annually upon the anniversary of the closing and fully forgiven after 5 years, provided the owner is not in default on the terms of its loan. AHC can voucher for up to $1,000 in project delivery costs for each assisted household.

Accomplishments: Project complete. Prior to the expenditure of any funds, AHC sought and the Lake County Community Development Commission approved changes in the structure of the proposed program. These changes were reflected in a new contract. As of the end of Program Year 2011, all of this project’s funds have been expended by assisting fourteen (14) first-time homebuyers in the purchase of eligible properties in Waukegan.

Objective Category: ☐ Suitable Living Environment ☒ Decent Housing ☐ Economic Opportunity

Outcome Category: ☐ Availability/Accessibility ☒ Affordability ☐ Sustainability

Location/Target Area:
Scattered sites throughout Waukegan

<table>
<thead>
<tr>
<th>Objective Number</th>
<th>Project ID</th>
<th>HUD Matrix Code</th>
<th>Funding Sources:</th>
<th>Awarded</th>
<th>Expended</th>
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<tbody>
<tr>
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<td>Other Funding</td>
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<td>Total</td>
<td>$104,332</td>
<td>$22,000</td>
<td>$5,332</td>
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Funding Narrative:
$4,759 of PY2009 funds were carried over into this project. The remaining balance of $5,332 was insufficient to cover another PY10 activity and was therefore carried over into the PY11 project.

The primary purpose of the project is to help:
☐ the Homeless  ☐ Persons with HIV/AIDS  ☐ Persons with Disabilities  ☐ Public Housing Needs

Detailed Accomplishments - 2010-2014 Projects
Consolidated Plan Listing of Projects

Jurisdiction Name: Lake County

Priority Need: Medium

Project: Homebuyer Assistance

Activity: Affordable Housing Corporation of Lake County - Lake County Rehabilitation Program

Description: The Affordable Housing Corporation of Lake County will operate a NSP-style acquisition/rehab/resale program. Under this program AHC will acquire vacant/foreclosed properties in Lake County and rehabilitate them. Once rehabilitated, the decent, safe, and sanitary unit will be sold to an income eligible homebuyer. To fund the program, AHC will access a $250,000 revolving line of credit in addition to the $150,000 in HOME funds to pay for both acquisition and rehabilitation costs. Given AHC’s and Lake County’s experience with the NSP program, it is anticipated that the losses on each unit will be approximately $20,000. As such, the proceeds from the sale of each unit will be used to repay the revolving credit line first, with any required project subsidy (the anticipated $20,000 per unit) paid for with HOME funds.

Accomplishments: Project Underway. AHC staff is currently investigating properties for purchase.

Objective Category: ☐ Suitable Living Environment ☑ Decent Housing ☐ Economic Opportunity

Outcome Category: ☐ Availability/Accessibility ☑ Affordability ☐ Sustainability

Location/Target Area: Scattered sites throughout Lake County (TBA)

<table>
<thead>
<tr>
<th>Objective Number</th>
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<td></td>
<td>24 CFR 570.208(a)(3)</td>
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<td>Local ID H1163</td>
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<tr>
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<td>Non-profit</td>
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<td>Anticipated Units 6</td>
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<tr>
<td></td>
<td></td>
<td>National Objective</td>
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<td>Actual Units</td>
</tr>
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</table>

<table>
<thead>
<tr>
<th>Funding Sources:</th>
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<th>Expended</th>
<th>Balance</th>
</tr>
</thead>
<tbody>
<tr>
<td>CDBG</td>
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<td></td>
<td></td>
</tr>
<tr>
<td>HOME</td>
<td>$150,000</td>
<td>$0</td>
<td>$150,000</td>
</tr>
<tr>
<td>Prior Year Funds</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other Funding</td>
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</tr>
<tr>
<td>Total</td>
<td>$150,000</td>
<td></td>
<td>$150,000</td>
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</tbody>
</table>

Financial Narrative:

The project leverages an additional $250,000 in non-HOME funds.

The primary purpose of the project is to help:

☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs
Consolidated Plan Listing of Projects

**Jurisdiction Name:** Lake County  
**Priority Need:** High  
**Project:** Rehabilitation  
**Activity:** Affordable Housing Corporation of Lake County – Lake County Program  
**Description:** Affordable Housing Corporation of Lake County will use CDBG funds for the rehabilitation of at least one (1) single-family owner occupied home in Lake County during the PY2011. The rehabilitation shall be part of a total plan to rehabilitate at least 10 housing units in Lake County, as described in the C1101 project.

**Accomplishments:** Project Underway. This project is now underway.

**Objective Category:**  
- Suitable Living Environment  
- Decent Housing  
- Economic Opportunity

**Outcome Category:**  
- Availability/Accessibility  
- Affordability  
- Sustainability

**Location/Target Area:** TBA

<table>
<thead>
<tr>
<th>Objective Number</th>
<th>Project ID</th>
<th>Funding Sources:</th>
<th>Awarded</th>
<th>Expended</th>
<th>Balance</th>
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</thead>
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<td>CDBG</td>
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</table>

**Financial Narrative:**

The primary purpose of the project is to help:  
- the Homeless  
- Persons with HIV/AIDS  
- Persons with Disabilities  
- Public Housing Needs
### Consolidated Plan Listing of Projects

**Jurisdiction Name:** Lake County  
**Priority Need:** High  
**Project:** Rehabilitation  
**Activity:** Affordable Housing Corporation of Lake County – Lake County Program

**Description:** Affordable Housing Corporation of Lake County will provide program administrative services including staff salary and benefit costs associated with Lake County’s Rehabilitation Program. Services provided targeting new program participants will include general implementation of the Housing Rehabilitation Program, evaluation of applications for rehabilitation assistance, housing inspections and work write-ups, provision of rehabilitation assistance, monitoring of rehabilitation work, approval of contractor payments, and maintenance of case files and other records. Additional services targeting previous program participants will include loan servicing and housing compliance inspections.

**Accomplishments:** Project Complete. AHC continued to administer ongoing homeowner rehabilitation projects throughout the first half of PY2011. A remaining balance of $5,963.85 of PY10 funds, insufficient to support additional vouchers under this project, was transferred over to the PY2011 account. Project for PY2011 continues on schedule.

**Location/Target Area:** Scattered sites throughout Lake County

**Objective Category:**  
- Suitable Living Environment  
- Decent Housing  
- Economic Opportunity

**Outcome Category:**  
- Availability/Accessibility  
- Affordability  
- Sustainability

<table>
<thead>
<tr>
<th>Objective Number</th>
<th>Project ID</th>
<th>Funding Sources</th>
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<th>Expended</th>
<th>Balance</th>
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<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>HOME</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Type of Recipient</td>
<td>Non-Profit</td>
<td>National Objective</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>LMH</td>
<td></td>
<td></td>
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</tr>
<tr>
<td>Start Date</td>
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<tr>
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<tr>
<td>Local ID</td>
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<td>Actual Units</td>
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<td></td>
<td></td>
</tr>
</tbody>
</table>

**Financial Narrative:** The remaining balance of $5,963.85 was carried over into the FY11 account.

The primary purpose of the project is to help:  
- [ ] the Homeless  
- [ ] Persons with HIV/AIDS  
- [ ] Persons with Disabilities  
- [ ] Public Housing Needs
Consolidated Plan Listing of Projects

Jurisdiction Name: Lake County
Priority Need: High
Project: Rehabilitation
Activity: Affordable Housing Corporation of Lake County – Lake County Program

Description: Affordable Housing Corporation of Lake County will provide program administrative services including staff salary and benefit costs associated with Lake County's Rehabilitation Program. Services provided targeting new program participants will include general implementation of the Housing Rehabilitation Program, evaluation of applications for rehabilitation assistance, housing inspections and work write-ups, provision of rehabilitation assistance, monitoring of rehabilitation work, approval of contractor payments, and maintenance of case files and other records. Additional services targeting previous program participants will include loan servicing and housing compliance inspections.

Accomplishments: Project Underway. AHC continues to administer ongoing homeowner rehabilitation projects throughout PY2011.

Objective Category: ☐ Suitable Living Environment ☒ Decent Housing ☐ Economic Opportunity
Outcome Category: ☒ Availability/Accessibility ☐ Affordability ☐ Sustainability

Location/Target Area: Scattered sites throughout Lake County

<table>
<thead>
<tr>
<th>Objective Number</th>
<th>Project ID</th>
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<th>Awarded</th>
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<th>Balance</th>
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<td>HOME</td>
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</tr>
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<td>Prior Year Funds</td>
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<td>Non-Profit</td>
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<td>Other Funding</td>
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<td></td>
<td></td>
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<tr>
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<td>$5,963.85 of PY10 was carried over into this account.</td>
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<td></td>
<td>Actual Units</td>
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<td>NA</td>
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</tr>
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The primary purpose of the project is to help: ☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs
Consolidated Plan Listing of Projects

Jurisdiction Name: Lake County Consortium

Priority Need: Medium

Project: Homebuyer Assistance

Activity: Affordable Housing Corporation of Lake County – FTHB Waukegan

Description: Affordable Housing Corporation of Lake County will provide up to $10,000 in homebuyer assistance funds in connection with decent, safe and sanitary affordable housing units where the property is in foreclosure. The program is estimated to assist 15 eligible low income Waukegan homebuyers earning less than 80% of the area median income. The assistance will be in the form of no-interest deferred payment loans where the assistance would be reduced 20% annually upon the anniversary of the closing and fully forgiven after 5 years, provided the owner is not in default on the terms of its loan. AHC can voucher for up to $1,000 in project delivery costs for each assisted household.

Accomplishments: Project Underway. Prior to the expenditure of any funds, AHC sought and the Lake County Community Development Commission approved changes in the structure of the proposed program for both PY10 and PY11. The amended project includes the provision of $5,000 of HOME funds in the form of an interest-free deferred loan due upon sale, transfer of title or cash-out refinance. AHC can voucher for up to $2,000 in project delivery costs for each assisted household.

To date, AHC has provided first-time homebuyer assistance to 4 (four) income-eligible homebuyers purchasing homes in Waukegan.

Objective Category: ☑ Suitable Living Environment ☑ Decent Housing ☑ Economic Opportunity

Outcome Category: ☐ Availability/Accessibility ☑ Affordability ☐ Sustainability

Location/Target Area: Scattered sites throughout Waukegan

<table>
<thead>
<tr>
<th>Objective Number</th>
<th>Project ID</th>
<th>Funding Sources:</th>
</tr>
</thead>
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<td>Start Date</td>
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<td>5/01/2011</td>
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<table>
<thead>
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</tr>
</thead>
<tbody>
<tr>
<td><strong>Awarded</strong></td>
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<td>CDBG</td>
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<tr>
<td>ESG</td>
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<td>HOME</td>
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<tr>
<td>Prior Year Funds</td>
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<tr>
<td>Other Funding</td>
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<tr>
<td>Total</td>
</tr>
</tbody>
</table>

Financial Narrative:
$5,332 of PY10 funds were carried over into the PY11 project.

The primary purpose of the project is to help:
☐ the Homeless  ☐ Persons with HIV/AIDS  ☐ Persons with Disabilities  ☐ Public Housing Needs
2.0  Consortium Homeless Activities

Table 3C
Table 3C is a form required by HUD to describe the projects to be undertaken in any given program year for the Annual Action Plan. Lake County will use a modified version of this table to report on performance. The tables follow divided up by Consolidated Plan Goal.

2.1 - Emergency Shelter
- A Safe Place
- Catholic Charities
- Lake County Haven
- PADS Crisis Services

2.5 - Homelessness Prevention & Outreach
- Prairie State Legal Services
Consolidated Plan Listing of Projects

Jurisdiction Name: Lake County

Priority Need: High

Project: Emergency Shelter

Activity: A Safe Place – Emergency Shelter Program

Description: Provided emergency shelter for homeless women and children fleeing domestic violence via a 35-bed emergency shelter. Shelter is provided for up to six weeks. In addition to shelter, the program provides a 24-hour help line, individual & group counseling, case management, non-legal advocacy and referrals, court advocacy for victims, and a children’s counseling program.

ESG funds were awarded based on the presumed benefit category for homeless persons, and will be used for non-staff operations.

Accomplishments: Project completed. Project served 285 persons in the program year. Outcomes: 1) Upon departure from the emergency shelter, 97.1% of the women will move into housing separate from the abuser (goal: 80%); and 2) 89% of adult shelter clients will demonstrate that they have gained additional knowledge and tools for coping with future abuse (goal: 80%).

