

WAUKEGAN  
City of Progress *Illinois*



LakeCounty

Housing & Community Development

**Action Plan 2015 – Fifth Amendment**

May 1, 2015 to April 30, 2016

Lake County Board Approval – March 13, 2018

This Fourth Amendment to the 2015 Action Plan contains a substantial scope & budget change for a housing project.

## **Executive Summary**

### **AP-05 Executive Summary - 91.200(c), 91.220(b)**

#### **1. Introduction**

2015 is the first year of Lake County Illinois' new five year consolidated plan, the purpose of which is to encourage and support jurisdictions across the County in the development of viable urban communities, principally for low- and moderate-income persons, consistent with the three principal goals of the U.S. Department of Housing and Urban Development (HUD): promoting decent housing, a suitable living environment, and expanded economic opportunities. This action plan details Lake County's first year objectives and progress towards those objectives.

This third amendment of the 2015 Action Plan contains several minor budget increases and scope changes in two housing activities.

#### **2. Summarize the objectives and outcomes identified in the Plan**

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

Objectives and outcomes can be found on pages 15-24 of this document.

#### **3. Evaluation of past performance**

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

As of the 2013 CAPER, many of the 5-Year goals set forth in the 2010-2014 Consolidated Plan had been greatly exceeded, while others remained unmet but were being worked towards. As part of the 2015-2019 Consolidated Plan process, Lake County staff members and their partner municipalities, service providers and stakeholders have completed an extensive review of past performance, existing services, programs and projects. Based on responses from the four focus groups of community stakeholders, held as part of the consultation process for the Consolidated Plan, the highest rated strengths of Lake County Community Development programs over the last five years included housing programs that

rehabbed existing owner-occupied properties and public infrastructure programs that improved county roads. The stakeholders pointed out that existing social service programs were strengthened as a result of CDBG funding and that many programs funded by the County responded to citizen needs. They felt that the programs over the last five years made visible noticeable progress in meeting the needs identified in the Consolidated Plan.

The focus groups also provided feedback on the shortcomings of the County's community development programs over the last five years. Much of that feedback had to do with the limited focus on economic development and the ongoing need for business retention and development. The stakeholders agreed that there are challenges to be met in providing effective job training programs that increase and retain jobs and that there have been significant business losses over the years. They felt there was a need for more creative and strategic thinking by the County on the use of and leveraging of funds particularly for housing programs, such as owner-occupied rehab and housing counseling, and economic development programs, such as skill training. The groups also pointed out a lack of family rental housing, a lack of transportation options to jobs and the need to address vacant commercial properties, vacant lots and vacant schools as additional shortcomings in the programs.

#### **4. Summary of Citizen Participation Process and consultation process**

Summary from citizen participation section of plan.

The Lake County Consortium has developed a Consortium Citizen Participation Plan (CPP), and the cities of Waukegan & North Chicago also maintain their own. The CPP outlines the details of the Consortium's coordination and collaboration efforts. The CPP continues to emphasize the need for the federal funded Consortium entitlement programs to operate in a cooperative manner. However, the CPP recognizes the importance of North Chicago and Waukegan maintaining separate Citizen Participation Plans for their CDBG funded programs.

For this 2015 Action Plan, Lake County led a wide community outreach effort to engage citizen participation and consult with stakeholders. The 2015 Action Plan was initially approved by the Lake County Board in April 2015 and amended first on July 14, 2015 following multiple public hearings at meetings of the Lake County Housing & Community Development Commission. This third amendment was discussed via 30 day public comment period and February 15, 2017 public hearing in anticipation of Lake County Board approval on March 14, 2017.

#### **5. Summary of public comments**

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

February 8, 2017 PUBLIC HEARING INPUT

None

#### June 10, 2015 PUBLIC HEARING INPUT

Pastor Arthur Gass, of the Black Chamber of Commerce, thanked the HCDC for its consideration of the Chamber's application. He stated that, even though his agency was not recommended for funding, it was understood that the review process was very competitive. He appreciated the work involved and looked forward to next year's process.

Dr. Evelyn Chenier, of Family First Center, expressed gratitude for her agency's funding recommendation, stating that Family First serves clients from Waukegan, North Chicago, Zion, Round Lake and Round Lake Beach.

Ms. Sarah Pinger, of Catholic Charities, thanked the HCDC for the funding recommendations for her agency's Tenant Based Rental Assistance program with Affordable Housing funds and also for its Homeless Prevention and Rapid Re-housing programs through Community Development Block Grant funds. She said that these awards would help to alleviate the gap when rental assistance money had previously been exhausted and would allow for improved continuity of services to their clients. Ms. Pinger also thanked Lake County for the ESG funding recommendations for Catholic Charities' Homeless Prevention and Rapid Re-housing programs and the City of Waukegan for its continued support of the agency's Emergency Food Pantry.

Ms. Laura Sabino, of Lake County Haven, offered her thanks for the agency's funding recommendation and expressed her gratitude for staff's assistance and guidance.

Ms. Mary Ellen Tamasy, of Lake County Residential Development Corporation (LCRDC), thanked the Commission for its continued support of her organization's projects. Fairhaven Crossing in Mundelein will construct 40 units of affordable rental housing and LCRDC's partnership with the Riverside Foundation will acquire and rehabilitate properties to provide group homes for persons with disabilities.

Mr. Joel Williams, of PADS Lake County, spoke about the ESG program and its purpose. While he was grateful for the funding recommendation of \$20,000, he strongly encouraged the HCDC to allocate PADS a \$45,000 award, which he stated was consistent with the past several years' grants.

Mr. Rob Anthony, of Community Partners for Affordable Housing, thanked the Commission and staff for the hard work involved in the application and review process and for the continued support of his organization's projects.

Ms. Donna Drinka, of Catholic Charities, expressed her thanks for the HCDC's support of the Rapid Re-housing program, which will help individuals and families to secure permanent housing. The agency will provide housing search and placement, budget counseling services, community linkage, and security deposit and subsidized rent assistance.

Reverend Jackie Lynn, of ElderCARE, thanked the Commission for its past support of the agency, which provides the only free transportation to northern Lake County's senior citizens for their medical appointments. She said that 75% of ElderCARE's clients were over 75 years of age, with 20% over 90 years of age. She looked forward to meeting with staff to receive technical assistance to improve the agency's proposal for the PY2016 funding cycle.

May 11, 2916 PUBLIC HEARING INPUT: None

## **6. Summary of comments or views not accepted and the reasons for not accepting them**

Following the June 10, 2015 Public Hearing, Commissioner Molek asked why PADS did not receive a recommendation for a greater percentage of its requested grant. Ms. Gingiss explained the two factors that affected this recommendation; 1) HUD's recommendation to shift homeless assistance funding to permanent housing, in this case rapid re-housing, and 2) the strength of PADS' current financial situation. The agency showed a \$504,432 surplus for the past fiscal year, in part resulting from \$12,000 in monthly savings on rent, due to the recent donation of a building for its office/day center. Ms. Gingiss added that the agency had a new full-time grant writer and that 70% of its funding was derived from private donations. As of June 30, 2014, PADS' total asset base was \$1,259,982. Ms. Gingiss observed that a \$20,000 grant would not impede service provision.

## **7. Summary**

Lake County Community Development, in conjunction with our community partners, has made the most of the limited resources available. The department is proud of its efforts which have resulted in real and meaningful changes for the citizens of the County and we look forward to moving forward with HUD to improve the lives of the County's citizens.

**PR-05 Lead & Responsible Agencies - 91.200(b)**

**1. Agency/entity responsible for preparing/administering the Consolidated Plan**

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

<b>Agency Role</b>	<b>Name</b>	<b>Department/Agency</b>
CDBG Administrator	LAKE COUNTY	Community Development
HOME Administrator	LAKE COUNTY	Community Development
ESG Administrator	LAKE COUNTY	Community Development

**Table 1 – Responsible Agencies**

**Narrative**

Lake County Community Development strives daily to ensure the grants it administers are used in the most effective and efficient way possible, in concert with the consolidated plan, for the benefit of Lake County's citizens.

**Consolidated Plan Public Contact Information**

Questions relating to the consolidated plan may be directed to:

Jodi Gingiss

Community Development Administrator

500 W. Winchester Rd.

Libertyville, IL 60048

p. 847-377-2139

e. [JGingiss@lakecountyil.gov](mailto:JGingiss@lakecountyil.gov)

## **AP-10 Consultation - 91.100, 91.200(b), 91.215(l)**

### **1. Introduction**

Lake County ensured that stakeholders from every step of the process were included in the planning of the Consolidated plan. Further information may be found in appendix A here: <http://www.lakecountyl.gov/Planning/CommunityDevelopment/Documents/Consolidated%20Plan/Lake%20County%20Consortium%20ConPlan%20Final.pdf>

**Provide a concise summary of the jurisdiction’s activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l)).**

#### **Coordination with Housing Authorities**

The Executive Directors of the three housing authorities in the County and the Community Development staff of the three Consortium members coordinate through convened meetings held periodically. The three governmental entities comprising the Lake County Consortium – Lake County, City of North Chicago, and City of Waukegan – are also afforded the opportunity to review and comment on the Housing Authority Agency Plans prior to their submission to HUD. Lake County reviews the housing authorities’ Annual and Five-Year Plans, and provides annual Certificates of Consistency with the Consolidated Plan to the housing authorities for submission to HUD in connection with these plans. Periodic joint meetings are scheduled, to the extent feasible, during the course of the program year in order to ensure a continuing dialogue between local government and the housing authorities.

#### **Coordination with Other Assisted Housing Providers**

County staff directs and maintains contact with HOME and CDBG project sponsors throughout the application, funding, and administration cycles. Lake County staff also participates in monthly meetings of the Lake County Housing Action Coalition (LCHAC), which are also attended by local assisted housing providers.

#### **Coordination with Private and Governmental Health, Mental Health, and Service Agencies**

Many health and social service agencies are members in the Lake County Alliance for Human Services, in which Lake County Community Development staff actively participates as a member of the Board of Directors. Many agencies meet regularly throughout the year as a group, or in smaller groups, with Consortium staff members. Many of the issues discussed at these meetings have application beyond homeless and other social services, and have proved helpful in raising issues related to the development of this Consolidated Plan. Since many of these agencies receive funding from Consortium members, regular contact is maintained with them throughout the year.

**Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.**

Responsibility for coordinating the overall Continuum of Care (CoC) process and organizing the County's response to HUD's annual Continuum of Care homeless service application resides with the Lake County Coalition for the Homeless. The group is comprised of approximately 30 community agencies administering homeless services, community development activities, health care, human services, mental health care, housing, and veteran services as well as advocates, local governments, formerly homeless, churches, funders, banks and other community stakeholders.

The Lake County Coalition for the Homeless has three work groups designed to address the goals outlined in Lake County's Ten-Year Plan to End Homelessness.

- The Housing Task Force monitors the outcomes of housing programs and works to improve program performance.
- The Coordinated Assessment Task Force develops recommendations for the implementation of Lake County's Coordinated Assessment Team.
- The Homeless Prevention Task Force reviews the progress toward the homeless prevention goals in the plan and works to improve program performance.

There is an ad-hoc Application Review Committee that assists with reviewing and ranking projects for the annual Continuum of Care application to HUD. This committee is made up of representatives not funded through Continuum of Care funds but with relevant expertise.

When the Notice of Funding Availability for Continuum of Care funds (formerly the SuperNOFA) is released, specially scheduled meetings are held in order to specifically work on the annual application.

All meetings are open to the public, and are advertised through a public email list, posted on the Homeless Coalition website ([www.lakecountyhomeless.org](http://www.lakecountyhomeless.org)) and announced at a variety of public meetings and presentations.

The CoC Committee works to carry out the following efforts in determining how to allocate CoC funds, develop performance standards, evaluate outcomes, and develop funding priorities:

- Ongoing needs assessment and analysis;
- Provision of technical assistance;
- Increased stakeholder participation;

- Development of strategies for addressing identified needs;
- Monitoring of progress toward strategic objectives and action steps;
- Coordination of various organizational structures related to homelessness; and
- Coordination of the annual CoC NOFA application.

As Lake County, like much of the nation, has moved toward a goal of ending homelessness rather than just managing it, preventing homelessness altogether has become a key component in accomplishing this goal. The Lake County Continuum of Care has taken advantage of numerous resources in order to ensure that persons do not experience homelessness.

The State of Illinois through its Department of Human Services (IDHS) provides a Homeless Prevention Program. This program provides rental assistance, utility assistance and supportive services directly related to the prevention of homelessness to eligible individuals and families who are in danger of eviction, foreclosure or homelessness or are currently homeless. It is designed to stabilize individuals and families in their existing homes, shorten the amount of time that individuals and families stay in shelters and assist individuals and families with securing affordable housing (IDHS Homeless Prevention Program Description). The Lake County Continuum of Care annually applies for and receives funding through this program. Funds from the IDHS Program are often partnered with funds from the Emergency Food & Shelter Program (EFSP) from the Federal Emergency Management Agency (FEMA).

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction’s area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS**

As a member of the Coalition’s Board of Directors, Lake County Community Development staff works with the CoC to develop and approve ESG performance standards. Additionally, the Homeless Management Information System (HMIS) is governed by the Joint ServicePoint Committee which is chaired by staff from the HMIS lead agency, Lake County Community Development. Staff from Lake County Community Development chairs both the Coalition for the Homeless’ HMIS Committee and the ad-hoc CoC Application Review Committee, bringing objectivity, a system-level focus, planning expertise, and staffing resources to the process. Lake County recently approved a CoC Coordinator position through which it can staff a new services agreement under development with the CoC. County staff is also responsible for administering Lake County’s CDBG, ESG, and HOME Grant funds and developing the 5-Year Consolidated Plan and Annual Action Plan. This link ensures that the CoC is coordinated with the CDBG, ESG, and HOME programs as well as other community development activities and this 5-Year Consolidated Plan.

The Lake County Coalition for the Homeless meets monthly on the first Tuesday at the United Way of Lake County office located in Gurnee. Committee meetings are held as needed at the discretion of the committee. Committee reports are given at each Coalition for the Homeless meeting.

**2. Agencies, groups, organizations and others who participated in the process and consultations**

**Table 2 – Agencies, groups, organizations who participated**

1	<b>Agency/Group/Organization</b>	LAKE COUNTY HAVEN
	<b>Agency/Group/Organization Type</b>	Services-homeless
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Lake County/North Chicago and Waukegan invited more than 100 stakeholders and practitioners to participate in the consultation process for the 2015-2019 Consolidated Plan. On September 16, 2014 and September 17, 2014, the County conducted 4 focus groups, for stakeholders and practitioners in Lake County, North Chicago and Waukegan to provide an opportunity for advice and input on the development of the 2015-2019 Consolidated Plan.
2	<b>Agency/Group/Organization</b>	BPI Chicago
	<b>Agency/Group/Organization Type</b>	Planning organization

	<p><b>What section of the Plan was addressed by Consultation?</b></p>	<p>Housing Need Assessment  Public Housing Needs  Homeless Needs - Chronically homeless  Homeless Needs - Families with children  Homelessness Needs - Veterans  Homelessness Needs - Unaccompanied youth  Homelessness Strategy  Non-Homeless Special Needs  Market Analysis  Economic Development  Anti-poverty Strategy</p>
	<p><b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b></p>	<p>Lake County/North Chicago and Waukegan invited more than 100 stakeholders and practitioners to participate in the consultation process for the 2015-2019 Consolidated Plan. On September 16, 2014 and September 17, 2014, the County conducted 4 focusgroups, for stakeholders and practitioners in Lake County, North Chicago and Waukegan to provide an opportunity for advice and input on the development of the 2015-2019 Consolidated Plan.</p>
3	<p><b>Agency/Group/Organization</b></p>	<p>Eve B Lee and Associates</p>
	<p><b>Agency/Group/Organization Type</b></p>	<p>Services - Housing</p>

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
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4	<b>Agency/Group/Organization</b>	Heartland Alliance Human Care Services
	<b>Agency/Group/Organization Type</b>	Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Market Analysis Anti-poverty Strategy

	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Lake County/North Chicago and Waukegan invited more than 100 stakeholders and practitioners to participate in the consultation process for the 2015-2019 Consolidated Plan. On September 16, 2014 and September 17, 2014, the County conducted 4 focusgroups, for stakeholders and practitioners in Lake County, North Chicago and Waukegan to provide an opportunity for advice and input on the development of the 2015-2019 Consolidated Plan.
5	<b>Agency/Group/Organization</b>	HOUSING OPPORTUNITY DEVELOPMENT CORP.
	<b>Agency/Group/Organization Type</b>	Other government - County
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Lake County/North Chicago and Waukegan invited more than 100 stakeholders and practitioners to participate in the consultation process for the 2015-2019 Consolidated Plan. On September 16, 2014 and September 17, 2014, the County conducted 4 focusgroups, for stakeholders and practitioners in Lake County, North Chicago and Waukegan to provide an opportunity for advice and input on the development of the 2015-2019 Consolidated Plan.
6	<b>Agency/Group/Organization</b>	Lake County United
	<b>Agency/Group/Organization Type</b>	Regional organization

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
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7	<b>Agency/Group/Organization</b>	Moraine Township
	<b>Agency/Group/Organization Type</b>	Other government - County

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
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8	<b>Agency/Group/Organization</b>	New Foundation Center
	<b>Agency/Group/Organization Type</b>	Services-Health Health Agency

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Lake County/North Chicago and Waukegan invited more than 100 stakeholders and practitioners to participate in the consultation process for the 2015-2019 Consolidated Plan. On September 16, 2014 and September 17, 2014, the County conducted 4 focusgroups, for stakeholders and practitioners in Lake County, North Chicago and Waukegan to provide an opportunity for advice and input on the development of the 2015-2019 Consolidated Plan.
9	<b>Agency/Group/Organization</b>	Round Lake Public Library
	<b>Agency/Group/Organization Type</b>	Other government - Local

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
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10	<b>Agency/Group/Organization</b>	Axia Development
	<b>Agency/Group/Organization Type</b>	Housing

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
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11	<b>Agency/Group/Organization</b>	Village of Buffalo Grove
	<b>Agency/Group/Organization Type</b>	Other government - Local

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
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12	<b>Agency/Group/Organization</b>	BEST Coalition, RF Exchange Club
	<b>Agency/Group/Organization Type</b>	Housing

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development
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13	<b>Agency/Group/Organization</b>	Economic and Community Development
	<b>Agency/Group/Organization Type</b>	Other government - Local
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy

	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Lake County/North Chicago and Waukegan invited more than 100 stakeholders and practitioners to participate in the consultation process for the 2015-2019 Consolidated Plan. On September 16, 2014 and September 17, 2014, the County conducted 4 focusgroups, for stakeholders and practitioners in Lake County, North Chicago and Waukegan to provide an opportunity for advice and input on the development of the 2015-2019 Consolidated Plan.
14	<b>Agency/Group/Organization</b>	Round Lake Beach Police Department
	<b>Agency/Group/Organization Type</b>	Other government - Local
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
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15	<b>Agency/Group/Organization</b>	Lake County Community Health Center
	<b>Agency/Group/Organization Type</b>	Services-Health Health Agency
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development
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16	<b>Agency/Group/Organization</b>	Lake County Food Program
	<b>Agency/Group/Organization Type</b>	Other government - County

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
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17	<b>Agency/Group/Organization</b>	Round Lake High School
	<b>Agency/Group/Organization Type</b>	Other government - Local

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Lake County/North Chicago and Waukegan invited more than 100 stakeholders and practitioners to participate in the consultation process for the 2015-2019 Consolidated Plan. On September 16, 2014 and September 17, 2014, the County conducted 4 focusgroups, for stakeholders and practitioners in Lake County, North Chicago and Waukegan to provide an opportunity for advice and input on the development of the 2015-2019 Consolidated Plan.
18	<b>Agency/Group/Organization</b>	Foss Park District
	<b>Agency/Group/Organization Type</b>	Other government - County