Objective Category: Suitable Living Environment
Outcome Category: Availability/Accessibility

Location/Target Area: Address Suppressed

<table>
<thead>
<tr>
<th>Objective Number</th>
<th>Project ID</th>
<th>Funding Sources:</th>
<th>Awarded</th>
<th>Expended</th>
<th>Balance</th>
</tr>
</thead>
<tbody>
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Financial Narrative:

Project provided $16,438 in matching funds

The primary purpose of the project is to help:

☒ the Homeless
☐ Persons with HIV/AIDS  ☐ Persons with Disabilities  ☐ Public Housing Needs
Consolidated Plan Listing of Projects

Jurisdiction Name: Lake County
Priority Need: High
Project: Emergency Shelter
Activity: Catholic Charities – Samaritan House Emergency Shelter
Description: Provides 90-day emergency shelter through 28 beds for families of homeless women with children. Services include, but are not limited to nights of shelter, housing counseling, employment counseling, case management, life skills, individual counseling, parenting groups, and budget management.

ESG funds were awarded on the presumed benefit criteria for homeless persons, and are designated for non-staff operations.

Accomplishments: Project completed. Project served 114 persons during the program year. Outcomes: 1) 83% of clients will secure permanent or transitional housing (goal: 70%); 2) 72% of adult residents will obtain and/or maintain a stable source of income (goal: 55%); and 3) 100% of clients will demonstrate an awareness of alternative parenting by improving their score on a test (goal: 90%).

Objective Category: Suitable Living Environment
Outcome Category: Availability/Accessibility
Location/Target Area: Address Suppressed

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Financial Narrative: Project provided $290,413.10 in match/leveraged funds

The primary purpose of the project is to help:
- the Homeless
- Persons with HIV/AIDS
- Persons with Disabilities
- Public Housing Needs
Consolidated Plan Listing of Projects

Jurisdiction Name: Lake County
Priority Need: High
Project: Emergency Shelter
Activity: Lake County Haven – Emergency Shelter
Description: Provides emergency shelter for homeless women and children via a 4-bedroom home located in Libertyville, and works to empower homeless women and their children to achieve permanent independent living. Women are taught to live independently through case management, education, therapy, relapse prevention and strong support.

ESG funds were awarded based on the presumed benefit category for homeless persons and are designated for non-staff operational costs.

Accomplishments: Project completed. Project served 73 persons in program year. Outcomes: Upon graduation, 1) 96% of shelter residents will have moved on to the next level of independent living (goal: 80%); 2) 83% of shelter residents reported having steady employment (goal: 90%); and 3) 96% of shelter residents reported having amassed savings (goal: 90%).

Objective Category: ✗ Suitable Living Environment  ✗ Decent Housing  ✗ Economic Opportunity
Outcome Category: ✗ Availability/Accessibility  ✗ Affordability  ✗ Sustainability
Location/Target Area:
Address Suppressed

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The primary purpose of the project is to help:
[ ] the Homeless  [ ] Persons with HIV/AIDS  [ ] Persons with Disabilities  [ ] Public Housing Needs
Consolidated Plan Listing of Projects

Jurisdiction Name: Lake County
Priority Need: High
Project: Emergency Shelter
Activity: PADS Crisis Services – PADS Emergency Shelter

Description: Provides emergency shelter and supportive services to 1500 homeless individuals, including families with children, living in Lake County. This is done through a fixed-site, year-round emergency shelter, a daytime drop-in facility, and 14 rotating site shelters located in area churches from October 1 through April 30.

ESG funds are awarded based on the presumed benefit criteria for homeless persons and are designated for Essential Services (transportation costs).

Accomplishments: Project completed. Project served 1,688 persons in program year. Outcomes: 1) Served 171 veterans with 76.6% moving on to housing within 90 days of program entry (goal: 150 with 68%); and 2) Served 208 chronically homeless individuals with 29.3% individuals moving on to housing or temporary critical care housing programs within six months of program entry (goal: 225 with 33%).

Objective Category: ❑ Suitable Living Environment
Outcome Category: ❑ Availability/Accessibility
Location/Target Area: Scattered sites throughout Lake County

<table>
<thead>
<tr>
<th>Objective Number</th>
<th>Project ID</th>
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The primary purpose of the project is to help:
❑ the Homeless
❑ Persons with HIV/AIDS
❑ Persons with Disabilities
❑ Public Housing Needs
Consolidated Plan Listing of Projects

Jurisdiction Name: Lake County

Priority Need: High

Project: Homelessness Prevention & Outreach

Activity: Prairie State Legal Services – Housing and Homeless Legal Services Project

Description: Provides legal advice and representation to low/moderate income households of Lake County who are homeless, who were homeless and may return to the streets if legal services are not provided, and low-income residents at risk of homelessness due to the denial of permanent affordable housing.

ESG funds were awarded based on the presumed benefit criteria for homeless persons and are designated for occupancy and staff salaries related to homelessness prevention.

Accomplishments: Project Underway. Project has served 122 persons thus far.

Objective Category: ☑ Suitable Living Environment ☐ Decent Housing ☐ Economic Opportunity

Outcome Category: ☑ Availability/Accessibility ☐ Affordability ☐ Sustainability

Location/Target Area:
300 W. Washington St, #100
Waukegan, IL 60085

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Financial Narrative:
Project will complete final draw in first quarter of PY2012.

The primary purpose of the project is to help:
☑ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs

Detailed Accomplishments - 2010-2014 Projects
3.1 Public Infrastructure Improvements

Table 3C
Table 3C is a form required by HUD to describe the projects to be undertaken in any given program year for the Annual Action Plan. Lake County will use a modified version of this table to report on performance. The tables follow divided up by Consolidated Plan Goal.

3.1.X - Urgent Needs
- County Administrator’s Office

3.1.1 - Roadway Improvements
- Antioch 2011
- Antioch Township 2011
- Beach Park 2011
- Fox Lake 2010
- Fox Lake 2011
- Mundelein 2011
- Park City 2010
- Park City 2011
- Round Lake 2011
- Round Lake Beach 2010
- Round Lake Beach 2011
- Wauconda 2010
- Wauconda 2011
- Zion 2011

3.1.2 - Water Supply System Improvements
- Highwood 2010
- Highwood 2011
- Island Lake 2010
- Island Lake 2011
- Lake County Public Works 2011

3.1.4 - Drainage System Improvements
- Grant Township 2010
- Grant Township 2011
- Lake County Stormwater Management Commission 2011
- Round Lake 2010
- Round Lake Heights 2011
- Round Lake Park 2011
Detailed Accomplishments – 2010-2014 Projects

Consolidated Plan Listing of Projects

Jurisdiction Name: Lake County
Priority Need: High
Project: Public Facilities: Roadway Improvements
Activity: Fox Lake
Description: Rehabilitate and resurface approximately 3,245 LF of roadway on Hillside Court, Lawrence Avenue, Cathryn Street, Scenic Road, Scenic Lane, Marvin Street and Cross Street (seven streets within three CT/BG’s).

CT 8609.03/BG 2; CT 8609.03/BG 3; CT 8609.04/BG 1;
all CDBG eligible but averages out to LMI 45.5%

Accomplishments: Project Completed. Project completed, pending additional paperwork and final payment

Objective Category: ☑ Suitable Living Environment ☐ Decent Housing ☐ Economic Opportunity
Outcome Category: ☐ Availability/Accessibility ☑ Affordability ☑ Sustainability

Location/Target Area:
CT 8609.03/BG 2; CT 8609.03/BG 3; CT 8609.04/BG 1
Fox Lake, IL 60020

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Funding Sources: Awarded Expended Balance
- CDBG $114,145.31 $55,647.19 $55,647.19
- ESG
- HOME
- Prior Year Funds
- Other Funding $91,535 $0 $91,535
- Total $205,680.31

Financial Narrative:
Original grant award of $96,000 was increased to $114,145.31 with a transfer of funds from #0907 ($18,145.31). Total project costs were also increased.

The primary purpose of the project is to help:
- ☐ the Homeless
- ☐ Persons with HIV/AIDS
- ☐ Persons with Disabilities
- ☐ Public Housing Needs
Consolidated Plan Listing of Projects

Jurisdiction Name: Lake County

Priority Need: High

Project: Public Facilities: Drainage System Improvements

Activity: Grant Township

Description: (Revised project description, for clarity) Reconstruction of approximately 1,200 LF of roadway, reconstruction of one main culvert, and the rehabilitation of existing storm sewer structures on North Marine Drive. Project activities would occur within existing easements and right-of-ways and no project activities would occur on private property.

CT 8609.04/BG 1; LMI 45.0%

Accomplishments: Project Completed. Project completed, with the exception of grass germination and spring 2012 plantings (local funds; 5% retainage). Final CDBG payment occurred December 2011.

Objective Category: ☒ Suitable Living Environment ☐ Decent Housing ☐ Economic Opportunity

Outcome Category: ☒ Availability/Accessibility ☐ Affordability ☐ Sustainability

Location/Target Area:
CT 8609.04/BG 1
Wauconda, IL 60084

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The primary purpose of the project is to help:

☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs
Consolidated Plan Listing of Projects

**Jurisdiction Name:** Lake County

**Priority Need:** High

**Project:** Public Facilities: Water Supply System Improvements

**Activity:** Highwood

**Description:** Installation of approximately 950 LF of new 8” water main on Burchell Avenue from Funston Avenue to Lockard Lane (project activities are on the border of two separately eligible CT/BG locations).

CT 8652.00/BG 1 and CT 8652.00/BG 3; all CDBG eligible but averages out to LMI 48.1%

**Accomplishments:** Project Completed. Project completed, pending a few punch list items, spring germination, and submission of final paperwork/payment request #3 and, then eventually, the retainage payment (10/31 QPR).

**Objective Category:** ☒ Suitable Living Environment ☐ Decent Housing ☐ Economic Opportunity

**Outcome Category:** ☐ Availability/Accessibility ☐ Affordability ☒ Sustainability

**Location/Target Area:**

CT 8652.00/BG 1 and CT 8652.00/BG 3

Highwood, IL 60040

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**Financial Narrative:**

The primary purpose of the project is to help:
☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs
## Consolidated Plan Listing of Projects

**Jurisdiction Name:** Lake County  

**Priority Need:** High  

**Project:** Public Facilities: Water Supply System Improvements  

**Activity:** Island Lake  

**Description:** Installation of approximately 1,340 LF of 12” water main on Burnett Road including 3 fire hydrants and 2 water main valves.  

CT 8642.03/BG 2; LMI 45.8% (Income Survey)

### Accomplishments:
**Project Completed.** Project completed with the installation of 1,495 LF of 6” and 8” watermains, landscaping, and roadway resurfacing. Final CDBG payment was made December 2011.

### Objective Category:
- Suitable Living Environment  
- Decent Housing  
- Economic Opportunity

### Outcome Category:
- Availability/Accessibility  
- Affordability  
- Sustainability

### Location/Target Area:
CT 8642.03/BG 2  
Island Lake, IL 60042

### Funding Sources:

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### Financial Narrative:
Total project costs were increased due to the awarded bid amount.

The primary purpose of the project is to help:
- the Homeless  
- Persons with HIV/AIDS  
- Persons with Disabilities  
- Public Housing Needs
Consolidated Plan Listing of Projects

Jurisdiction Name: Lake County

Priority Need: High

Project: Public Facilities: Urgent Needs (Goal TBD)

Activity: Lake County Administrator - Urgent Needs Grant Program

Description: Urgent Needs Grant Program: provision of (1) safe drinking water; (2) stormwater drainage systems; or (3) services or systems to dispose of wastewater in emergency situations in Lake County.

CT/BG/LM%: TBD

Accomplishments: Project underway. No accomplishments to date.

Objective Category: Suitable Living Environment

Outcome Category: Sustainability

Location/Target Area:

CT/BG/LM%: TBD

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Financial Narrative:

Original grant award of $46,467 was increased by the transfer of unobligated Project #0815 funds that were cancelled ($59,399) to $105,866. Total project costs were also increased.

The primary purpose of the project is to help:

- the Homeless
- Persons with HIV/AIDS
- Persons with Disabilities
- Public Housing Needs
### Consolidated Plan Listing of Projects

**Jurisdiction Name:** Lake County  
**Priority Need:** High  
**Project:** Public Facilities: Roadway Improvements  
**Activity:** Park City  
**Description:** Reconstruction of 750 LF of roadway on 7th Street from Chestnut to Knight Avenue. The curb, gutter and storm sewer structures will be replaced and a sidewalk added to the south side of the street.  
CT 8626.05/BG 3; LMI 88.2%

**Accomplishments:** Project Complete. Final payment ($28,615.17) and transfer of remaining funds for 2012 projects ($425.30) after that.

**Objective Category:** Suitable Living Environment  
**Outcome Category:** Availability/Accessibility

**Location/Target Area:**  
CT 8626.05/BG 3  
Park City, IL 60085

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**Financial Narrative:**

The primary purpose of the project is to help:  
□ the Homeless  
□ Persons with HIV/AIDS  
□ Persons with Disabilities  
□ Public Housing Needs
Consolidated Plan Listing of Projects

Jurisdiction Name: Lake County

Priority Need: High

Project: Public Facilities: Drainage System Improvements

Activity: Round Lake

Description: Reconstruction of approximately 750 LF of roadway on Maple Lane including water main, curb and gutter, and storm sewer.