	<p><b>What section of the Plan was addressed by Consultation?</b></p>	<p>Housing Need Assessment  Public Housing Needs  Homeless Needs - Chronically homeless  Homeless Needs - Families with children  Homelessness Needs - Veterans  Homelessness Needs - Unaccompanied youth  Homelessness Strategy  Market Analysis  Economic Development  Anti-poverty Strategy</p>
	<p><b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b></p>	<p>Lake County/North Chicago and Waukegan invited more than 100 stakeholders and practitioners to participate in the consultation process for the 2015-2019 Consolidated Plan. On September 16, 2014 and September 17, 2014, the County conducted 4 focusgroups, for stakeholders and practitioners in Lake County, North Chicago and Waukegan to provide an opportunity for advice and input on the development of the 2015-2019 Consolidated Plan.</p>
19	<p><b>Agency/Group/Organization</b></p>	<p>Hal Davis Collision Solution</p>
	<p><b>Agency/Group/Organization Type</b></p>	<p>Business Leaders</p>

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Lake County/North Chicago and Waukegan invited more than 100 stakeholders and practitioners to participate in the consultation process for the 2015-2019 Consolidated Plan. On September 16, 2014 and September 17, 2014, the County conducted 4 focusgroups, for stakeholders and practitioners in Lake County, North Chicago and Waukegan to provide an opportunity for advice and input on the development of the 2015-2019 Consolidated Plan.
20	<b>Agency/Group/Organization</b>	LAKE COUNTY HOUSING AUTHORITY
	<b>Agency/Group/Organization Type</b>	PHA Other government - County

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Lake County/North Chicago and Waukegan invited more than 100 stakeholders and practitioners to participate in the consultation process for the 2015-2019 Consolidated Plan. On September 16, 2014 and September 17, 2014, the County conducted 4 focusgroups, for stakeholders and practitioners in Lake County, North Chicago and Waukegan to provide an opportunity for advice and input on the development of the 2015-2019 Consolidated Plan.
21	<b>Agency/Group/Organization</b>	Lake County Residential Development Corporation
	<b>Agency/Group/Organization Type</b>	Housing

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Lake County/North Chicago and Waukegan invited more than 100 stakeholders and practitioners to participate in the consultation process for the 2015-2019 Consolidated Plan. On September 16, 2014 and September 17, 2014, the County conducted 4 focusgroups, for stakeholders and practitioners in Lake County, North Chicago and Waukegan to provide an opportunity for advice and input on the development of the 2015-2019 Consolidated Plan.
22	<b>Agency/Group/Organization</b>	U.S. Navy
	<b>Agency/Group/Organization Type</b>	Other government - Federal

	<p><b>What section of the Plan was addressed by Consultation?</b></p>	<p>Housing Need Assessment  Public Housing Needs  Homeless Needs - Chronically homeless  Homeless Needs - Families with children  Homelessness Needs - Veterans  Homelessness Needs - Unaccompanied youth  Homelessness Strategy  Non-Homeless Special Needs  Market Analysis  Economic Development  Anti-poverty Strategy</p>
	<p><b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b></p>	<p>Lake County/North Chicago and Waukegan invited more than 100 stakeholders and practitioners to participate in the consultation process for the 2015-2019 Consolidated Plan. On September 16, 2014 and September 17, 2014, the County conducted 4 focusgroups, for stakeholders and practitioners in Lake County, North Chicago and Waukegan to provide an opportunity for advice and input on the development of the 2015-2019 Consolidated Plan.</p>
23	<p><b>Agency/Group/Organization</b></p>	<p>North Chicago Housing Authority</p>
	<p><b>Agency/Group/Organization Type</b></p>	<p>PHA</p>

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Lake County/North Chicago and Waukegan invited more than 100 stakeholders and practitioners to participate in the consultation process for the 2015-2019 Consolidated Plan. On September 16, 2014 and September 17, 2014, the County conducted 4 focusgroups, for stakeholders and practitioners in Lake County, North Chicago and Waukegan to provide an opportunity for advice and input on the development of the 2015-2019 Consolidated Plan.
24	<b>Agency/Group/Organization</b>	North Chicago Public Library
	<b>Agency/Group/Organization Type</b>	Other government - Local

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Lake County/North Chicago and Waukegan invited more than 100 stakeholders and practitioners to participate in the consultation process for the 2015-2019 Consolidated Plan. On September 16, 2014 and September 17, 2014, the County conducted 4 focusgroups, for stakeholders and practitioners in Lake County, North Chicago and Waukegan to provide an opportunity for advice and input on the development of the 2015-2019 Consolidated Plan.
25	<b>Agency/Group/Organization</b>	Abbvie Corporation
	<b>Agency/Group/Organization Type</b>	Business Leaders

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Lake County/North Chicago and Waukegan invited more than 100 stakeholders and practitioners to participate in the consultation process for the 2015-2019 Consolidated Plan. On September 16, 2014 and September 17, 2014, the County conducted 4 focusgroups, for stakeholders and practitioners in Lake County, North Chicago and Waukegan to provide an opportunity for advice and input on the development of the 2015-2019 Consolidated Plan.
26	<b>Agency/Group/Organization</b>	School District 187
	<b>Agency/Group/Organization Type</b>	Other government - Local

	<p><b>What section of the Plan was addressed by Consultation?</b></p>	<p>Housing Need Assessment  Public Housing Needs  Homeless Needs - Chronically homeless  Homeless Needs - Families with children  Homelessness Needs - Veterans  Homelessness Needs - Unaccompanied youth  Homelessness Strategy  Non-Homeless Special Needs  HOPWA Strategy  Market Analysis  Economic Development  Anti-poverty Strategy</p>
	<p><b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b></p>	<p>Lake County/North Chicago and Waukegan invited more than 100 stakeholders and practitioners to participate in the consultation process for the 2015-2019 Consolidated Plan. On September 16, 2014 and September 17, 2014, the County conducted 4 focusgroups, for stakeholders and practitioners in Lake County, North Chicago and Waukegan to provide an opportunity for advice and input on the development of the 2015-2019 Consolidated Plan.</p>
27	<p><b>Agency/Group/Organization</b></p>	<p>VASH</p>
	<p><b>Agency/Group/Organization Type</b></p>	<p>Other government - Federal</p>

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Lake County/North Chicago and Waukegan invited more than 100 stakeholders and practitioners to participate in the consultation process for the 2015-2019 Consolidated Plan. On September 16, 2014 and September 17, 2014, the County conducted 4 focusgroups, for stakeholders and practitioners in Lake County, North Chicago and Waukegan to provide an opportunity for advice and input on the development of the 2015-2019 Consolidated Plan.
28	<b>Agency/Group/Organization</b>	Veterans Administration
	<b>Agency/Group/Organization Type</b>	Services-Health Other government - Federal

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Lake County/North Chicago and Waukegan invited more than 100 stakeholders and practitioners to participate in the consultation process for the 2015-2019 Consolidated Plan. On September 16, 2014 and September 17, 2014, the County conducted 4 focusgroups, for stakeholders and practitioners in Lake County, North Chicago and Waukegan to provide an opportunity for advice and input on the development of the 2015-2019 Consolidated Plan.
29	<b>Agency/Group/Organization</b>	Black Chamber of Commerce of Lake County
	<b>Agency/Group/Organization Type</b>	Business and Civic Leaders

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Lake County/North Chicago and Waukegan invited more than 100 stakeholders and practitioners to participate in the consultation process for the 2015-2019 Consolidated Plan. On September 16, 2014 and September 17, 2014, the County conducted 4 focusgroups, for stakeholders and practitioners in Lake County, North Chicago and Waukegan to provide an opportunity for advice and input on the development of the 2015-2019 Consolidated Plan.
30	<b>Agency/Group/Organization</b>	CITY OF WAUKEGAN
	<b>Agency/Group/Organization Type</b>	Other government - Local Grantee Department

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Lake County/North Chicago and Waukegan invited more than 100 stakeholders and practitioners to participate in the consultation process for the 2015-2019 Consolidated Plan. On September 16, 2014 and September 17, 2014, the County conducted 4 focusgroups, for stakeholders and practitioners in Lake County, North Chicago and Waukegan to provide an opportunity for advice and input on the development of the 2015-2019 Consolidated Plan.
31	<b>Agency/Group/Organization</b>	Family First Center
	<b>Agency/Group/Organization Type</b>	Services-Children

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Lake County/North Chicago and Waukegan invited more than 100 stakeholders and practitioners to participate in the consultation process for the 2015-2019 Consolidated Plan. On September 16, 2014 and September 17, 2014, the County conducted 4 focusgroups, for stakeholders and practitioners in Lake County, North Chicago and Waukegan to provide an opportunity for advice and input on the development of the 2015-2019 Consolidated Plan.
32	<b>Agency/Group/Organization</b>	Love Inc. of Lake County
	<b>Agency/Group/Organization Type</b>	Services-homeless

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Lake County/North Chicago and Waukegan invited more than 100 stakeholders and practitioners to participate in the consultation process for the 2015-2019 Consolidated Plan. On September 16, 2014 and September 17, 2014, the County conducted 4 focusgroups, for stakeholders and practitioners in Lake County, North Chicago and Waukegan to provide an opportunity for advice and input on the development of the 2015-2019 Consolidated Plan.
33	<b>Agency/Group/Organization</b>	MOST BLESSED TRINITY FOOD PANTRY
	<b>Agency/Group/Organization Type</b>	Services-Children Services-Elderly Persons Services-homeless

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Lake County/North Chicago and Waukegan invited more than 100 stakeholders and practitioners to participate in the consultation process for the 2015-2019 Consolidated Plan. On September 16, 2014 and September 17, 2014, the County conducted 4 focusgroups, for stakeholders and practitioners in Lake County, North Chicago and Waukegan to provide an opportunity for advice and input on the development of the 2015-2019 Consolidated Plan.
34	<b>Agency/Group/Organization</b>	State of Illinois
	<b>Agency/Group/Organization Type</b>	Other government - State

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Lake County/North Chicago and Waukegan invited more than 100 stakeholders and practitioners to participate in the consultation process for the 2015-2019 Consolidated Plan. On September 16, 2014 and September 17, 2014, the County conducted 4 focusgroups, for stakeholders and practitioners in Lake County, North Chicago and Waukegan to provide an opportunity for advice and input on the development of the 2015-2019 Consolidated Plan.
35	<b>Agency/Group/Organization</b>	Waukegan Harbor Citizen Advisory Group
	<b>Agency/Group/Organization Type</b>	Planning organization

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Lake County/North Chicago and Waukegan invited more than 100 stakeholders and practitioners to participate in the consultation process for the 2015-2019 Consolidated Plan. On September 16, 2014 and September 17, 2014, the County conducted 4 focusgroups, for stakeholders and practitioners in Lake County, North Chicago and Waukegan to provide an opportunity for advice and input on the development of the 2015-2019 Consolidated Plan.
36	<b>Agency/Group/Organization</b>	WAUKEGAN HOUSING AUTHORITY
	<b>Agency/Group/Organization Type</b>	PHA

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Lake County/North Chicago and Waukegan invited more than 100 stakeholders and practitioners to participate in the consultation process for the 2015-2019 Consolidated Plan. On September 16, 2014 and September 17, 2014, the County conducted 4 focusgroups, for stakeholders and practitioners in Lake County, North Chicago and Waukegan to provide an opportunity for advice and input on the development of the 2015-2019 Consolidated Plan.
37	<b>Agency/Group/Organization</b>	Waukegan Public Library
	<b>Agency/Group/Organization Type</b>	Other government - Local

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Lake County/North Chicago and Waukegan invited more than 100 stakeholders and practitioners to participate in the consultation process for the 2015-2019 Consolidated Plan. On September 16, 2014 and September 17, 2014, the County conducted 4 focusgroups, for stakeholders and practitioners in Lake County, North Chicago and Waukegan to provide an opportunity for advice and input on the development of the 2015-2019 Consolidated Plan.
38	<b>Agency/Group/Organization</b>	Waukegan Public Schools
	<b>Agency/Group/Organization Type</b>	Services-Education Other government - Local

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Lake County/North Chicago and Waukegan invited more than 100 stakeholders and practitioners to participate in the consultation process for the 2015-2019 Consolidated Plan. On September 16, 2014 and September 17, 2014, the County conducted 4 focusgroups, for stakeholders and practitioners in Lake County, North Chicago and Waukegan to provide an opportunity for advice and input on the development of the 2015-2019 Consolidated Plan.
39	<b>Agency/Group/Organization</b>	ANTIOCH TOWNSHIP
	<b>Agency/Group/Organization Type</b>	Other government - Local

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Lake County/North Chicago and Waukegan invited more than 100 stakeholders and practitioners to participate in the consultation process for the 2015-2019 Consolidated Plan. On September 16, 2014 and September 17, 2014, the County conducted 4 focusgroups, for stakeholders and practitioners in Lake County, North Chicago and Waukegan to provide an opportunity for advice and input on the development of the 2015-2019 Consolidated Plan.
40	<b>Agency/Group/Organization</b>	Mayor of Hainesville
	<b>Agency/Group/Organization Type</b>	Other government - Local

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Lake County/North Chicago and Waukegan invited more than 100 stakeholders and practitioners to participate in the consultation process for the 2015-2019 Consolidated Plan. On September 16, 2014 and September 17, 2014, the County conducted 4 focusgroups, for stakeholders and practitioners in Lake County, North Chicago and Waukegan to provide an opportunity for advice and input on the development of the 2015-2019 Consolidated Plan.
41	<b>Agency/Group/Organization</b>	Island Lake Public Works Dept
	<b>Agency/Group/Organization Type</b>	Other government - Local

	<p><b>What section of the Plan was addressed by Consultation?</b></p>	<p>Housing Need Assessment  Public Housing Needs  Homeless Needs - Chronically homeless  Homeless Needs - Families with children  Homelessness Needs - Veterans  Homelessness Needs - Unaccompanied youth  Homelessness Strategy  Non-Homeless Special Needs  Market Analysis  Economic Development  Anti-poverty Strategy</p>
	<p><b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b></p>	<p>Lake County/North Chicago and Waukegan invited more than 100 stakeholders and practitioners to participate in the consultation process for the 2015-2019 Consolidated Plan. On September 16, 2014 and September 17, 2014, the County conducted 4 focusgroups, for stakeholders and practitioners in Lake County, North Chicago and Waukegan to provide an opportunity for advice and input on the development of the 2015-2019 Consolidated Plan.</p>
42	<p><b>Agency/Group/Organization</b></p>	<p>Round Lake Public Works</p>
	<p><b>Agency/Group/Organization Type</b></p>	<p>Other government - Local</p>

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Lake County/North Chicago and Waukegan invited more than 100 stakeholders and practitioners to participate in the consultation process for the 2015-2019 Consolidated Plan. On September 16, 2014 and September 17, 2014, the County conducted 4 focusgroups, for stakeholders and practitioners in Lake County, North Chicago and Waukegan to provide an opportunity for advice and input on the development of the 2015-2019 Consolidated Plan.
43	<b>Agency/Group/Organization</b>	Libertyville Township
	<b>Agency/Group/Organization Type</b>	Other government - Local

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Lake County/North Chicago and Waukegan invited more than 100 stakeholders and practitioners to participate in the consultation process for the 2015-2019 Consolidated Plan. On September 16, 2014 and September 17, 2014, the County conducted 4 focusgroups, for stakeholders and practitioners in Lake County, North Chicago and Waukegan to provide an opportunity for advice and input on the development of the 2015-2019 Consolidated Plan.
44	<b>Agency/Group/Organization</b>	Village of Lakemoor
	<b>Agency/Group/Organization Type</b>	Other government - Local

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Lake County/North Chicago and Waukegan invited more than 100 stakeholders and practitioners to participate in the consultation process for the 2015-2019 Consolidated Plan. On September 16, 2014 and September 17, 2014, the County conducted 4 focusgroups, for stakeholders and practitioners in Lake County, North Chicago and Waukegan to provide an opportunity for advice and input on the development of the 2015-2019 Consolidated Plan.
45	<b>Agency/Group/Organization</b>	Wauconda Township
	<b>Agency/Group/Organization Type</b>	Other government - Local

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Lake County/North Chicago and Waukegan invited more than 100 stakeholders and practitioners to participate in the consultation process for the 2015-2019 Consolidated Plan. On September 16, 2014 and September 17, 2014, the County conducted 4 focusgroups, for stakeholders and practitioners in Lake County, North Chicago and Waukegan to provide an opportunity for advice and input on the development of the 2015-2019 Consolidated Plan.
46	<b>Agency/Group/Organization</b>	Village of Mundelein
	<b>Agency/Group/Organization Type</b>	Other government - Local

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Lake County/North Chicago and Waukegan invited more than 100 stakeholders and practitioners to participate in the consultation process for the 2015-2019 Consolidated Plan. On September 16, 2014 and September 17, 2014, the County conducted 4 focusgroups, for stakeholders and practitioners in Lake County, North Chicago and Waukegan to provide an opportunity for advice and input on the development of the 2015-2019 Consolidated Plan.
47	<b>Agency/Group/Organization</b>	Village of Round Lake Park
	<b>Agency/Group/Organization Type</b>	Other government - Local

<p><b>What section of the Plan was addressed by Consultation?</b></p>	<p>Housing Need Assessment  Public Housing Needs  Homeless Needs - Chronically homeless  Homeless Needs - Families with children  Homelessness Needs - Veterans  Homelessness Needs - Unaccompanied youth  Homelessness Strategy  Non-Homeless Special Needs  Market Analysis  Economic Development  Anti-poverty Strategy</p>
<p><b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b></p>	<p>Lake County/North Chicago and Waukegan invited more than 100 stakeholders and practitioners to participate in the consultation process for the 2015-2019 Consolidated Plan. On September 16, 2014 and September 17, 2014, the County conducted 4 focusgroups, for stakeholders and practitioners in Lake County, North Chicago and Waukegan to provide an opportunity for advice and input on the development of the 2015-2019 Consolidated Plan.</p>

**Identify any Agency Types not consulted and provide rationale for not consulting**

All agency types involved in community development programs in Lake County, North Chicago and Waukegan were invited to participate in the consultation process.

**Other local/regional/state/federal planning efforts considered when preparing the Plan**

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Lake County Coalition of the Homeless	Both plans have in common the goal to end homelessness in Lake County with a Housing First! Approach.

<b>Name of Plan</b>	<b>Lead Organization</b>	<b>How do the goals of your Strategic Plan overlap with the goals of each plan?</b>
Lake County Strategic Plan	Lake County Board	Both plans have in common the goal to Build Healthy & Resilient Communities.
Behavioral Health Needs Assessment	Lake County Department of Health	Both documents have in common the goal to identify additional residential facilities for people with mental illness.
Homes for a Changing Region	Chicago Metropolitan Agency for Planning (CMAP)	In planning for housing in the Round Lakes region, CMAP and Lake County Community Development staff have collaborated: Both plans share the goal of providing safe, decent housing for residents of those areas

**Table 3 – Other local / regional / federal planning efforts**

**Narrative**

**AP-12 Participation - 91.401, 91.105, 91.200(c)**

**1. Summary of citizen participation process/Efforts made to broaden citizen participation  
Summarize citizen participation process and how it impacted goal-setting**

The County employed a variety of mediums to gather information from individuals involved in every stage of the consolidated plan process, from citizens who benefit to key stakeholders and decision makers. This allowed the County to make very informed choices when designing the plan.