CT 8614.03/BG 2; LMI 39.2%

Accomplishments: Project Complete. Project completed with the installation of 702 LF of 8" water main, 2 valve vaults, 3 fire hydrants, 664 LF of 12" storm sewer, 115 LF of 18" storm sewer, 1405 LF of roadway, curb and gutter. 50 LF of storm sewer connection with Round Lake Park remains. Final CDBG payment was made December 2011.

Objective Category: Suitable Living Environment

Outcome Category: Sustainability

Location/Target Area:
CT 8614.03/BG 2
Round Lake, IL 60073

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Financial Narrative:

The primary purpose of the project is to help:
- [ ] the Homeless
- [ ] Persons with HIV/AIDS
- [ ] Persons with Disabilities
- [ ] Public Housing Needs

Detailed Accomplishments - 2010-2014 Projects
Consolidated Plan Listing of Projects

Jurisdiction Name: Lake County  
Priority Need: High  
Project: Public Facilities: Roadway Improvements  
Activity: Round Lake Beach  

Description: Rehabilitate and resurface approximately 3,400 LF of roadway including sections of curb replacement and sidewalk installation on Meadowhill Lane, Westview Lane, Normandie Lane, and Countryside Lane in the Countryside Hills subdivision.

CT 8613.01/BG 1; LMI 44.2%

Accomplishments: Project Completed. Project completed with the removal and installation of 1,181 LF of spot curb and gutters, 6 manhole adjustments, 745 tons of leveling binder course, and 1,184 tons of HMA surface course. Final CDBG payment was made December 2011.

Objective Category: Suitable Living Environment  
Outcome Category: Sustainability  
Location/Target Area: CT 8613.01/BG 1  
Round Lake Beach, IL 60073

Objective Number Project ID  
SL3 3140
HUD Matrix Code CDBG Citation  
03K 24 CFR 570.208(a)(1)
Type of Recipient National Objective  
Government LMA
Start Date Completion Date  
5/01/2010
Performance Indicator Local ID  
Persons C1023  
Anticipated Units 2391 (1056 Low/Mod)
Actual Units 2391 (1056 Low/Mod)

Funding Sources: Awarded Expended Balance  
CDBG $86,000 $86,000 $0  
ESG  
HOME  
Prior Year Funds  
Other Funding $255,500 $0 $255,500
Total $341,500

Financial Narrative:

The primary purpose of the project is to help:  
☐ the Homeless  ☐ Persons with HIV/AIDS  ☐ Persons with Disabilities  ☐ Public Housing Needs
Consolidated Plan Listing of Projects

Jurisdiction Name: Lake County
Priority Need: High

Project: Public Facilities: Roadway Improvements
Activity: Wauconda

Description: Rehabilitate and resurface approximately 2,800 LF of roadway including spot curb upgrades and drainage improvements on Ridge Avenue and Kimball Avenue.
CT 8642.06/BG 1; LMI 48.7%

Accomplishments: Project Complete. Project completed with the review of previously submitted labor standards documentation, change order #1, and payment requests. Final IDIS payment made July 25, 2011.

Objective Category: ☒ Suitable Living Environment ☐ Decent Housing ☐ Economic Opportunity
Outcome Category: ☐ Availability/Accessibility ☐ Affordability ☒ Sustainability

Location/Target Area:
CT 8642.06/BG 1
Wauconda, IL 60084

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| Other Funding | $167,745 | $167,745 | $0 |
| Total         | $257,745 |          |    |

Financial Narrative:

The primary purpose of the project is to help:
☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs
Consolidated Plan Listing of Projects

Jurisdiction Name: Lake County

Priority Need: High

Project: Public Facilities: Roadway Improvements

Activity: Antioch

Description: Resurfacing of Ida Avenue from Main Street/Route 83 to Bartlett Avenue and McMillen Road from Anita Avenue to Route 173, including curb and gutter work and related drainage improvements (4,176 lineal feet). CDBG funds are dedicated to the primarily residential income eligible area of Ida Avenue from Main Street/Route 83 to the railroad tracks.

CT 8608.08/BG 1 ; LMI 41.1

Accomplishments: Project Underway. No Accomplishments Yet

Objective Category: Suitable Living Environment

Outcome Category: Sustainability

Location/Target Area:
CT 8608.10/BG 1
Antioch, IL 60002

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Financial Narrative:

The primary purpose of the project is to help:
☐ the Homeless  ☐ Persons with HIV/AIDS  ☐ Persons with Disabilities  ☐ Public Housing Needs

Total 223,834

Detailed Accomplishments - 2010-2014 Projects
Jurisdiction Name: Lake County
Priority Need: High
Project: Public Facilities: Roadway Improvements
Activity: Antioch Township
Description: Street Reconstruction and Drainage Improvements on Highland Avenue from Petite Pass to Circle Avenue, Summerside Drive from Highland Avenue to its terminus, and Resthaven Terrace from Summerside Drive to its terminus, including related appurtenances (4,860 lineal feet).

CT 8608.08/BG 1; LMI 37.5.2%

Accomplishments: Project Completed. Project activities included the pulverization of the existing pavement, installation of new asphalt binder and surface course, and the completion of restoration work, is completed pending final payment.

Objective Category: Suitable Living Environment
Outcome Category: Availability/Accessibility

Location/Target Area:
CT 8608.08/BG 1
Antioch, IL 60002

Objective Number | Project ID | Funding Sources: Awarded | Expended | Balance |
--- | --- | --- | --- | --- |
SL3 | 3270 | CDBG $78,234 | $78,234 | $0 |
| | | ESG | | |
| | | HOME | | |
Type of Recipient: Government
Start Date: 5/1/2012
Performance Indicator: Anticipated Units 1748/798 LMI
Local ID: C1105

Financial Narrative:

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Total $311,022
Consolidated Plan Listing of Projects

Jurisdiction Name: Lake County
Priority Need: High
Project: Public Facilities: Roadway Improvements
Activity: Beach Park

Description: Resurfacing of Ames Avenue from Holdridge Avenue to Sheridan Road, California Avenue from Garnett Avenue to its terminus and California Avenue (again) from Geraghty to its termini, Garnett Avenue from Wadsworth Road to California Avenue, Holdridge Avenue from Wadsworth Road to California Avenue and Geraghty Avenue from Ames Avenue to its terminus, including related appurtenances and driveway apron improvements (3,350 lineal feet).

CT 8606.00/BG 1 ; LMI 47%

Accomplishments: Project Completed. Project completed pending final payment

Objective Category: ☒ Suitable Living Environment ☐ Decent Housing ☐ Economic Opportunity
Outcome Category: ☐ Availability/Accessibility ☐ Affordability ☒ Sustainability

Location/Target Area:
CT 8606.00/BG 1
Beach Park, IL 60083

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Financial Narrative:

The primary purpose of the project is to help:

☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs
Consolidated Plan Listing of Projects

Jurisdiction Name: Lake County
Priority Need: High
Project: Public Facilities: Roadway Improvements
Activity: Fox Lake
Description: Resurfacing of Lake Shore Drive from Greenwood Avenue to Grass Lake Drive, including related driveway and drainage improvements (approximately 2,600 lineal feet).

Accomplishments: Project Underway. Engineering Services Agreement for the design of the project will be submitted to the Village in December 2011 for consideration and approval. Project completion is anticipated for Summer 2012.

Objective Category: Suitable Living Environment
Outcome Category: Sustainability
Location/Target Area: CT 8608.07/BG 1, Fox Lake, IL 60020

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Financial Narrative:

The primary purpose of the project is to help:

☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs

Detailed Accomplishments - 2010-2014 Projects
## Consolidated Plan Listing of Projects

**Jurisdiction Name:** Lake County  
**Priority Need:** High  
**Project:** Public Facilities: Drainage System Improvements  
**Activity:** Grant Township (Round Lake Beach)

### Description:
Street Reconstruction and Storm Drainage Improvements for a project area bordered by Oakwood Avenue (resurfacing only - for drainage improvements) and Franklin Avenue from Old Rollins Road to Hillside Avenue, inclusive of Greenleaf Avenue, including spot curb and gutter improvements (2,200 lineal feet of roadway; 4,030 lineal feet of curb and gutter; 2,570 lineal feet of storm sewers; and 15 drainage manholes). Temporary construction easements from affected property owners will be needed. Project activities will also include: (1) connecting the two Hillside Avenue dead ends as one continuous full length street north of the Greenleaf Avenue dead end (in the public right of way) to improve traffic flow and accessibility; and (2) the construction of a rain garden/bio-swale on Old Rollins Road to assist storm water filtration (if project funds and bid prices allow). CT 8609.05/BG 2; LMI 68.8%

### Accomplishments:
**Project Underway.** Project was amended in 2011. Pre-construction meeting was conducted on April 19, 2012 and Construction started on May 1, 2012 and completion expected August 2012

### Objective Category:
- ✔️ Suitable Living Environment
- Decent Housing
- Economic Opportunity

### Outcome Category:
- Availability/Accessibility
- Affordability
- Sustainability

### Location/Target Area:
CT 8609.05/BG 2  
Round Lake Beach, IL 60073

### Funding Sources:

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**Financial Narrative:**

The primary purpose of the project is to help:
- ✔️ the Homeless
- Persons with HIV/AIDS
- Persons with Disabilities
- Public Housing Needs

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**Detailed Accomplishments - 2010-2014 Projects**
Consolidated Plan Listing of Projects

Jurisdiction Name: Lake County

Priority Need: High

Project: Public Facilities: Water Supply Improvements

Activity: Highwood

Description: The installation of four 12” insertion valves and eight fire hydrants on the west side of Sheridan Road between Washington Avenue and 400 feet north of First Street, immediately adjacent to the Fort Sheridan Place Apartments (1,600 lineal feet).

CT 8652/BG 4; LMI 49%


Objective Category: ☒ Suitable Living Environment ☐ Decent Housing ☐ Economic Opportunity

Outcome Category: ☒ Availability/Accessibility ☐ Affordability ☒ Sustainability

Location/Target Area:
CT 8652/BG 4
Highwood, IL 60040

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The primary purpose of the project is to help:
☒ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs

Detailed Accomplishments - 2010-2014 Projects
### Consolidated Plan Listing of Projects

**Jurisdiction Name:** Lake County  
**Priority Need:** High  
**Project:** Public Facilities: Water Supply Improvements  
**Activity:** Island Lake  
**Description:** Replacement of a 6" watermain with a 10" watermain and the installation of four fire hydrants along with four water main valves, four connections to the watermains, and street resurfacing on Beech Street from Route 176 south to the Village Limits (800 lineal feet).  

8642.04/BG 2; LMI 45.8%

**Accomplishments:** Project Underway. Engineering drawings and specifications are complete and are awaiting issuance of construction permit. The project is expected to bid in summer 2012.

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The primary purpose of the project is to help:  
- ☐ the Homeless  
- ☐ Persons with HIV/AIDS  
- ☐ Persons with Disabilities  
- ☐ Public Housing Needs
Consolidated Plan Listing of Projects

Jurisdiction Name: Lake County

Priority Need: High

Project: Public Facilities: Water Supply Improvements

Activity: Lake County Public Works

Description: Replacement of 4” and 6” cast iron watermains with 8” PVC pipe, appurtenant valves, and fire hydrants in the Wildwood, Vernon Hills, and Fox Lake Hills Water Distribution Systems (7,500 lineal feet), but only Twin Lakes Blvd. between Mill Road and Battershall Road is eligible for CDBG funding (1,250 lineal feet). As there is only one fire hydrant on Twin Lakes Blvd., additional fire hydrants are needed in the project area.

Accomplishments: Project Underway. 7,806 Linear ft. of water main, 22 valve in vaults, 19 fire hydrants installed on Deerpath Rd., Old Plank Rd., Wayside Place, Rolling Meadows Ave., and Twin Lakes Blvd in Wildwood, IL and Greenbrier Lane in Vernon Hills, IL. Approximately 95% of contract is substantially complete.