**Citizen Participation Outreach**

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (if applicable)
1	Public Meeting	Non-targeted/broad community	Fifty (50) residents of Lake County attended two public hearings on community needs in two different areas of the county	A complete summary of comments received is included as an attachment to the Consolidated Plan.	All comments were accepted.	N/A

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
2	Internet Outreach	<p>Minorities</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>	<p>Five hundred and eighty-seven (587) residents of Lake County/North Chicago and three hundred and six (306) residents of Waukegan accessed the survey. In Lake County/North Chicago, 90% (525) of the respondents completed the survey and in Waukegan, 57% (175) of those responding completing the survey.</p>	<p>A complete summary of comments received is included as an attachment to the Consolidated Plan.</p>	<p>All comments were accepted.</p>	N/A
3	Focus Groups	Stakeholders	<p>50 stakeholders attended four (4) Focus Groups held in Libertyville, Grayslake, North Chicago and Waukegan</p>	<p>A complete summary of all comments received is included as an attachment to this Consolidated Plan.</p>	<p>All comments were accepted</p>	N/A

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (if applicable)
4	Focus Groups	Key Stakeholders	13 key stakeholders were contacted for a telephone interview to discuss the needs, goals and priorities for allocation of CDBG, HOME and ESG funds to provide decent housing, a suitable living environment and economic opportunities to residents of Lake County, North Chicago and Waukegan.	A complete summary of all comments received is included as an attachment to this Consolidated Plan.	All comments were accepted	N/A

**Table 4 – Citizen Participation Outreach**

## Expected Resources

### AP-15 Expected Resources - 91.420(b), 91.220(c)(1,2)

#### Introduction

The current anticipated resources are based on the Program Year 2015 allocation amounts for CDBG (Lake County & North Chicago), HOME and ESG. At this time, the County does not anticipate the use of any program income or unused funds from prior years.

#### Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	2,638,773	2,320	4,270	2,645,363	10,555,092	FY2015 entitlement funds plus small amounts of program income collected in calendar 2016 and grant funds rolled forward from prior years.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	1,041,188	26,156	41,956	1,209,300	4,164,752	FY2015 entitlement funds, program income, and grant funds rolled forward from prior years.
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	219,917	0	0	219,917	879,668	FY2015 entitlement funds.

Table 1 - Expected Resources – Priority Table

**Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how**

### **matching requirements will be satisfied**

Match requirements are met by developer equity, municipal investments, local fundraising, bank financing, First Time Home Buyer grants, and State of Illinois affordable housing funds.

### **If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan**

Lake County owns or is tax trustee for several parcels of land throughout its jurisdiction for which there is currently no process in place to address directly the needs identified in the *Consolidated Plan*. Community Development staff will be working with other stakeholders during the course of this five-year *Consolidated Plan* to seek and evaluate potential opportunities to leverage County-owned land in support of the *Consolidated Plan*.

### **Discussion**

There has not been a year in which Lake County's identified needs have been matched by the available resources. Due to this unfortunate situation, as a best practice and an effort to maximize the impact of the available resources, the County has implemented an intensive grant administration strategy that includes thorough vetting of each grant applicant and a healthy monitoring process that ensures on-going compliance. These efforts are the County's means of not only satisfying HUD regulations in many ways, but more meaningfully, to ensure the resources that are available are used in the most effective way possible.

## Annual Goals and Objectives

### AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

#### Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Rehab Existing Housing: Affordable & Special Needs	2015	2019	Affordable Housing Homeless Non-Homeless Special Needs	Lake County Employment & Transit Centers North Chicago	Low Cost Housing	CDBG: \$400,103 HOME: \$656,848	Rental units constructed: 0 Household Housing Unit Rental units rehabilitated: 2 Household Housing Unit Homeowner Housing Added: 0 Household Housing Unit Homeowner Housing Rehabilitated: 24 Household Housing Unit
2	Develop New Housing: Affordable & Special Needs	2015	2019	Affordable Housing Homeless Non-Homeless Special Needs	Lake County Mundelein Employment & Transit Centers	Low Cost Housing Strengthen Neighborhoods	CDBG: \$242,500 HOME: \$80,620	Rental units constructed: 40 Household Housing Unit

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
3	Assist People Without a Home	2015	2019	Homeless	Lake County	Low Cost Housing Strengthen Neighborhoods Job Creation and Retention	CDBG: \$4,912 ESG: \$219,917	Public service activities other than Low/Moderate Income Housing Benefit: 6 Persons Assisted Tenant-based rental assistance / Rapid Rehousing: 10 Households Assisted Homeless Person Overnight Shelter: 940 Persons Assisted Homelessness Prevention: 50 Persons Assisted
4	Subsidize Housing for Low/Mod Income Families	2015	2019	Affordable Housing Homeless	Lake County Employment & Transit Centers North Chicago	Low Cost Housing Strengthen Neighborhoods	CDBG: \$102,791 HOME: \$263,094	Public service activities other than Low/Moderate Income Housing Benefit: 1594 Persons Assisted Public service activities for Low/Moderate Income Housing Benefit: 10 Households Assisted Direct Financial Assistance to Homebuyers: 32 Households Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
5	Provide Adequate Low/Mod IncomeArea Infrastructure	2015	2019	Non-Housing Community Development	Lake County Mundelein Round Lakes Wauconda Township Waukegan Township Zion Beach Park Fox Lake Gurnee Park City Warren Township North Chicago	Strengthen Neighborhoods	CDBG: \$408,785	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 15522 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
6	Revitalize Low/Mod Income Area Business Districts	2015	2019	Non-Housing Community Development	City of Waukegan Lake County Mundelein Round Lakes Wauconda Township Waukegan Township Zion Beach Park Fox Lake Gurnee Park City Warren Township North Chicago	Strengthen Neighborhoods Job Creation and Retention	CDBG: \$346,853	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 14070 Persons Assisted Jobs created/retained: 5 Jobs
7	Assist People with Disabilities	2015	2019	Affordable Housing Non-Homeless Special Needs	Lake County Employment & Transit Centers	Low Cost Housing Strengthen Neighborhoods Job Creation and Retention	CDBG: \$259,711	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 450 Persons Assisted Public service activities other than Low/Moderate Income Housing Benefit: 362 Persons Assisted Rental units rehabilitated: 1 Household Housing Unit

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
8	Provide Welcoming Communities	2015	2019	Affordable Housing Public Housing Homeless Non-Homeless Special Needs Non-Housing Community Development	Lake County North Chicago	Low Cost Housing Strengthen Neighborhoods	CDBG: \$114,069	Public service activities other than Low/Moderate Income Housing Benefit: 1004 Persons Assisted
9	Job Creation	2016	2019	Non-Housing Community Development	City of Waukegan Mundelein Round Lakes Wauconda Township Waukegan Township Zion Beach Park Employment & Transit Centers Fox Lake Gurnee Park City Warren Township North Chicago	Job Creation and Retention	CDBG: \$118,209	Businesses assisted: 8 Businesses Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
10	Provide Services for Job Stability	2015	2019	Non-Homeless Special Needs Non-Housing Community Development	Lake County	Strengthen Neighborhoods Job Creation and Retention	CDBG: \$119,276	Public service activities other than Low/Moderate Income Housing Benefit: 944 Persons Assisted
11	Grant & Program Administration	2015	2019	Affordable Housing Homeless Non-Homeless Special Needs Non-Housing Community Development	Lake County	Low Cost Housing Strengthen Neighborhoods Job Creation and Retention	CDBG: \$528,096.66 HOME: \$108,737	

**Table 2 – Goals Summary**

**Goal Descriptions**

1	<b>Goal Name</b>	Rehab Existing Housing: Affordable & Special Needs
	<b>Goal Description</b>	Acquisition and/or rehab of existing buildings in order to provide a decent home and a suitable living environment for low and moderate-income households and special needs populations.

<b>2</b>	<b>Goal Name</b>	Develop New Housing: Affordable & Special Needs
	<b>Goal Description</b>	To expand Lake County's affordable and mixed-income housing stock in order to provide a decent home and a suitable living environment for low- and moderate-income households and special needs populations. Activities may include providing infrastructure to new affordable and mixed-income housing.
<b>3</b>	<b>Goal Name</b>	Assist People Without a Home
	<b>Goal Description</b>	To end homelessness in Lake County.
<b>4</b>	<b>Goal Name</b>	Subsidize Housing for Low/Mod Income Families
	<b>Goal Description</b>	To provide direct assistance to facilitate and expand homeownership among and/or to provide rental assistance to persons of low- and moderate-income.
<b>5</b>	<b>Goal Name</b>	Provide Adequate Low/Mod Income Area Infrastructure
	<b>Goal Description</b>	To revitalize deteriorating or deteriorated neighborhoods.
<b>6</b>	<b>Goal Name</b>	Revitalize Low/Mod Income Area Business Districts
	<b>Goal Description</b>	To alleviate physical and economic distress through the stimulation of private investment and community revitalization in areas with declining tax base.
<b>7</b>	<b>Goal Name</b>	Assist People with Disabilities
	<b>Goal Description</b>	To provide both services to people with disabilities and accessibility modifications to the homes, facilities and workplaces of people with disabilities, including the elderly.
<b>8</b>	<b>Goal Name</b>	Provide Welcoming Communities
	<b>Goal Description</b>	To foster welcoming, inclusive and neighborly suburban communities.

<b>9</b>	<b>Goal Name</b>	Job Creation
	<b>Goal Description</b>	To create or retain jobs for low- and moderate-income persons by providing assistance to small business incubators, small businesses and/or microenterprises.
<b>10</b>	<b>Goal Name</b>	Provide Services for Job Stability
	<b>Goal Description</b>	To support low- and moderate-income workers in need of either transportation for access to employment or access to affordable, quality child care.
<b>11</b>	<b>Goal Name</b>	Grant & Program Administration
	<b>Goal Description</b>	Admin.

**Table 3 – Goal Descriptions**

## AP-35 Projects - 91.420, 91.220(d)

### Introduction

The following projects are included in this year's Action Plan:

#	Project Name
1	Rehabilitate Existing Housing: Affordable & Special Needs
2	Develop New Housing: Affordable & Special Needs
3	Assist People Without a Home
4	Subsidize Housing for Low/Mod Income Families
5	Provide Adequate Low/Mod Income Area Infrastructure
6	Revitalize Low/Mod Income Area Business Districts
7	Assist People with Disabilities
8	Provide Welcoming Communities
9	Create Jobs for Low/Mod Income Workers
10	Provide Services for Job Stability
11	Grant & Program Administration

**Table 3 – Project Information**

### **Describe the reasons for allocation priorities and any obstacles to addressing underserved needs**

The allocation priorities were based on the five-year Consolidated Plan.