Objective Category: ☒ Suitable Living Environment ☐ Decent Housing ☐ Economic Opportunity

Outcome Category: ☐ Availability/Accessibility ☐ Affordability ☒ Sustainability

Location/Target Area:
CT 8616.07/BG 1
Wildwood, IL 60030

Objective Number | Project ID | Funding Sources: Awarded | Expended | Balance
SL3 | 3276 | CDBG | $78,234 | $0 | $78,234

HUD Matrix Code | CDBG Citation | ESG | HOME | Prior Year Funds | Other Funding | Total | Financial Narrative:
03J | 24 CFR 570.208(a)(1) | | | | $1,416,766 | $1,495,000 |

Type of Recipient: Government
Type of Recipient: National Objective: LMA
Start Date | Completion Date
Performance Indicator: Anticipated Units
Persons: 1597/752 LMI
Local ID: C1111

The primary purpose of the project is to help:
☒ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs

Detailed Accomplishments - 2010-2014 Projects
**Consolidated Plan Listing of Projects**

**Jurisdiction Name:** Lake County  
**Priority Need:** High  
**Project:** Public Facilities: Storm Drainage Improvements  
**Activity:** Lake County Stormwater Management Commission  
**Description:** Stabilization of a portion of the Kellogg Creek Streambank through the installation of constructed gabion baskets along an eroded and degraded creek bank that acts as an important part of the stormwater infrastructure for the City of Zion, the Village of Winthrop Harbor, portions of the Village of Beach Park, and unincorporated Lake County (1.8 square miles; 1,408 upstream parcels). The project reach is located southeast of the intersection of Lewis Avenue and Route 173 in the City of Zion. Temporary construction and permanent access/maintenance easements from affected property owners will be needed.

The Lake County Stormwater Management Commission (LCSMC) is, or will be, working with the US Army Corps of Engineers (USACE) regarding the Kellogg Creek streambank stabilization project. CT TBD; LMI 69.3%

**Accomplishments:**  
**Project Underway.** Project has secured needed financing and has gone out for bid. Contractor will be selected at board meeting in July 2012. The expected project completion date is April 2013.

**Objective Category:** ☒ Suitable Living Environment ☐ Decent Housing ☐ Economic Opportunity  
**Outcome Category:** ☐ Availability/Accessibility ☐ Affordability ☒ Sustainability  
**Location/Target Area:** TBD  
Zion, IL 60099

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**Financial Narrative:**

The primary purpose of the project is to help:  
☐ the Homeless  ☐ Persons with HIV/AIDS  ☐ Persons with Disabilities  ☐ Public Housing Needs
Consolidated Plan Listing of Projects

Jurisdiction Name: Lake County
Priority Need: High
Project: Public Facilities: Roadway Improvements
Activity: Mundelein

Description: Street Reconstruction and Stormwater Drainage Improvements on Longwood Terrace from Diamond Lake Road to Route 45, including curb and gutter and sidewalk improvements, 9 storm manholes, 9 inlets, (1,074 lineal feet of roadway; 2,148 lineal feet of curb and gutter; 777 lineal feet of 12” storm sewer; and 3,600 square feet of sidewalks).

CT 8640.02/BG 1; LMI 58.8%

Accomplishments: Project Underway. Project nearing completion. All non-CDBG streets are done. Spring 2012 work remains as potential petroleum contaminated soil was found in CDBG project area requiring monitored cleanup.

Objective Category: Suitable Living Environment
Outcome Category: Sustainability

Location/Target Area:
CT 8640.02/BG 1
Mundelein, IL 60060

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Financial Narrative:

The primary purpose of the project is to help:
☐ the Homeless  ☐ Persons with HIV/AIDS  ☐ Persons with Disabilities  ☐ Public Housing Needs
Jurisdiction Name: Lake County
Priority Need: High
Project: Public Facilities: Roadway Improvements
Activity: Park City
Description: Street Resurfacing of Devonshire Lane from Greenview Drive to Cambridge Drive (1,000 lineal feet). Project activities begin at Greenview Drive and extend easterly, depending on the extent of project funding and bid prices. CDBG funds are dedicated to roadway improvements and local funds cover roadway improvements, sidewalks, and engineering fees.

Accomplishments: Project Underway. Project is under construction contract and in progress. Completion expected summer 2012

Objective Category: Suitable Living Environment
Outcome Category: Availability/Accessibility

Location/Target Area:
CT 8626.04/BG 2
Park City, IL 60085

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Financial Narrative:

The primary purpose of the project is to help:
- Persons with HIV/AIDS
- Persons with Disabilities
- Public Housing Needs

The primary purpose of the project is to help:
- the Homeless

Consolidated Plan Listing of Projects

Jurisdiction Name: Lake County

Priority Need: High

Project: Public Facilities: Roadway Improvements

Activity: Round Lake

Description: Street Reconstruction of Lakewood Terrace from Cedar Crest Court south and west toward Cedar Lake Road, including upgrading the water system from 6” to 8” watermains, storm sewer drainage systems, and the installation of curb and gutters (550 lineal feet).

CT 8613.01/BG 1; LMI 39.2%

Accomplishments: Project Underway. Project design is in final review and bid letting will occur in June 2012. Construction is expected to begin in July 2012 and be completed in October 2012.

Objective Category:

- Suitable Living Environment

Outcome Category:

- Availability/Accessibility

Location/Target Area:

CT 8613.01/BG 1
Round Lake, IL 60073

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Financial Narrative:

The primary purpose of the project is to help:

- [ ] the Homeless
- [ ] Persons with HIV/AIDS
- [ ] Persons with Disabilities
- [ ] Public Housing Needs

Detailed Accomplishments - 2010-2014 Projects
Jurisdiction Name: Lake County
Priority Need: High
Project: Public Facilities: Roadway Improvements
Activity: Round Lake Beach
Description: Replacement of Roadway Culverts for the Round Lake Drain on Lotus Drive between Southmoor Lane and Mayfield Drive and on Brentwood Drive between Boon Brook Lane and Mayfield Drive.

Accomplishments: Project Underway. Project amendment was approved in June of 2012. In process of executing amended contracts.

Objective Category: ☑ Suitable Living Environment  ☐ Decent Housing  ☐ Economic Opportunity
Outcome Category: ☐ Availability/Accessibility  ☐ Affordability  ☑ Sustainability

Location/Target Area:
CT 8613.04/BG 1
Round Lake Beach, IL 60073

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The primary purpose of the project is to help:
☐ the Homeless  ☐ Persons with HIV/AIDS  ☐ Persons with Disabilities  ☐ Public Housing Needs
Consolidated Plan Listing of Projects

<table>
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<tr>
<td>Activity:</td>
<td>Round Lake Heights</td>
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<tr>
<td>Description:</td>
<td>Watermain Replacement of 6” water mains on Tomahawk Trail between Brentwood Drive and Flintwood Court, with 8” water main including fire hydrants, appurtenant water connections, restoration and sidewalks (approximately 400 lineal feet). As there is only one fire hydrant on Tomahawk Trail, additional fire hydrants are needed in the project area. CT 8613.01/BG 1; LMI 52.70%</td>
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**Accomplishments:** Project Underway. Project delayed due to funding. Possibility exists that it will be combined with 2012 funding to fully fund at the original project request. Anticipated completion date is October 2012.

**Objective Category:** ✗ Suitable Living Environment  ❌ Decent Housing  ❌ Economic Opportunity

**Outcome Category:** ✗ Availability/Accessibility  ❌ Affordability  ✔ Sustainability

**Location/Target Area:**
CT 8613.01/BG 1
Round Lake Heights, IL 60073

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</tr>
<tr>
<td>03I</td>
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<tr>
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<tr>
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<td>Performance Indicator</td>
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<td></td>
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<td>Persons</td>
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The primary purpose of the project is to help:
☐ the Homeless  ☐ Persons with HIV/AIDS  ☐ Persons with Disabilities  ☐ Public Housing Needs
**Consolidated Plan Listing of Projects**

<table>
<thead>
<tr>
<th>Jurisdiction Name:</th>
<th>Lake County</th>
</tr>
</thead>
<tbody>
<tr>
<td>Priority Need:</td>
<td>High</td>
</tr>
<tr>
<td>Project:</td>
<td>Public Facilities: Drainage System Improvements</td>
</tr>
<tr>
<td>Activity:</td>
<td>Round Lake Park</td>
</tr>
<tr>
<td>Description:</td>
<td>Sanitary Sewer Relining under portions of Brierhill Drive from Pineview Drive to Midland Drive and Locust Drive from Kenwood Drive to Greenwood Drive (approx. 3,500 lineal feet). CT 8614.04/BG 2; LMI 52.70%</td>
</tr>
</tbody>
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**Accomplishments:** Project Underway.

<table>
<thead>
<tr>
<th>Objective Category:</th>
<th>Suitable Living Environment</th>
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</thead>
<tbody>
<tr>
<td>Outcome Category:</td>
<td>Availability/Accessibility</td>
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<tr>
<td></td>
<td>Decent Housing</td>
</tr>
<tr>
<td></td>
<td>Affordability</td>
</tr>
<tr>
<td></td>
<td>Economic Opportunity</td>
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<td>Sustainability</td>
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**Location/Target Area:**

CT 8614.04/BG 2
Round Lake Park, IL 60073

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**Funding Narrative:**

- Anticipated Units: 1064/608 LMI
- Actual Units: C1118

The primary purpose of the project is to help:

- [ ] the Homeless
- [ ] Persons with HIV/AIDS
- [ ] Persons with Disabilities
- [ ] Public Housing Needs
Consolidated Plan Listing of Projects

Jurisdiction Name: Lake County
Priority Need: High
Project: Public Facilities: Roadway Improvements
Activity: Wauconda

Description: Installation of 12” storm sewers and related appurtenances (1,000 lineal feet) and roadway resurfacing (3,000 lineal feet) in Williams Park on Main Street from Darrell Road to Huston Avenue.

CT 8642.04/BG 1; LMI 74.4%

Accomplishments: Project Underway. Design of the project, preparation of construction drawings and construction documents have been completed. The project is ready for construction bidding. Project is expected to be complete in Summer 2012.

Objective Category: ☑ Suitable Living Environment ☐ Decent Housing ☑ Economic Opportunity
Outcome Category: ☑ Availability/Accessibility ☐ Affordability ☐ Sustainability

Location/Target Area:
CT 8642.04/BG 1
Wauconda, IL 60084

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Financial Narrative:

The primary purpose of the project is to help:
☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs

Detailed Accomplishments - 2010-2014 Projects
Consolidated Plan Listing of Projects

Jurisdiction Name: Lake County
Priority Need: High
Project: Public Facilities: Roadway Improvements
Activity: Zion

Description: Street resurfacing, including curb and gutter improvements, on Gilboa Avenue from 28th Street to Carmel Blvd./32nd Street (2,467 lineal feet) and Gideon Avenue from 31st Street to Carmel Blvd./32nd Street (667 lineal feet).

CT 605.00/BG 4; LMI 61.1%

Accomplishments: Project Complete. Project completed, with the cold milling of 4" of existing asphalt and the resurfacing of 2 1/2" of binder course and 1 1/2" of surface course, pending punch list items and final payment

Objective Category: Suitable Living Environment
Outcome Category: Availability/Accessibility

Location/Target Area:
CT 605.00/BG 4
Zion, IL 60099

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<td>Prior Year Funds</td>
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<td>5/1/2011</td>
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Financial Narrative:

The primary purpose of the project is to help:
- [ ] the Homeless
- [ ] Persons with HIV/AIDS
- [ ] Persons with Disabilities
- [ ] Public Housing Needs

Detailed Accomplishments - 2010-2014 Projects
3.2 & 3.3 Public Services

Table 3C
Table 3C is a form required by HUD to describe the projects to be undertaken in any given program year for the Annual Action Plan. Lake County will use a modified version of this table to report on performance. The tables follow divided up by Consolidated Plan Goal.

3.2 - Physiological Needs
3.2.1 - Basic Food & Nutrition Needs
- COOL – COOL Food Pantry

3.2.1 - Basic Health Needs
- HealthReach, Inc. – Medical Program

3.3 - Safety & Security Needs
3.3.1 - Security of Employment
- Lake County Center for Independent Living – Employment Readiness
- NorthPointe Resources

3.3.3 - Security of Family & Social Stability
- Big Brothers Big Sister of Metropolitan Chicago
- CASA Lake County – Project Expansion
- ChildServ – Family Child Care Homes (FCCH)
- Tri-Con Child Care Center – Child Day Care

3.3.4 - Behavioral Health
- Family Service: P, E & C – Individual and Family Mental Health Program
- Nicasa
- Zacharias Sexual Abuse Center
Consolidated Plan Listing of Projects

Jurisdiction Name: Lake County

Priority Need: High

Project: Public Services: Basic Food & Nutrition Needs

Activity: COOL – COOL Food Pantry

Description: Supplies food for 12 balanced meals (4 days) to over 15,000 unduplicated clients, as well as food for specialty diets (cardiac and diabetic patients) to promote health and reduce medical bills. Also supplied are baby items, ethnic foods, and foods for those with allergies.

CDBG funds were used for salary and payroll taxes for the Pantry Coordinator, occupancy costs, and purchase of food.

Accomplishments: Project completed. Program served 14,458 unduplicated clients in PY2011. Of those clients, 1,608 were from North Chicago, 6,716 from Waukegan, and 6,064 from the remainder of Lake County.

Objective Category: Suitable Living Environment
Outcome Category: Availability/Accessibility

Location/Target Area:
123 Water Street
Waukegan, IL 60085

<table>
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<tr>
<th>Objective Number</th>
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<th>HUD Matrix Code</th>
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<th>Performance Indicator</th>
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<td>ESG</td>
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<tr>
<td>HOME</td>
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<td>Prior Year Funds</td>
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<tr>
<td>Other Funding</td>
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<td>Total</td>
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Financial Narrative:
Project provided $226,920 in leveraged funds.

The primary purpose of the project is to help:
☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs
Jurisdiction Name: Lake County
Priority Need: High
Project: Public Services: Basic Health Needs
Activity: HealthReach – Medical Program
Description: Provides non-emergency primary medical care (doctor visits) in its clinics operating under the free clinic model of care. It is provided to medically uninsured low-income persons in Lake County, including the homeless and immigrant populations.

CDBG funds were used for staff salaries.

Accomplishments: Project completed. Program served 2219 unduplicated clients in PY2011. Of those clients, 117 were from North Chicago, 948 from Waukegan, and 1154 from the remainder of Lake County.

Outcomes: 1) 878 individuals diagnosed with chronic disease accessed comprehensive medical, pharmaceutical, and educational programming designed to manage and control their disease (goal 800); 2) 1682 patients received at least one acute care visit during the grant period (goal: 800); and 3) 1771 patients accessed onsite diagnostic onsite testing diagnosis (goal: 800).

Objective Category: Suitable Living Environment
Outcome Category: Availability/Accessibility

Location/Target Area:
1800 Grand Avenue
Waukegan, IL 60085

Funding Sources:

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<td>Other Funding</td>
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<tr>
<td>Total</td>
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<td>$39,000</td>
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Financial Narrative:

Project provided $599,228 in leveraged funds.

The primary purpose of the project is to help:

- [x] the Homeless
- [x] Persons with HIV/AIDS
- [ ] Persons with Disabilities
- [ ] Public Housing Needs
**Consolidated Plan Listing of Projects**

**Jurisdiction Name:** Lake County  
**Priority Need:** High  
**Project:** Public Services: Security of Employment  
**Activity:** Lake County Center for Independent Living – Employment Readiness  
**Description:** Provision of employment readiness skills to persons with disabilities, including: basic/advanced computer skills, basic business etiquette, interviewing and preparation techniques, and provision of assistive/adaptive technology.  
CDBG funds were on the presumed benefit criteria for severely disabled adults and were used for staff salaries and operational expenses.

**Accomplishments:** Project completed. Program served 96 unduplicated clients in PY2011. Of those clients, 2 were from North Chicago, 15 from Waukegan, and 79 from the remainder of Lake County.

Outcomes: 1) 90% of 96 participants increased computer/office skills demonstrated (goal 75%); 2) 81% of 96 participants increased their knowledge of how to complete the job search process within six months (goal 75%); and 3) 81% of 96 participants reported increased understanding of employment rights for people with disabilities and appropriate work skills/habits within twelve weeks (goal 65%).

**Objective Category:** Suitable Living Environment  
**Outcome Category:** Availability/Accessibility  
**Location/Target Area:** 377 Seymour Avenue  
Mundelein, IL 60060

---

**Funding Sources:**  
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<td>Other Funding</td>
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<td><strong>Total</strong></td>
<td>$22,000</td>
<td>$16,346.41</td>
<td>$5,653.59</td>
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**Financial Narrative:** Balance of funds to be drawn down in PY2012. Project leveraged $76,000 in outside funds.

---

The primary purpose of the project is to help:  
☐ the Homeless  
☐ Persons with HIV/AIDS  
☒ Persons with Disabilities  
☐ Public Housing Needs
Consolidated Plan Listing of Projects

Jurisdiction Name: Lake County

Priority Need: High

Project: Public Services: Security of Employment

Activity: NorthPointe Resources – Employment Services

Description: Provided employment counseling, job seeking training, and employment assistance to support general community employment for persons with disabilities. Program identifies individual wants/needs and creates a plan to provide opportunities for employment success.

CDBG funds were awarded based on presumed benefit criteria for severely disabled adults, and were designated for salaries.

Accomplishments: Project completed. Program served 44 unduplicated clients in PY2011. Of those clients, 2 were from North Chicago, 5 from Waukegan, and 37 from the remainder of Lake County.

Outcomes: 1) 35 individuals achieve gainful employment (goal of 30); and 2) Clients receive the necessary support to maintain employment (goal of 55).

Objective Category: Suitable Living Environment

Outcome Category: Availability/Accessibility

Location/Target Area:
3441 Sheridan Road
Zion, IL 60099

Objective Number
EO1

Project ID
3293

HUD Matrix Code
05H

CDBG Citation
24 CFR 570.208(a)(2)

Type of Recipient
Non-Profit

National Objective
4/30/2012

Prior Year Funds

Start Date
5/1/2011

Completion Date
4/30/2012

Performance Indicator
Persons

Anticipated Units
80

Local ID
C1129

Actual Units
44

Funding Sources: Awarded Expended Balance
CDBG $19,000 $19,000 $0

ESG

HOME

Prior Year Funds

Other Funding

Total $19,000 $19,000 $0

Financial Narrative:
Project provided $268,469 in leveraged funds

The primary purpose of the project is to help:

☐ the Homeless  ☐ Persons with HIV/AIDS  ☒ Persons with Disabilities  ☐ Public Housing Needs
Consolidated Plan Listing of Projects

Jurisdiction Name: Lake County

Priority Need: High

Project: Public Services: Security of Family & Social Stability

Activity: Big Brothers Big Sisters of Metropolitan Chicago – One-to-One Mentoring

Description: Provides Community Based and Site Based Mentoring to 158 youth in Lake County including Evening Site Based, School Based and Workplace Mentoring. In these Site Programs, the matches meet at a school, community location or workplace once a week or every other week for 1 to 1½ hours.

CDBG funds were used for salaries.

Accomplishments: Project completed. Program served 248 unduplicated clients in PY2011. Of those clients, 44 were from North Chicago, 51 from Waukegan, and 153 from the remainder of Lake County.

Outcomes: 1) 69% of the mentored youth in our programs will increase their academic performance (goal 70%); 2) 72% of mentored youth in our programs will have an improved sense of the future (goal 75%); and 3) 70% of the mentored youth in our programs will increase the capacity to make good decisions (goal 75%).

Objective Category: ☑ Suitable Living Environment ☐ Decent Housing ☐ Economic Opportunity

Outcome Category: ☑ Availability/Accessibility ☐ Affordability ☐ Sustainability

Location/Target Area: Scattered sites throughout Lake County

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<th>Project ID</th>
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<th>Awarded</th>
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The primary purpose of the project is to help:

☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs
Consolidated Plan Listing of Projects

**Jurisdiction Name:** Lake County  
**Priority Need:** High  
**Project:** Public Services: Security of Family & Social Stability  
**Activity:** CASA Lake County

**Description:** Program recruits, trains, and supervises volunteers to advocate for the county’s abused and neglected children in juvenile court. Judges appoint CASA volunteers to research best possible outcomes for the future of these children. An “amicus curiae” (friend of the court) program, CASA is a local affiliate of a national program.

CDBG funds are awarded based on the presumed benefit criteria for abused children and were designated for staff salaries.

**Accomplishments:** Project completed. Program served 549 unduplicated clients in PY2011. Of those clients, 51 were from North Chicago, 177 from Waukegan, and 286 from the remainder of Lake County.

**Objective Category:** ☑ Suitable Living Environment  
**Outcome Category:** ☑ Availability/Accessibility  
**Location/Target Area:**  
24647 N Milwaukee Ave  
Vernon Hills, IL 60061

<table>
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<td></td>
<td></td>
<td>HOME</td>
<td></td>
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<td></td>
<td></td>
<td>Prior Year Funds</td>
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<td></td>
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<td></td>
<td>Total</td>
<td>$26,000</td>
<td>$26,000</td>
<td>$0</td>
</tr>
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</table>

**Local ID:** C1122  
**Actual Units:** 549

**Financial Narrative:** Project provided over $750,000 in leveraged funds

**Performance Indicator:** Youth  
**Anticipated Units:** 540

The primary purpose of the project is to help:  
☐ the Homeless  
☐ Persons with HIV/AIDS  
☐ Persons with Disabilities  
☐ Public Housing Needs
Jurisdiction Name: Lake County

Priority Need: High

Project: Public Services: Security of Family & Social Stability

Activity: ChildServ – Family Child Care Homes (FCCH)

Description: Program provides a support network of affordable, high-quality child care homes to 250 low-income Lake County families. Program works with families to find child care (often by assisting non-English speaking families), and then monitors those programs to ensure top-quality services.

CDBG funds were used for staff salaries

Accomplishments: Project completed. Program served 285 unduplicated clients in PY2011. Of those clients, 11 were from North Chicago, 198 from Waukegan, and 76 from the remainder of Lake County.

Outcomes: 1) 87% of parents retain same day care home provider (goal 90%); 2) Parents use more than 96% of programs days of care (goal 90%); and 3) 80% of children meet developmental milestones when screened (goal 80%).

Objective Category: Suitable Living Environment

Outcome Category: Availability/Accessibility

Location/Target Area: Scattered sites throughout Lake County

<table>
<thead>
<tr>
<th>Objective Number</th>
<th>Project ID</th>
<th>Funding Sources:</th>
<th>Awarded</th>
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The primary purpose of the project is to help:

- [ ] the Homeless
- [ ] Persons with HIV/AIDS
- [ ] Persons with Disabilities
- [ ] Public Housing Needs

Project provided $740,957 in leveraged funds
Consolidated Plan Listing of Projects

Jurisdiction Name: Lake County
Priority Need: High
Project: Public Services: Security of Family & Social Stability
Activity: Tri-Con Child Care Center – Child Day Care
Description: Program provides child care to 60 children, ages 3-7, who are considered to be “at risk” due to the lack of opportunities that foster learning. Child care is affordable to families of limited financial resources.

CDBG funds were used for staff salaries.

Accomplishments: Project completed. Program served 52 unduplicated clients in PY2011. Of those clients, 1 was from North Chicago, 0 from Waukegan, and 51 from the remainder of Lake County.

Outcomes: 1) 88% of children demonstrated gains in age appropriate school readiness skills within 9 months (goal 83%); and 2) 81% of parents experienced job stability during the fiscal year (goal $82%).

Objective Category: Suitable Living Environment
Outcome Category: Availability/Accessibility

Location/Target Area:
425 Laurel Avenue
Highland Park, IL 60035

<table>
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<th>Objective Number</th>
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<td>04L</td>
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<td>HOME</td>
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<tr>
<td>Type of Recipient</td>
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<td>Prior Year Funds</td>
<td></td>
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</tr>
<tr>
<td>Non-Profit</td>
<td></td>
<td>Other Funding</td>
<td></td>
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<td>Start Date</td>
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<td>Total</td>
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<td>Financial Narrative:</td>
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<tr>
<td>Performance Indicator</td>
<td></td>
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<tr>
<td>Households</td>
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<tr>
<td>Local ID</td>
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<td>Anticipated Units</td>
<td>60</td>
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</table>

The primary purpose of the project is to help:
- [ ] the Homeless
- [ ] Persons with HIV/AIDS
- [ ] Persons with Disabilities
- [ ] Public Housing Needs

105 - Detailed Accomplishments - 2010-2014 Projects
Consolidated Plan Listing of Projects

Jurisdiction Name: Lake County
Priority Need: High
Project: Public Services: Behavioral Health
Description: Program targets behavioral health needs of children, youth, adults and seniors experiencing social, emotional, and/or psychological issues. Services provided include: family life education; referral and linkage; client advocacy; case management; and counseling.

CDBG funds were designated for staff salaries.

Accomplishments: Project completed. Program served 310 unduplicated clients in PY2011. Of those clients, 0 were from North Chicago, 0 from Waukegan, and all 310 from the remainder of Lake County.

Objective Category: ☒ Suitable Living Environment ☐ Decent Housing ☐ Economic Opportunity
Outcome Category: ☒ Availability/Accessibility ☐ Affordability ☐ Sustainability
Location/Target Area: Scattered sites throughout Lake County

<table>
<thead>
<tr>
<th>Objective Number</th>
<th>Project ID</th>
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<td>Start Date</td>
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<td>Performance Indicator</td>
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<tr>
<td>Local ID</td>
<td>Actual Units C1125 310</td>
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Financial Narrative:
Project provided $337,763 in leveraged funds

The primary purpose of the project is to help:
☐ the Homeless ☐ Persons with HIV/AIDS ☐ Persons with Disabilities ☐ Public Housing Needs

Detailed Accomplishments - 2010-2014 Projects
Consolidated Plan Listing of Projects

Jurisdiction Name: Lake County
Priority Need: High
Project: Public Services: Behavioral Health
Activity: Nicasa – Round Lake Counseling Services
Description: Provides substance abuse counseling to help clients to abstain from abusing alcohol or drugs. Many clients were mandated to receive a drug and alcohol evaluation from sources such as the courts, probation, or DCFS. Services include Alcohol and Other Drug Addiction risk reduction education, and moderate, significant, and high-risk levels of outpatient treatment.