## AP-38 Project Summary

### Project Summary Information

Table 4 – Project Summary

<b>1</b>	<b>Project Name</b>	Rehabilitate Existing Housing: Affordable & Special Needs
	<b>Target Area</b>	City of Waukegan Lake County Round Lakes Employment & Transit Centers North Chicago
	<b>Goals Supported</b>	Rehab Existing Housing: Affordable & Special Needs Subsidize Housing for Low/Mod Income Families Assist People with Disabilities Provide Welcoming Communities
	<b>Needs Addressed</b>	Low Cost Housing Strengthen Neighborhoods
	<b>Funding</b>	CDBG: \$400,103 HOME: \$656,848
	<b>Description</b>	Acquisition and/or rehab of existing buildings in order to provide a decent home and a suitable living environment for low and moderate-income households and special needs populations.
	<b>Target Date</b>	4/30/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Homeowner housing rehabilitated: 24 households Rental units rehabilitated: 2 households

	<b>Location Description</b>	EMPLOYMENT AND TRANSIT CENTERS NORTH CHICAGO ROUND LAKES WAUKEGAN LAKE COUNTY
	<b>Planned Activities</b>	Activities planned under the goal to Rehabilitate Existing Housing for Affordability & Special Needs include the following: <ul style="list-style-type: none"> <li>• City of Waukegan (\$98,170) owner, occupied, rehabilitation</li> <li>• Affordable Housing Corporation of Lake County (\$529,460) owner-occupied rehabilitation program [of which \$231,857 is dedicated to North Chicago and \$100,000 is dedicated to Zion]</li> <li>• Community Partners for Affordable Housing (\$207,500) acquisition, rehabilitation and resale [plus Lake County Affordable Housing Program funds to total 3 units]            Community Partners for Affordable Housing (\$20,000) Community Housing Development Organization (CHDO) Operating</li> <li>• Glenkirk (\$74,3200) rehab existing CILA in Libertyville</li> <li>• Little City Foundation (\$127,500) acquisition &amp; rehab new CILA</li> </ul>
<b>2</b>	<b>Project Name</b>	Develop New Housing: Affordable & Special Needs
	<b>Target Area</b>	Lake County Mundelein

<b>Goals Supported</b>	Develop New Housing: Affordable & Special Needs Assist People Without a Home Subsidize Housing for Low/Mod Income Families Revitalize Low/Mod Income Area Business Districts Assist People with Disabilities Provide Welcoming Communities
<b>Needs Addressed</b>	Low Cost Housing Strengthen Neighborhoods
<b>Funding</b>	CDBG: \$242,500 HOME: \$80,620
<b>Description</b>	To expand Lake County's affordable and mixed-income housing stock in order to provide a decent home and a suitable living environment for low- and moderate-income households and special needs populations. Activities may include providing infrastructure to new affordable and mixed-income housing.
<b>Target Date</b>	4/30/2017
<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Rental units constructed: 40 household/housing units
<b>Location Description</b>	Mundelein

	<b>Planned Activities</b>	<p>Activities planned under the goal to Develop New Housing for Affordability &amp; Special Needs include the following:</p> <ul style="list-style-type: none"> <li>• Lake County Residential Development Corporation (\$242,500 CDBG for site prep + \$60,620 HOME) new construction of rental housing: Fair Haven Crossing in Mundelein (407 E Hawley Avenue), with which \$7,500 of Lake County local funds will be combined. The HOME contribution is a combination of prior year resources and program income added in the 2nd AAP amendment.</li> <li>• Lake County Residential Development Corporation (\$20,000) CHDO Operating</li> </ul>
<b>3</b>	<b>Project Name</b>	Assist People Without a Home
	<b>Target Area</b>	City of Waukegan Lake County North Chicago
	<b>Goals Supported</b>	Assist People Without a Home
	<b>Needs Addressed</b>	Low Cost Housing
	<b>Funding</b>	CDBG: \$4,912 ESG: \$219,917
	<b>Description</b>	To end homelessness in Lake County.
	<b>Target Date</b>	4/30/2018

<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Homeless Person Overnight Shelter: 940 Persons assisted Tenant-based rental / Rapid Rehousing: 10 Households Homelessness Prevention: 50 Persons assisted Public service activities other than low/mod income housing benefit: 6 Persons assisted
<b>Location Description</b>	NORTH CHICAGO WAUKEGAN LAKE COUNTY
<b>Planned Activities</b>	North Chicago CDBG Public Services funding will provide \$4,912 in operating support to PADS Lake County. Lake County Emergency Solutions Grant will provide: <ul style="list-style-type: none"> <li>• \$70,000 in rapid rehousing assistance for the homeless through Catholic Charities</li> <li>• \$65,000 in shelter through A Safe Place (\$23,000), Lake County Haven (\$22,000) and PADS Lake County (\$20,000)</li> <li>• \$48,423 in homelessness prevention services through Catholic Charities (\$35,000) and Prairie State Legal Services (\$13,423)</li> <li>• \$20,000 in homeless management information services (HMIS) administration through Lake County Community Development</li> <li>• \$16,494 Lake County ESG Admin</li> </ul>
<b>Project Name</b>	Subsidize Housing for Low/Mod Income Families

<b>4</b>	<b>Target Area</b>	City of Waukegan Employment & Transit Centers North Chicago
	<b>Goals Supported</b>	Assist People Without a Home Subsidize Housing for Low/Mod Income Families Provide Welcoming Communities
	<b>Needs Addressed</b>	Low Cost Housing
	<b>Funding</b>	CDBG: \$102,791 HOME: \$263,094
	<b>Description</b>	To provide direct assistance to facilitate and expand homeownership among and/or to provide rental assistance to persons of low- and moderate-income.
	<b>Target Date</b>	4/30/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Direct Financial Assistance to Homebuyers: 32 Households Public service activities for Low/Moderate Income Housing Benefit: 10 Households Public service activities other than low/mod income housing benefit: 1594 Persons assisted
	<b>Location Description</b>	EMPLOYMENT AND TRANSIT CENTERS  NORTH CHICAGO  WAUKEGAN

	<b>Planned Activities</b>	<p>Activities planned under the goal to Subsidize Housing for Low/Moderate Income Families include the following:</p> <ul style="list-style-type: none"> <li>• Downpayment assistance through Affordable Housing Corporation of Lake County both county-wide (\$163,094) and in Waukegan (\$100,000)</li> <li>• Rapid rehousing (\$50,000) through Catholic Charities</li> <li>• Homelessness prevention (\$27,791) through Catholic Charities</li> <li>• Senior counseling &amp; caregiver services (\$20,000) through Family Service</li> <li>• Senior food baskets for North Chicago public housing residents (\$5,000) through Northern Illinois Food Bank</li> </ul>
5	<b>Project Name</b>	Provide Adequate Low/Mod Income Area Infrastructure
	<b>Target Area</b>	Mundelein Round Lakes Zion Park City North Chicago
	<b>Goals Supported</b>	Provide Adequate Low/Mod Income Area Infrastructure Provide Welcoming Communities
	<b>Needs Addressed</b>	Strengthen Neighborhoods
	<b>Funding</b>	CDBG: \$408,785
	<b>Description</b>	To revitalize deteriorating or deteriorated neighborhoods.
	<b>Target Date</b>	4/30/2018

<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 15522 Persons assisted
<b>Location Description</b>	MUNDELEIN NORTH CHICAGO PARK CITY ROUND LAKES ZION

	<b>Planned Activities</b>	<p>In support of public infrastructure improvements in low/moderate income areas, the following activities are planned:</p> <ul style="list-style-type: none"> <li>• <b>FREMONT TOWNSHIP (\$24,750):</b> Subsidize cost of special assessment for low-income households in West Shore Park subdivision to replace a water tank.</li> <li>• <b>NORTH CHICAGO:</b> Upgrade water main (\$80,240) in residential LMA neighborhood. Sidewalk replacement (\$9,261), to address trip hazards, ADA regulations and gaps in connectivity. Realignment of the intersection of Broadway Avenue, Glenn Drive and 20th Street (\$54,534) to provide a safer crossing with less confusion for motorist and pedestrians.</li> <li>• <b>PARK CITY (\$80,000):</b> Road improvements, flood drainage and parking for Betty Limbrunner Community Park. This park serves the needs of all the residents of Park City.</li> <li>• <b>ROUND LAKE HEIGHTS (\$80,000):</b> Phase I water main upgrade and replacement necessary to develop 20 acres mixed use, including affordable housing.</li> <li>• <b>ZION (\$80,000):</b> Replace deteriorating water main that provides domestic water service and fire protection to 14 affordable rental buildings.</li> </ul>
6	<b>Project Name</b>	Revitalize Low/Mod Income Area Business Districts
	<b>Target Area</b>	City of Waukegan Mundelein Round Lakes Waukegan Township
	<b>Goals Supported</b>	Provide Adequate Low/Mod IncomeArea Infrastructure Revitalize Low/Mod Income Area Business Districts Job Creation

<b>Needs Addressed</b>	Strengthen Neighborhoods Job Creation and Retention
<b>Funding</b>	CDBG: \$346,853
<b>Description</b>	Revitalize Low/Mod Income Area Business Districts.
<b>Target Date</b>	4/30/2018
<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 14070 persons assisted Jobs created/retained: 5 jobs
<b>Location Description</b>	Mundelein Round Lakes Waukegan

	<b>Planned Activities</b>	<p>In support of revitalizing business districts that service low/moderate income households in Lake County, the following activities are planned:</p> <ul style="list-style-type: none"> <li>• LAKE VILLA: Revitalize a central business district by creating a municipal parking lot (\$100,000) and by repurposing a vacant auto dealership into the Busy Brains childrens' museum (\$37,694) -- - the first such museum in Lake County.</li> <li>• MUNDELEIN (\$100,000): Revitalize a central business district within the core of the downtown area, remediating blighted parkway areas along East Hawley Street.</li> <li>• NORTH CHICAGO (\$9,159): Provide new street furniture, trees, planter boxes, banners and/or lighting improvements along commercial corridors to create stronger business districts.</li> <li>• WAUKEGAN TOWNSHIP (\$100,000): Replace the windows and doors at the Eddie Washington Center. The existing windows and exterior doors will be removed, lead based paint will be abated (windows) and new lead-free windows and doors will be installed at each location. A total of thirty-one windows and four doors are targeted for replacement (\$46,333). Replace a roof-top air conditioning unit at the Park Place Senior Center. The facility serves as a designated cooling center during the summer season and the current unit has reached the end of its usable life-span (\$69,083).</li> </ul>
7	<b>Project Name</b>	Assist People with Disabilities
	<b>Target Area</b>	City of Waukegan Lake County Waukegan Township Zion Employment & Transit Centers North Chicago