CDBG funds were designated for staff salaries.

Accomplishments: Project completed. Program served 1624 unduplicated clients in PY2011. Of those clients, 5 were from North Chicago, 43 from Waukegan, and 1344 from the remainder of Lake County.

Outcomes: 1) 98% of clients who participate in Risk Reduction classes will have a post-test score of 75% or higher, showing improved knowledge of alcohol and other drug use (goal 95%); 2) 91% of clients participating in Moderate, Significant, or High Risk Group treatment will abstain from alcohol and drug use while in treatment, as evidenced by random toxicology screenings (goal 90%).

Objective Category: Suitable Living Environment
Outcome Category: Availability/Accessibility

Location/Target Area:
31979 N. Fish Lake Road
Round Lake, IL 60073

<table>
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<th>Objective Number</th>
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</table>

The primary purpose of the project is to help:
[ ] the Homeless  [ ] Persons with HIV/AIDS  [ ] Persons with Disabilities  [ ] Public Housing Needs
### Consolidated Plan Listing of Projects

**Jurisdiction Name:** Lake County  
**Priority Need:** High  
**Project:** Public Services: Behavioral Health  
**Activity:** Zacharias Sexual Abuse Center – Sexual Assault Counseling for Children  
**Description:** Provides a client-centered service for children, 3-17 years old, who have been sexually assaulted or abused. The program provides non-offending loved ones and caretakers with prevention education, counseling, and advocacy. Spanish-speaking services are available.  

CDBG funds were awarded on the presumed benefit criteria for abused children and were designated for staff salaries, operations and occupancy.

**Accomplishments:** Project completed. Program served 310 unduplicated clients in PY2011. Of those clients, 21 were from North Chicago, 75 from Waukegan, and 202 from the remainder of Lake County.

Outcomes: 1) 86% of clients who receive individual or group counseling services will report a decrease in personal trauma symptoms related to the sexual abuse within six months of service (goal 85%); and 2) 84% of parents and/or caregivers with a child receiving counseling services will report a greater understanding of impact of sexual assault on their child (goal 75%).

**Objective Category:** Suitable Living Environment  
**Outcome Category:** Availability/Accessibility  

**Location/Target Area:**  
4275 Old Grand Avenue  
Gurnee, IL 60031

<table>
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<td>C1131</td>
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<td>Project provided $322,451 in leveraged funds</td>
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The primary purpose of the project is to help:  
- ☐ the Homeless  
- ☐ Persons with HIV/AIDS  
- ☐ Persons with Disabilities  
- ☐ Public Housing Needs  

108 •  
**Detailed Accomplishments - 2010-2014 Projects**
Supplemental Narratives

Housing & Economic Recovery Act of 2008 (HERA)
The Housing and Economic Recovery Act (HERA) of 2008 was passed by the United States Congress on July 24, 2008 and signed by President George W. Bush on July 30, 2008. The primary goal of the legislation was to address the subprime mortgage crisis. Included in Title III of the Act was $3.92 billion in emergency assistance grants known as the Neighborhood Stabilization Program (NSP).

Neighborhood Stabilization Program (NSP)
The Neighborhood Stabilization Program (NSP) was “established for the purpose of stabilizing communities that have suffered from foreclosures and abandonment. Through the purchase and redevelopment of foreclosed and abandoned homes and residential properties, the goal of the program is being realized” (http://hud.gov/offices/cpd/communitydevelopment/programs/neighborhoodspg/).

Lake County received an allocation of $4.6 million for NSP and submitted a substantial amendment to its 2008 Annual Action Plan for use of these funds. The activities to be undertaken are the acquisition & rehabilitation (Consolidated Plan goal 1.3) of foreclosed properties in areas of identified greatest need. Eligible first-time homebuyers would then purchase these homes.

Three organizations are carrying out these activities for homeowners – the Cities of Waukegan & North Chicago and the Affordable Housing Corporation. As of the end of PY2011, 100% of the initially awarded funds have been spent, numerous homes acquired, and many have been sold to final homebuyers. Program income received as a result of these sales has been put back into the program to purchase additional homes.

25% of the funds ($1,150,200) are set-aside for persons who are at or below 50% of the area-median income. Lake County Residential Development Corporation (LCRDC) has used these funds to purchase an 18-unit apartment complex in a designated area of greatest need which will then be rented out to qualified households.

Regular quarterly reports on the progress for these activities are available at http://www.lakecountyil.gov/Planning/CommunityDevelopment/Pages/NSP.aspx

American Recovery & Reinvestment Act of 2009 (ARRA)
The American Recovery & Reinvestment Act (ARRA) of 2009 was passed by the United States Congress on February 13, 2009 and signed by President Barack Obama on February 17, 2009. The primary goal of the legislation was to stimulate the economy by creating and saving jobs and investing in long-term growth. Included in the Act are two programs that are administered by the Community Development Division: the Community Development Block Grant Recovery (CDBG-R) and the Homelessness Prevention & Rapid Re-Housing Program (HPRP).

Community Development Block Grant Recovery (CDBG-R)
The Community Development Block Grant Recovery (CDBG-R) program is an additional entitlement allocation to Lake County of CDBG funds with a few extra programmatic requirements.

Lake County received an allocation of $691,361 for CDBG-R and submitted a substantial amendment to its 2008 Annual Action Plan for use of these funds. The activities to be undertaken are public infrastructure improvements (Consolidated Plan goal 3.1) in low/moderate income areas. In order to
prioritize “shovel ready” projects, grantees 2009 awards were increased to higher levels and one additional grantee was added.

The municipalities and townships carrying out these activities are:

Antioch
Antioch Township
Beach Park
Fox Lake
Grant Township
Grayslake
Highwood
Island Lake
Lake Co. Public Works
Lindenhurst
Mundelein
Park City
Round Lake
Round Lake Beach
Round Lake Heights
Round Lake Park
Wauconda Township
Zion

As of the end of PY2011, all projects had been completed with over $600,000 being spent on the improvements. A small balance of administration funds for reporting and monitoring remains.

Regular quarterly reports on the progress for these activities are available at http://www.lakecountyil.gov/Planning/CommunityDevelopment/Pages/ARRA.aspx

Homelessness Prevention & Rapid Re-Housing Program (HPRP)

The Homelessness Prevention & Rapid Re-Housing Program (HPRP) was established to provide financial assistance and services to persons at risk of homelessness and help those who are experiencing homelessness to be quickly re-housed and stabilized.

Lake County received an allocation of $1,057,106 for HPRP and submitted a substantial amendment to its 2008 Annual Action Plan for use of these funds. The activities to be undertaken are Tenant Based Rental Assistance (Consolidated Plan goal 1.2), Transitional Housing (goal 2.2), and Case Management, Information and Referral Services (goal 3.3.3).

Three organizations are carrying out these activities – PADS Crisis Services, Catholic Charities, and Prairie State Legal Services. As of the end of PY2011, nearly 100% of the funds have been obligated and numerous households assisted.

Regular quarterly reports on the progress for these activities are available at http://www.lakecountyil.gov/Planning/CommunityDevelopment/Pages/ARRA.aspx
General Narratives

A. Assessment of Five-Year Goals and Objectives

The section of this CAPER entitled “Progress Assessment – 2005-2009 Projects” describes how project activities funded with 2005 - 2009 Program Year CDBG, HOME, and ESG funds addressed each of the 2005 - 2009 Consolidated Plan Five-Year Goals and Objectives. The section of this CAPER entitled “Progress Assessment – 2010-2014 Projects” describes how project activities funded with 2010 Program Year CDBG, HOME, and ESG funds addressed each of the 2010-2014 Consolidated Plan Five-Year Goals and Objectives.

This CAPER also integrates CDBG, HOME, and ESG “Detailed Accomplishments” in the same manner.

B. Affirmatively Furthering Fair Housing

The County is currently in the process of updating its Analysis of Impediments (AI) to Fair Housing with a consultant from the firm Planning/Communications. This project will detail the fair housing issues in Lake County and make recommendations to overcome those impediments. The County conducted an updated analysis of fair housing impediments in 2003, and made final revisions in May 2004. The recommendations of that analysis were incorporated into the previous five-year Consolidated Plan.

The AI has been reviewed by staff throughout its development and plans are being made for its formal implementation. The AI should be accepted by the Community Development Commission in the second quarter of the 2012 Program Year.

The actions taken to overcome the effects of impediments from the previous AI include the establishment of a Fair Housing Center with substantial funding from the CDBG program. The Center was established to provide education and outreach to the Lake County community regarding the Fair Housing Act and to affirmatively further fair housing practices throughout Lake County. The Center provides advocacy and assistance through testing, investigation, conflict resolution and/or referral for legal representation for any individuals in Lake County who believe they have been discriminated against in their efforts to obtain housing. Additional detailed information on fair housing activities is contained elsewhere in this report in Progress Assessment and Detailed Accomplishments section.

The Fair Housing Center was previously administered by SER-Jobs for Progress and funded out of the CDBG program. SER experienced some overall administrative issues and elected to terminate its contract with Lake County in March 2011. For the 2011 Program Year, Lake County went through a rigorous Request for Qualifications (RFQ) process to select a new organization to administer the Fair Housing Center. Prairie State Legal Services was selected as the new administering organization, and will begin information in PY2011. The same thing will occur in PY2012.

In the future, Prairie State Legal Services and any other interested parties will be considered as an administering entity of a Fair Housing Center once the AI is completed. The Community Development Commission looks forward to this opportunity.
C. Affordable Housing

The previously-mentioned “Progress Assessment” and “Detailed Accomplishments” sections discuss housing accomplishments as they relate to their respective Consolidated Plan goals. The following chart summarizes the number of households assisted during the 2011 Program Year:

<table>
<thead>
<tr>
<th>PROJECT</th>
<th>OWNER-OCUPIED</th>
<th>RENTER-OCUPIED</th>
<th>0-30% OF MEDIAN INCOME</th>
<th>30-50% OF MEDIAN INCOME</th>
<th>50-80% OF MEDIAN INCOME</th>
</tr>
</thead>
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</tr>
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<td>2</td>
<td>7</td>
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</table>

D. Continuum of Care Narrative

The Lake County Community Development Division continues to maintain a strong relationship and meets regularly with homeless service providers, human service agencies, other local governments, and community representatives in an effort to provide effective and appropriate services to the homeless in Lake County. This gathering presents the opportunity to determine the needs of the homeless population and create a priority list for funding opportunities. The lead decision-making entity in this process is known as the Lake County Coalition for the Homeless’s Continuum of Care (CoC) Committee (formerly the Advisory Planning Group, or APG), which brings the expertise and experience of the groups listed above together. The CoC Committee’s relationship with the Community Development Commission (CDC) shows the tiered nature of the planning process, which helps to ensure that limited funds and other resources will be used in an appropriate manner.

The CoC Committee is entering its fourteenth year of existence, and has worked on multiple levels to strengthen Lake County’s Continuum of Care through the following:

- ongoing needs assessment and analysis;
- provision of technical assistance;
- increased stakeholder participation;
- development of strategies for addressing identified needs;
- monitoring of progress toward strategic objectives and action steps;
- coordination of various organizational structures related to homelessness; and
- coordination of the annual HUD CoC NOFA application.

The Continuum of Care continues to implement its 10-Year Plan to End Homelessness. The plan was officially adopted by the Lake County Board in October of 2006. The Partnership to End Homelessness conducted monthly meetings of service providers, business representatives, faith-based groups, funders, housing developers, and other community stakeholders to develop the plan. The group now meets regularly as the community works to carry out the action steps listed in the plan.

In line with the 10-Year Plan, the Continuum of Care has done much more to assist the chronically homeless, including the expansion of its permanent housing projects utilizing Shelter Plus Care funds.
from the SuperNOFA application. The collaborative effort known as Critical Time Intervention with Representative Payee (CTI-RP) added nine more units of permanent supportive housing for the chronically homeless. The Lake County Health Department previously had added five new units to its program for the chronically homeless. Housing the chronically homeless remains a top priority for the Lake County Continuum of Care. The CoC has also received three “Samaritan Bonus” projects in the last three Continuum of Care application cycles (New Foundation Center and Alexian Brothers Bonaventure House) that will begin serving clients in the near future.

Lake County continues to use Shelter Plus Care, Supportive Housing Program, Emergency Solutions Grants, and Community Development Block Grant funds to support new and ongoing operations of critical community homeless services. An account of how those funds have been spent throughout this Program Year can be found in the latest CoC Application.

E. Other Actions

1. Addressing Obstacles to Meeting Underserved Needs

As discussed in the Lake County Consortium’s Consolidated Plan, the major obstacle to meeting underserved needs is lack of sufficient funding in all areas to address the physical, environmental, social, and housing needs. Some specific examples that are particularly serious include: insufficient funds for housing subsidies under the Housing Choice Voucher Program (formerly known as Section 8) coupled with Section 8 rent limits that are too low for most units in Lake County; insufficient funding to staff housing arrangements for persons with developmental disabilities; inadequate resources for employment training (particularly for difficult to serve populations such as ex-felons); and generally inadequate levels of funding for social and health services. Obstacles with regard to the development of housing include the high cost of land in Lake County and the various barriers discussed in the Housing section, including especially community resistance to affordable housing.

Many of these obstacles are beyond the control of the County to remedy. To the extent possible, the County has made efforts to address these obstacles in cooperation with other entities. Steps taken in the 2011 Program Year include:

- Utilization of the maximum 15% of the County’s CDBG entitlement grant to fund social and health services.
- Working with the Cities of Waukegan and North Chicago to provide funding resources in a more coordinated manner and with a requirement for identification of program outcomes. The objective is to provide for the more efficient and effective provision of resources.
- A requirement on the part of the County’s CDBG Program for at least a 20% match for all grants, in order to encourage agencies to seek funds from other sources.
- Support of the Lake County Housing Authority’s (LCHA) attempts to obtain additional Housing Choice vouchers.
- The provision of HOME funds for housing development and the filing of applications for Supportive Housing Program funds for the homeless.
- The provision of County general funds for affordable housing (the Lake County Affordable Housing Program, or LCAHP).
- Financial support for the Lake County Affordable Housing Commission, which promotes the development of affordable housing in the County.
Taking steps to address the barriers to affordable housing, identified elsewhere in this report.

2. **Fostering and Maintaining Affordable Housing**
Lake County’s efforts to foster and maintain affordable housing are discussed in the “Progress Assessment” and “Detailed Accomplishments” sections of this CAPER in the affordable housing sections and subsections.

3. **Elimination of Barriers to Affordable Housing**
Lake County has implemented its Regional Framework Plan, which contained numerous recommendations addressing the development of affordable housing in Lake County. In addition, the County Board has, over the past eleven years, allocated about $3.5 million dollars for the development of affordable housing.

4. **Institutional Structures and Coordination**
The Lake County Consortium has strong networking arrangements among the community development staff from Lake County and the Cities of North Chicago and Waukegan. This allows us to carry out comprehensive housing and community development strategies for Lake County residents and to increase our individual spending ratios. The major problem that we annually encounter is a lack of sufficient financial resources to address all of the County’s housing and community development needs.

With regard to enhancing “coordination,” the following activities have taken place during the past program year (May 1, 2011 – April 30, 2012):

- Lake County and the Cities of North Chicago and Waukegan again utilized a joint funding application to streamline the application process. The application process again placed greater emphasis on outcome-based funding.
- A coordinated review of HOME and CDBG housing applications took place during the past program year involving reviewers from the Affordable Housing Commission, members from the Community Development Commission, and Lake County Community Development staff. Interviews/presentations were conducted by housing application review panel members.
- Lake County continued its support and leadership role in the Lake County Coalition for the Homeless (LCCH), especially the CoC Committee. The LCCH is a group composed of homeless service providers, human service agencies, and other local government and community representatives to assess the needs of the homeless and to identify strategies to address priority needs. Of importance was the leadership role taken by Lake County Community Development staff for the development and submission of the annual Continuum of Care application for over $1.8 million dollars.
- During the Program Year, Lake County continued its collaborative efforts with the Cities of Chicago and Evanston, and the Counties of Cook, DuPage, McHenry, Kane, and Will, to continue building the Regional Roundtable on Homelessness.
- Additionally, Lake County staff convened a regional HOME Program group consisting of the PJ’s in DuPage, McHenry, Kane, and Will Counties, as well as the Cities of Evanston and Aurora.
- Community Development staff also actively participate in the Affordable Housing Commission and its various committees, including the Lake County Housing Action Coalition.
5. **Public Housing Improvements and Resident Initiatives**

The Lake County Housing Authority (LCHA) participated in HUD’s Capital Grant Program, under which it received over $1 million in 2011 for improvements to its properties.

The Lake County Housing Authority has regarded itself as providing a continuum of housing options for its constituency. With regard to resident initiatives, the Lake County Housing Authority has reported the following activities:

- Continue to have a resident as a Board of Commissioners member.
- Involve residents in its planning process.
- Encourage residents to participate in housing counseling for referral to first time homebuyer programs.
- Provide notice of entry-level employment opportunities at the Authority to residents.
- Publish a quarterly newsletter for tenants that include information related to economic self-sufficiency.
- Through the Section 8 Program the Authority provides an in-house Family Self-Sufficiency Program as well as works with Catholic Charities’ FSS Program.
- Create homeownership opportunities for residents and enhance their capacity for homeownership. Provides the following services to potential homebuyers for the purpose of offering a continuum of housing options for its constituency: First Time Homebuyer Counseling, Mortgage Default Counseling/Foreclosure Intervention, Predatory Lending, Home Equity Conversion Mortgages, Cash Management, and Credit Counseling.

6. **Evaluation and Reduction of Lead-Based Paint Hazards**

The HUD requirements on Lead-Based Paint hazards which went into effect in Lake County on January 10, 2002 have been fully implemented in the County’s housing rehabilitation programs. The Affordable Housing Corporation, which administers the County’s homeowner rehab program, has made over 38 lead-based paint abatement grants to date.

7. **Compliance with Program and Comprehensive Planning Requirements**

All actions undertaken regarding the implementation of the 2011 Annual Action Plan were in compliance with applicable program and comprehensive planning requirements.

8. **Reduction in the Number of Persons Living Below the Poverty Level**

The Heartland Alliance’s Social IMPACT Research Center (formerly the Mid-America Institute on Poverty) releases annual reports on Chicago region poverty. Recent reports show a dramatic increase in the number of persons living below the poverty level. In 2007, 6.1% of Lake County residents lived below the poverty level, whereas in 2008, 7.7% of persons did. 2009 showed a statistically insignificant decrease to 7.2%.

The economic problems the nation is facing surely contributes to this increase, and shows the importance of community development funds to avoid an even greater increase.

F. **Leveraging Resources**

The information presented for the various project activities within the two “Detailed Accomplishments” sections of this report indicate other funding resources that were utilized in connection with each project. The difference between the total project costs and the HUD entitlement grants identify the match and/or leverage amount being contributed to the project by the Subrecipient. Lake County requires a minimum of 20% leveraging of other funds by CDBG subrecipients. The HOME and ESG programs both have
regulatory matching requirements that must be met. In order to ensure the provision of leverage or match by subrecipients, Lake County requires evidence that leveraging or match requirements are being met before payment vouchers are approved.

G. Citizen Comments

The CAPER Public Hearing Notice was published on July 14, 2012 in the Lake County News-Sun. Copies of the Public Hearing Notice were distributed to entities from the Community Development Division distribution list.

- Comments to be inserted.

H. Self-Evaluation

This CAPER identifies our program and project accomplishments that occurred during the 2011 Program Year (May 1, 2011 – April 30, 2012). The first part of this CAPER contains a “Progress Assessment” section that explains in detail the relationship between the HUD funded accomplishments that occurred during this time period and the five-year goals of the 2005 – 2009 and 2010 - 2014 Consolidated Plans. The second part of this Annual Performance Report contains a “Detailed Accomplishments” section that thoroughly explains the individual project accomplishments that occurred during this time period.

The Community Development Division is responsible for the following general functions:

- Supporting the efforts of the Community Development Commission in establishing countywide policies and programs to encourage and support the development of viable communities for low- and moderate-income residents through the five-year Housing and Community Development Consolidated Plan.
- Implementation of unified and coordinated community-based solutions in housing, public services, public infrastructure and homeless activities through financial and technical assistance.
- Point-of-contact for grant applications and questions about housing, community development activities and homeless needs in Lake County.
- Management of U.S. Department of Housing and Urban Development (HUD) funds, including the Community Development Block Grant (CDBG), the HOME Investment Partnerships (HOME), and the Emergency Shelter Grants (ESG) Programs.
- Administration of HUD’s Supportive Housing Program (SHP) and Shelter Plus Care (S+C) Program through the Homeless Assistance Continuum of Care application process.
- Responding to potential housing and community development funding opportunities through various Notices of Funding Availability (NOFA).
- Collaboration with Lake County governmental agencies, homeless service providers, human service agencies, and other community representatives, as part of the multi-tiered homelessness planning process for the use of CDBG, ESG, SHP, and S+C program funds.
- Assisting the Lake County Health and Community Services Committee in addressing countywide community development, housing, tourism, and economic development activities along with all health-related issues in partnership with the Cities of Waukegan and North Chicago, the Continuum of Care Committee of the Lake County Coalition for the Homeless, the Workforce Development Board, local Chambers of Commerce, the Lake County Convention and Visitors Bureau, the Community Development Commission, the Affordable Housing Commission, the Lake County Partnership for Economic Development, the Health Department, the Tuberculosis Clinic, the Regional Superintendent of Schools (Elected), the Veteran’s Assistance Commission, and Winchester House.
The Community Development Division is keenly aware that Lake County’s receipt of HUD funded and Economic Stimulus funded program assistance requires:

- regular and timely submission of programmatic material by both subgrantees (subrecipients to Lake County) and grantees (Lake County to HUD);
- attendance at available training sessions or community development conferences which aids both Lake County and subrecipient staff alike to learn new and improved project management skills;
- early, frequent, and sustained direct technical assistance with our subrecipients;
- scheduled meetings and regularly prepared documentation for submission to either Lake County or to HUD that keeps our HUD funded and Economic Stimulus funded programs on track;
- constant updates and redevelopment of the Community Development Division’s webpage: (www.lakecountyil.gov/planning/communitydevelopment);
- timely review of submitted vouchers, which strongly impacts the cash flow of a number of our HUD funded subrecipients that are in tight financial situations; and
- timely initiation of newly funded projects that ensures effective investment/use of HUD grant resources.

I. Special Needs Supportive Housing

Lake County’s efforts to address the supportive housing needs of non-homeless persons with HUD funds during the 2011 PY are described in the Rehabilitation portion as part of the “Detailed Accomplishments – 2005-2009” section of this CAPER. These activities include supportive housing projects by Lake County Residential Development Corporation and Independence Center.

J. Compliance and Monitoring Activities.

Compliance and Monitoring activities as stated below, within this 2011 CAPER Performance Report, are in conformance and in conjunction with both the Monitoring Standards and Procedures of the previously submitted Annual Action Plans and with those as set forth in HUD monitoring handbooks, guidelines, and technical assistance publications.

Community Development staff regularly provides, upon request or when deemed necessary, ongoing guidance and technical assistance to subrecipients in order to assure their compliance and Lake County’s compliance with CDBG, HOME/ADDI, and ESG regulatory requirements. Some of the activities implemented by Community Development Division staff during the 2011 Program Year include:

- Pre-application meetings with the Cities of North Chicago and Waukegan;
- Project-specific pre-application workshops for potential applicants;
- Review of requested funding applications for compliance with Consolidated Plan goals and program National Objectives (prior to award);
- Preparation of Subrecipient Agreements and development of project files that clearly set forth the activities to be carried out;
- Post-award conferences (either grouped or individual);
- Frequent desk monitoring of the project files;
- Preparation of environmental reviews;
- Review of bid documents/written proposals;
- Pre-construction conferences (for public infrastructure projects);
- Employee interviews (for construction projects);
- Development and review of proposed program and project manuals;
- Increased assistance and directions in subrecipients financial reporting of grant expenditures;
Updates to existing program and project manuals;
Informal responses to program and project related questions from subrecipients;
Formal responses to program and project related questions from subrecipients;
Scheduled review of submitted payment requests and backup documentation;
Staff reconciliation of project financial records against three financial systems (the financial documentation sheet in each project file, our Controller’s monthly printout of financial records, and the monthly printout of IDIS financial records);
Review of submitted subrecipient Monthly or Quarterly Reports;
Project and program on-site inspections;
Regular updates of on-going project activity in IDIS (throughout the program year);
Close-out of completed projects in IDIS (throughout the program year); and the
Establishment of scheduled reporting procedures, including those with long-term compliance requirements and follow-up.

The Community Development division’s Policies & Procedures Manual underwent a significant revision over the last program year. It is considered a living document, and will be modified as needed.

Formal on-site monitoring during the 2011 Program Year was extended to include various HOME/CDBG Housing Fund projects, Public Service activities, Emergency Shelter Grant funded activities, and Public Infrastructure projects during construction. In terms of the HOME Program, all open projects nearing completion were monitored during the 2011 Program Year. Community Development Division staff have also continued their remaining clean-up efforts of financial records, project files, and IDIS backlogs.