<b>Goals Supported</b>	Assist People with Disabilities Provide Welcoming Communities
<b>Needs Addressed</b>	Strengthen Neighborhoods Job Creation and Retention
<b>Funding</b>	CDBG: \$259,711
<b>Description</b>	To provide both services to people with disabilities and accessibility modifications to the homes, facilities and workplaces of people with disabilities, including the elderly.
<b>Target Date</b>	4/30/2018
<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 450 Persons Rental units rehabilitated: 1 housing unit Public service activities other than low/mod income housing benefit: 362 Persons assisted
<b>Location Description</b>	EMPLOYMENT AND TRANSIT CENTERS NORTH CHICAGO WAUKEGAN ZION LAKE COUNTY

	<b>Planned Activities</b>	<p>In 2015 assistance for people with disabilities under Goal #7, the following activities are planned in several locations throughout Lake County:</p> <ul style="list-style-type: none"> <li>• Accessibility enhancements (e.g. elevator) at Family First community center at 202 S Genesee Street in Waukegan (\$90,750).</li> <li>• Accessibility enhancements and rehabilitation of a NorthPointe Resources CILA (\$14,193).</li> <li>• Universal design facility enhancements (entire building renovation) at Center for Enriched Living at 280 Saunders Road in Riverwoods (\$100,000).</li> <li>• Physical activity, health and wellness programming provided to individuals with visual and physical disabilities throughout Lake County by Great Lakes Adaptive Sports Association (\$14,768).</li> <li>• Enhanced representative payee services for people with disabilities at the James Lovell Federal Health Care Center in North Chicago by I-PLUS (\$20,000).</li> <li>• New behavioral health treatment in a primary care setting at Erie Family Health Clinic at 2323 Grand Ave in Waukegan (\$20,000).</li> </ul>
8	<b>Project Name</b>	Provide Welcoming Communities
	<b>Target Area</b>	City of Waukegan Lake County Waukegan Township Employment & Transit Centers Gurnee North Chicago
	<b>Goals Supported</b>	Subsidize Housing for Low/Mod Income Families Assist People with Disabilities Provide Welcoming Communities

<b>Needs Addressed</b>	Low Cost Housing Strengthen Neighborhoods
<b>Funding</b>	CDBG: \$114,069
<b>Description</b>	To foster welcoming, inclusive and neighborly suburban communities.
<b>Target Date</b>	4/30/2018
<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Public service activities other than low/mod income housing benefit: 1004 Persons assisted
<b>Location Description</b>	EMPLOYMENT AND TRANSIT CENTERS GURNEE NORTH CHICAGO WAUKEGAN LAKE COUNTY
<b>Planned Activities</b>	The County and North Chicago expect to provide fair housing legal services to support households and children in need of court-appointed special advocates and to provide counseling for victims of sexual abuse through the following three agencies: <ol style="list-style-type: none"> <li>1. Prairie State Legal Services (\$76,000)</li> <li>2. Court Appointed Special Advocates (CASA) Lake County (\$25,000)</li> <li>3. Zacharias Sexual Abuse Center (\$13,069)</li> </ol>
<b>Project Name</b>	Create Jobs for Low/Mod Income Workers

9	<b>Target Area</b>	Lake County Employment & Transit Centers
	<b>Goals Supported</b>	Job Creation
	<b>Needs Addressed</b>	Job Creation and Retention
	<b>Funding</b>	CDBG: \$118,209
	<b>Description</b>	To create or retain jobs for low- and moderate-income persons by providing assistance to business (e.g. small business incubators, small businesses and/or microenterprises).
	<b>Target Date</b>	4/30/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Businesses assisted: 8 businesses assisted
	<b>Location Description</b>	EMPLOYMENT AND TRANSIT CENTERS LAKE COUNTY
	<b>Planned Activities</b>	Continuation of a countywide small business development loan fund (\$118,209) to be managed by the Black Chamber of Commerce.
10	<b>Project Name</b>	Provide Services for Job Stability
	<b>Target Area</b>	City of Waukegan Lake County Mundelein Round Lakes Waukegan Township Zion Employment & Transit Centers North Chicago

<b>Goals Supported</b>	Subsidize Housing for Low/Mod Income Families Assist People with Disabilities Provide Welcoming Communities Provide Services for Job Stability
<b>Needs Addressed</b>	Strengthen Neighborhoods Job Creation and Retention
<b>Funding</b>	CDBG: \$119,276
<b>Description</b>	To support low- and moderate-income workers in need of either transportation for access to employment or access to affordable, quality child care.
<b>Target Date</b>	4/30/2018
<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Public service activities other than low/mod income housing benefit: 944 persons assisted
<b>Location Description</b>	EMPLOYMENT AND TRANSIT CENTERS MUNDELEIN NORTH CHICAGO WAUKEGAN ZION LAKE COUNTY

	<b>Planned Activities</b>	<p>In 2015, activities in support of Goal #10 Provide Services for Job Stability are as follows:</p> <ul style="list-style-type: none"> <li>• Nicasa (\$30,000): Mental health services in support of working individuals and families suffering from substance abuse and/or mental health issues that threaten job stability.</li> <li>• Mano a Mano (\$25,000): Productive Parents Program helps low/moderate income families attain self-sufficiency by stabilizing employment, improving literacy and educating parents on school involvement.</li> <li>• Highland Park Community Nursery (\$20,000): Provides scholarships for low/moderate income working families who cannot afford child care.</li> <li>• Youth Conservation Corps (\$18,276): Serves low-income, at-risk, minority youth in Lake County through GED education, workforce development and community service.</li> <li>• YBLC (dba YouthBuild Lake County) (\$26,000): Offers an 8-10 month career training opportunity serving 17-24 year old at-risk youth with a focus on GED/HSD attainment, case management services, life skills instruction, stipend-paid training and construction skills training.</li> </ul>
<b>11</b>	<b>Project Name</b>	Grant & Program Administration
	<b>Target Area</b>	Lake County North Chicago

<b>Goals Supported</b>	Rehab Existing Housing: Affordable & Special Needs Develop New Housing: Affordable & Special Needs Assist People Without a Home Subsidize Housing for Low/Mod Income Families Provide Adequate Low/Mod Income Area Infrastructure Revitalize Low/Mod Income Area Business Districts Assist People with Disabilities Provide Welcoming Communities Job Creation Provide Services for Job Stability Grant & Program Administration
<b>Needs Addressed</b>	Low Cost Housing Strengthen Neighborhoods Job Creation and Retention
<b>Funding</b>	CDBG: \$528,795 HOME: \$108,736
<b>Description</b>	This includes North Chicago CDBG Admin.
<b>Target Date</b>	
<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
<b>Location Description</b>	
<b>Planned Activities</b>	Grant & Program administration & planning

## **AP-50 Geographic Distribution - 91.420, 91.220(f)**

### **Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed**

The County developed its geographic priorities based on a two-pronged approach:

1. **Revitalize areas of greatest need.** In addition to the entitlement communities of North Chicago and Waukegan, several areas of Lake County are home to a concentrated number of low/moderate income households whose neighborhoods would benefit from community development, including commercial revitalization, housing and infrastructure rehabilitation plus more adequate amenities. Indicated in HUD data as census tracts where over 55% of households are at or below 50% of area median income (AMI) and located in Beach Park, Fox Lake, Mundelein, Park City, the Round Lake area, Warren Township, Wauconda Township and Zion, these target areas are identified in green in the map below. In further articulating each area's specific needs/barriers, place-based strategies and opportunities, Lake County will work with local governments. A recommended action for Lake County in its Analysis of Impediments to Fair Housing Choice (p. 140) is to "Use CDBG funds to make areas with existing affordable housing more attractive by investing in public facilities, infrastructure, and economic development there.

**Assist in expanding the supply of housing near transit and employment centers, especially outside areas where there are already heavy concentrations of affordable housing.** Another recommended action for Lake County in its Analysis of Impediments to Fair Housing Choice (p. 146) is "The County could prioritize the allocation of CDBG and HOME funds to (housing) projects near public transportation and employment centers." To this end, the County is articulating areas "near transit and employment centers, especially outside areas where there are already heavy concentrations of affordable housing" as a geographic priority for affordable and special needs housing. Areas proximate to employment, retail and medical facilities –or easily accessible by public transportation – often lack affordable housing, so those areas are a priority for affordable housing in this *Action Plan*.

**Geographic Distribution**

<b>Target Area</b>	<b>Percentage of Funds</b>
Mundelein	11
Round Lakes	4
Wauconda Township	
Waukegan Township	14
Zion	3
Beach Park	
Employment & Transit Centers	18
Fox Lake	
Gurnee	0
Park City	3
Warren Township	
North Chicago	14

**Table 5 - Geographic Distribution**

**Rationale for the priorities for allocating investments geographically**

The geographic allocation was driven by a combination of the County's geographic priorities discussed above and the 2015 project proposals from the local communities. Also, the joint agreement between the City of North Chicago and Lake County reserves the amount of the City of North Chicago's entitlement for North Chicago although its CDBG allocation is administered by Lake County.

**Discussion**

City of Waukegan's Action Plan is contained on separate pages, and the lion's share of the allocation shown above (16.6%) to Waukegan

Township is located in the City of Waukegan.