In informal on-site monitoring for project-related progress is also identified in the project notes sections of many of the CDBG, HOME/ADDI, and ESG project files. Substantial improvements addressing HUD’s past programmatic concerns have been made allowing Community Development Division staff the ability to make formal on-site project monitoring a continued priority item for our program management efforts.

**Housing Projects**

Community Development Division staff continued to concentrate their efforts during the 2011 Program Year to implement monitoring and compliance policies originally developed and adopted in 2002. These policies, as outlined in the updated Lake County HOME/CDBG Housing Fund Management Guide and the updated Lake County HOME/CDBG Housing Monitoring Program Compliance Guide were distributed to all 2010 Housing Fund recipients at individual post-award conferences. The Management Guide was originally developed (and recently revised) to provide subrecipients and their administrative partners a program compliance manual that incorporates federal and local requirements in an easy-to-read, customer-friendly format. Its companion guide, the Monitoring Program Compliance Guide (as originally developed and recently revised), also distributed to Housing Fund subrecipients, outlines Lake County’s monitoring objectives, performance strategies, risk assessment analysis process, project-specific requirements, and checklists used by staff during the monitoring process. These two Guides are intended to be used as both a reference tool and a technical resource for Community Development Division monitoring staff and our subrecipients in the administration of affordable housing projects and programs funded under the Lake County HOME/CDBG Housing Fund. They are scheduled to be updated and revised for distribution during the 2009 Program Year post-award workshops.
Within the Monitoring Program Compliance Guide, Lake County and its consortium partners, Waukegan and North Chicago, identified and prioritized monitoring objectives for its Monitoring Plan. Lake County’s monitoring objectives, which are reviewed annually, are as follows:

- Identify and track program and project results;
- Identify technical assistance needs of Consortium, CHDO agency, and Project Sponsor staff;
- Ensure the timely expenditure of HOME/CDBG housing funds;
- Document compliance with Program rules;
- Prevent fraud and abuse; and
- Identify innovative tools and techniques that support Lake County’s affordable housing goals.

The Monitoring Program Compliance Guide also established various performance strategies that will enable the County to meet the above objectives. Lake County’s monitoring and performance strategies consist of:

- Program-wide Monitoring – a self-evaluation of Lake County’s administration of all federally funded programs.
- Project/Program Monitoring – conducted to determine regulatory compliance and technical assistance needs of subrecipients. There are three levels of Project/Program Monitoring, each having increased emphasis and intensity:
  - Level 1 – Technical Assistance (pre- and post-award/full year/ongoing)
  - Level 2 – Desk Monitoring & Quarterly Performance Report Review (full year/ongoing)
  - Level 3 – On-site Monitoring Visit (ongoing, with the level and intensity based on risk management factors)
- Post-Completion Monitoring – for all HOME/CDBG Housing Fund-assisted projects, Post-Completion Monitoring is conducted according to federal requirements during each project’s period of affordability. A log is maintained, which tracks compliance with rents, incomes and property standards. Post-Completion Monitoring also includes Asset Management of Lake County’s Loan Portfolio.

An important component of the County’s HOME/CDBG Housing Fund Monitoring Plan is the implementation of a Risk Assessment process, which assigns a risk factor to each Housing Fund applicant based upon the existence of several risk factors:

- 1st or 2nd Housing Fund allocation
- Award in excess of $250,000
- High level of staff and/or Chief Executive turnover/inexperience
- History of repetitive Housing Fund Program compliance issues/violations
- High Program/Project complexity

Regarding the level and intensity of monitoring and technical assistance conducted by Lake County: if three or more risk factors (noted above) are present, the subrecipient is considered a “high risk.” Two risk factors warrant a rating of “moderate risk.” If one risk factor is identified, the subrecipient is considered “low risk.” Lake County housing staff can then develop a monitoring strategy for each HOME/CDBG Housing Fund project based on its risk level.
Lake County housing staff continually maintains a database that tracks all HOME/CDBG Housing Fund projects, annual desk monitoring and on-site inspections, and will trigger the timing of annual income and rent recertification’s and property inspections. Inspection letters are sent out to the property owners. Income certification letters are sent out with information requests to confirm tenant status, household size, income, rental terms, and additional database-related information that will further allow staff to track occupancy and eligibility. This database also tracks inspections and is reconciled with a secondary database maintained by the Housing Inspector for the Affordable Housing Corporation, and provides for ample checks and balances for Lake County’s post-completion monitoring throughout a project’s period of affordability.

Lake County housing staff, on a biennial basis, will analyze the effectiveness of these two Guides and the monitoring strategy we have developed for affordable housing projects funded under Lake County’s HOME/CDBG Housing Fund.

**Public Services/Homeless Projects**

Community Development staff have developed and maintain “Monitoring & Technical Assistance Guides” for CDBG-PS projects and ESG projects. These guides provide a matrix to subrecipients to meet standards and be compliant with regulations.

In conjunction with the cities of Waukegan & North Chicago (with whom many subrecipients are shared), staff uses these guides in their monitoring, and will jointly monitor each project at least once per year with reports developed for each monitoring.

**Public Infrastructure**

For every Public Infrastructure project, the project planner reviews all documentation that is submitted for compliance. Then, the project planner shall confirm the documentation is accurate by visiting the site and conducting employee interviews.

Employee interviews shall be done using a standard HUD form and will be compared to the certified payroll to ensure accuracy. Pictures should be taken at site visits to document the work that was completed. All documentation will be placed in the project file.
CDBG Narratives

A. Relationship of Use of CDBG Funds to Consolidated Plan

The relationship of the use of CDBG funds to the priorities, needs, goals, objectives, and outcomes identified in the Consolidated Plans are discussed in their respective “Progress Assessment” sections, located at the beginning of this report, and in their respective “Detailed Accomplishments” sections, located toward the middle of this report.

B. Changes in Program Objectives

During the 2011 Program Year (May 1, 2011 – April 30, 2012) there were a few insignificant changes in specific program objectives that affected the Consolidated Plans, the Annual Action Plans, and Lake County’s HUD funded programs. They include:

- A Request for Qualifications (RFQ) was released to interested agencies for the administration of a Fair Housing Program after the original subrecipient, SER-Jobs for Progress, elected to terminate its grant due to a restructuring. The chosen agency in the RFQ, Prairie State Legal Services, began in the 2011 Program Year.
- The Village of Round Lake Beach reduced the scope of their CDBG-funded public infrastructure project.
- The Affordable Housing Corporation requested and received a change in the structure of their First Time Homebuyer (FTHB) programs in response to economic changes and the foreclosure crisis. The change alters the way financing is layered.

Lake County is currently reviewing all of its policies, procedures and practices to determine where improvements may be made. Monitorings by HUD will help to determine other areas that may need improvement as well.

C. Assessment of Efforts in Carrying Out Planned Activities

1. Pursuit of Resources

The County’s efforts to pursue other resources for the various housing and community development project activities discussed in this report are reflected in the two “Detailed Accomplishment” sections and in the general narrative on “Leveraging Resources.”

2. Certifications of Consistency

The County provided Certifications of Consistency with the Consolidated Plan for all programs for which they were requested, including: Waukegan Housing Authority – PHA Plans; Catholic Charities – Housing Counseling Program; Lake County Housing Authority – Self Sufficiency Program; Lake County Housing Authority – Hardest Hit Fund; Lake County Housing Authority – PHA Plans; and North Chicago Housing Authority – PHA Plans.

3. Consolidated Plan Implementation

As evidenced by the information in the “Progress Assessment” sections of this report and the “Detailed Accomplishments” sections of this report, the County did not hinder the implementation of its Consolidated Plans by action or willful inaction.

D. National Objectives

All CDBG funded project activities that occurred during the time frame of this Annual Performance Report met the national objective of principally benefiting low and moderate-income persons.
E. Acquisition/Relocation
There were no projects involving acquisition and relocation in 2011.

F. Other Activity Narratives

1. Economic Development
There were no economic development activities in 2011.

2. Limited Clientele Activities
Lake County requires its CDBG-funded Public Service activities to principally benefit low and moderate-income persons. While some limited clientele activities exclusively benefit a clientele who are presumed by HUD to be principally low and moderate income persons, other activities do not meet the presumed benefit category. Those activities serving a clientele not falling within one of HUD’s eight (8) presumed benefit categories require information on family size and income. Intake Forms certify that these clients are income eligible and do not exceed the HUD low and moderate income limit based on household size.

To ensure that these activities principally benefit low and moderate income clientele, applicants who apply for CDBG/ESG funds are required to complete a CDBG Eligibility and National Objective Form identifying how the program will meet the national objective. If the program serves a clientele not falling within a presumed benefit category, the applicant must submit a sample client intake form, which includes income information, and describe how the income information is gathered. This process ensures that appropriate policies are in place to document the national objective before the start of the program year.

During the course of the Program Year, income information and supporting documentation (i.e. pay stubs, benefit checks, etc...) is gathered, documented, and verified for each client to ensure that the client’s income does not exceed the HUD low and moderate income limit. In order to monitor compliance with the national objective, programs are also required to submit quarterly reports to Lake County stating the number of “extremely low income”, “low income”, moderate income”, and “above-moderate income” clients served during the period. Further, Lake County conducts on-site monitoring of the programs to verify that appropriate income information is collected and documented and that principally low and moderate income clients are served.

The following activities were underway during the 2011 Program Year that served clients not meeting one of the eight presumed benefit categories, thereby requiring that income documentation and client intake forms be collected:

ChildServ; COOL; Family Service; HealthReach; Nicasa; and Tri-Con Child Care Center.

3. Program Income
Lake County received $3,541.66 in CDBG program income during the 2011 Program Year. This was the sum of three payments from NorthPointe Resources for three separate mortgages.

4. Housing Rehabilitation
The required housing rehabilitation information is contained in the Detailed Accomplishments section under Rehabilitation.
HOME Narratives

A. Relationship of Use of HOME Funds to Consolidated Plan
The relationship of the use of HOME funds to the priorities, needs, goals, objectives, and outcomes identified in the Consolidated Plans are discussed in their respective “Progress Assessment” sections, located at the beginning of this report, and in their respective “Detailed Accomplishments” sections, located toward the middle of this report.

B. Minority and Women’s Business Enterprises Report
Information on minority and women’s business enterprise participation is contained in the attached HOME Annual Performance Report (HUD-40107).

C. Match Contributions
Match contributions are listed in the attached HOME Match Report (HUD-40107-A).

D. On-Site Inspections/Affirmative Marketing
One hundred and twelve (112) units were inspected during the 2011 program year (a sample of units as prescribed by HUD was inspected in each of the larger buildings). The County has contracted with the Lake County Affordable Housing Corporation to conduct such inspections, using AHC’s rehabilitation specialist.

Affirmative marketing efforts for HOME program beneficiaries will continue to be re-evaluated once the annual tenant certification forms for the period ending June 30, 2012 are submitted to the County. During the past several program years, County staff has made a more concerted effort to remind owners and managers of HOME-assisted projects about their affirmative marketing obligations. The Lake County Community Development Commission approved revised Affirmative Marketing Guidelines for use beginning with 2008 housing projects.
ESG Narratives

A. Relationship of Use of ESG Funds to Consolidated Plan and Continuum of Care Plan

The extent to which activities supported directly with ESG funds addressed homeless and homeless prevention goals, objectives, and priorities in the Consolidated Plan and the Continuum of Care Plan are described in the “Program Assessment” section located at the beginning of this report, and in the “Detailed Accomplishments” section, located toward the end of this report.

B. Matching Funds

The sources and amounts of funds used to meet the match requirements are contained in the attached Grant Match Detail Reports for the ESG Program.
HUD Forms/IDIS Printouts

The following HUD Forms are to be submitted, as supplemental forms, to the US Department of Housing and Urban Development (HUD) with the Lake County CAPER:

- HOME Program Annual Performance Report Form 40107
- HOME Match Report Form 40107-A
- ESG Financial Status Report Form 269A (2 separate report years)
- ESG Grant Match Report (1 individual report year)

The following IDIS end-of-year printouts are to be submitted, as additional report forms, to the US Department of Housing and Urban Development (HUD) with the Lake County CAPER. These end-of-year printouts are created at the end of July for program and project activity that was accomplished at the end of the reporting period (April 30th):

- CDBG Financial Summary – PR26
- Status of HOME Grants – PR27
- Status of HOME Activities – PR22
- Status of CHDO Funds by Fiscal Year – PR25
- ESG Program for Grantee Statistics for Program Year – PR19
- Summary of Consolidated Plan Projects – PR06
- CDBG Housing Activities – PR10
- ESG Program Financial Summary – PR12
- Summary of CD Accomplishments – PR23
- Activity Summary (GPR) Program Year 20XX – PR03