## Affordable Housing

### AP-55 Affordable Housing - 91.420, 91.220(g)

#### Introduction

Lake County experienced a population growth of approximately 9% between 2000 and 2011 (2011 ACS, 5-Year Estimates) - with the population climbing from 644,356 to 700,424. Over the same time period the Area Median Income increased 19% to \$79,666. While the rise in population and income are strong signs of positive growth patterns, the community also experienced a simultaneous sharp increase in poverty. Between the years 2000 and 2011 the number of individuals living below the poverty line in Lake County rose from 5.7% to 8.2%. That represents a 44% increase in the poverty rate. Furthermore, the number of homeowners (with a mortgage) who are cost burdened increased by 42% and the number of cost burdened renters increased by 47%. The data paint a picture of both growth and struggle for the community. Rising prices (in terms of wages and housing) are positive indicators of economic growth, but expensive housing puts continued pressure on low-to-moderate income households - pushing many of them into unsustainable housing situations. The County has established multiple goals directed at increasing access to affordable housing that it expects to result in the outcomes below.

<b>One Year Goals for the Number of Households to be Supported</b>	
Homeless	4
Non-Homeless	79
Special-Needs	13
Total	96

**Table 6 - One Year Goals for Affordable Housing by Support Requirement**

<b>One Year Goals for the Number of Households Supported Through</b>	
Rental Assistance	4
The Production of New Units	40
Rehab of Existing Units	20
Acquisition of Existing Units	32
Total	96

**Table 7 - One Year Goals for Affordable Housing by Support Type**

#### Discussion

For purposes of this section, both rapid rehousing and homelessness prevention programs are considered to help the homeless, although some households assisted with homelessness prevention funds may not meet the HUD definition of homeless. Non-homeless households will be supported by owner-occupied rehab, downpayment assistance and acquisition/rehab/resale. It is assumed that some

acquisition and rehab projects will assist the homeless and special needs populations, as this has been true in the recent past. New construction is likely to assist special needs households.

## **AP-60 Public Housing - 91.420, 91.220(h)**

### **Introduction**

Public housing was established to provide decent and safe rental housing for eligible low- and moderate-income families, the elderly, and persons with disabilities. Public housing includes federally-subsidized affordable housing that is owned and operated by the public housing authorities. Lake County is served by the Lake County Housing Authority, North Chicago Housing Authority, and Waukegan Housing Authority. Due to the structure of HUD's E-Con Planning Suite IDIS template, this section only details the Lake County Housing Authority due to it the County serving as Lead Entity of the Consortium. Specific data for North Chicago and Waukegan has been included in the appendix.

The Lake County Housing Authority's mission "is to serve the Lake County community with housing opportunities and options." LCHA lists seven guiding principles that it adheres to in carrying out this mission:

- \* "Serves all segments of the population by considering the needs of clients and the community.
- \* Provides safe, decent, and sanitary housing.
- \* Considers the needs of its clients in program development and operation.
- \* Encourages clients toward independence and self-sufficiency.
- \* Develops programs that are fiscally responsible.
- \* Provides opportunities for staff development.
- \* Collaborates with other stakeholders in matters relating to housing."

The LCHA manages approximately 619 Public Housing units and 2,723 Housing Vouchers.

The Low Rent Public Housing Program of the Lake County Housing Authority maintains 332 units of housing developed for senior residents located in seven buildings, a 125-unit town home development and 163 single family housing units scattered throughout Lake County. Senior housing includes studio, one- and two-bedroom apartments and accessible one-bedroom units. A single-bedroom unit contains approximately 550 square feet of living space. Families are housed in accordance with the Authority's occupancy standards in two-, three-, four-, or five-bedroom homes.

### **Actions planned during the next year to address the needs to public housing**

The most immediate needs of residents of public housing and Housing Choice Voucher holders are as follows: emergency housing assistance, financial assistance, legal help, counseling, emergency shelter,

medical treatment and other support services. Many of the County's goals address these issues, including subsidized housing, the addition of shelter beds, and job creation/retention.

Waukegan Housing Authority currently plans to perform several renovation over the coming year, including the renovation of ten vacant units each at Barwell Manor and at Armory Terrace Homes and of nine units each at Ravine Terrace and at Harry Poe Manor.

North Chicago Housing Authority plans over the coming year to perform site modifications to its two buildings, including concrete repair, landscaping, tuck-pointing and some roof/gutter work. Interior modifications will including floors, plumbing, electrical, cabinetry, doors, painting, fixtures, windows, appliances and system upgrades including furnace and water heaters.

### **Actions to encourage public housing residents to become more involved in management and participate in homeownership**

The housing authorities provide homeownership classes and referrals to the downpayment assistance program provided by the Affordable Housing Corporation of Lake County.

### **If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance**

Not applicable.

### **Discussion**

The County recognizes that effectively addressing housing needs is fundamental to alleviating the negative effects of poverty such as health concerns, food insecurity and joblessness. Having a steady, safe and secure "home base" has been identified by numerous researchers as a key means to living a healthy and productive life. To that end, housing has been prioritized by Lake County Community Development in its grant administration process ensuring that a significant portion of all available funds to go support the housing needs of Lake County residents.

## **AP-65 Homeless and Other Special Needs Activities - 91.420, 91.220(i)**

### **Introduction**

The County intends to support homeless and other special needs activities in the following ways:

### **Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including**

#### **Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

Lake County consistently has fewer than twenty unsheltered people in the annual homelessness Point-In-Time count. Homeless outreach is conducted by staff at PADS, the largest provider of emergency shelter, and through the homeless outreach center at the Veteran's Assistance Lovell Federal Health Center. Lake County is migrating toward a coordinated assessment system that uses an evidence-based assessment tool to assess the needs of people entering the homeless services system. The score on this tool will be used to prioritize placement in various housing programs. A full assessment of the individual will be done by the housing programs. The limited unsheltered population and existing resources to address outreach inform Lake County's plan to invest ESG resources in areas other than outreach.

The County intends to assist 9 households with its Rental Assistance/Rapid Rehousing programs.

#### **Addressing the emergency shelter and transitional housing needs of homeless persons**

Lake County will address the emergency shelter and transitional housing needs of homeless persons primarily under *Goal 3: Assist People Without a Home*. Under this goal, Lake County will support services and operations for emergency shelter programs, including domestic violence shelters. The transitional housing in Lake County is funded through the Continuum of Care.

Lake County has adopted a Housing First philosophy in its homeless services system which strives to keep shelter stays short. The purpose of shelter is to keep people experiencing homelessness safe as their needs are assessed for appropriate placement in, preferably permanent, housing. With the migration to coordinated assessment, Lake County will be adopting a diversion assessment. This best practice recommended by the National Alliance to End Homelessness will assure that those entering shelter do not have a more appropriate housing option. Managing those who become homeless through entry to shelter is an important strategy to ending homelessness in Lake County.

The County intends to support 20 additional Overnight/Emergency Shelter/Transitional Housing beds.

#### **Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to**

**permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

As Lake County strives to end homelessness in Lake County, homeless services programs will be reporting on key performance measures that indicate success in reducing the length of homelessness and successfully transitioning people to permanent housing. The following performance measures were developed in collaboration with the Continuum of Care and will be included in the evaluation of projects for funding:

- Average length of stay
- Percentage of households with exits to permanent destinations
- Percentage of adult participants who maintain or increase their income
- Percentage of households who remain in permanent housing six months after their exit from the program (for rapid rehousing and homeless prevention programs, except legal services)

These performance measures will assist Lake County in allocating funds under the goal to *Assist People without a Home* to assure that resources are being investing in programs effective at accomplishing the specific goals of transitioning people to permanent housing destinations where they will be successful. The continued implementation of the coordinated assessment system will assist shelter programs in placing people in appropriate housing. The most vulnerable, high-need people will be placed in service-rich housing while those with fewer housing barriers will be directed toward affordable housing options with no services. The Consolidated Plan goals which increase the availability of affordable housing, including permanent supportive housing, will also assist the homeless and those at-risk of homelessness in obtaining appropriate affordable housing.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.**

In Lake County the majority of homeless prevention funds are disbursed through a Homeless Prevention Consortium led by Catholic Charities. The consortium handles homeless prevention funds from numerous sources, including the State of Illinois, EFSP and ESG. Other organizations, including Salvation Army, Maristella and Community Action Partnership joined the consortium, and all can be a point of entry for persons seeking prevention assistance. The consortium then regularly meets to ensure funds are distributed with consistency across agencies without duplication of service. Lake County will invest

ESG and CDBG funds in homeless prevention as informed by community need and evidence-based practice.

The Lake County Continuum of Care works with health, mental health, corrections and foster care institutions to assure that people are not discharged into homelessness. Lake County supports and coordinates with these efforts. The Lake County Health Department maintains policies and procedures to ensure discharges do not result in homelessness or into programs that are HUD McKinney-Vento funded. Overall, the Health Department's discharge policies commit to ensuring that clients will not be discharged into homelessness and that discharges will only be made to appropriate housing or treatment programs unless the client leaves the program and refuses assistance. The Lake County Sheriff's Office - Corrections Division has informally implemented a protocol for the discharge of homeless inmates. The Jail has a reentry specialist team that works with all inmates, but specifically assists homeless inmates to find housing/shelter upon discharge. Clothing, transportation, and other information is provided to inmates who indicate the need.

## **Discussion**

<b>One year goals for the number of households to be provided housing through the use of HOPWA for:</b>
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family
Tenant-based rental assistance
Units provided in housing facilities (transitional or permanent) that are being developed, leased, or operated
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds
Total

## **AP-75 Barriers to affordable housing - 91.420, 91.220(j)**

### **Introduction**

In the high cost housing climate of Lake County, lack of housing choice that includes affordable housing options presents the issue of fair housing. As indicated in Lake County's Analysis of Impediments to Fair Housing, no one demographic group can afford 100% of the housing units sold in Lake County based on sale prices and the estimated median household income. Also, minority households may have a more difficult time procuring average or lower mortgage interest rates and terms, which push lower the price of housing affordable to them.

Fair housing has long been an important issue in American urban policy a problem born in discrimination and fueled by growing civil unrest that resulted in the Civil Rights Movement. The passing of the Fair Housing Act in 1968 was a critical step towards addressing this complex problem but it was far from a solution. Since the passing of the Act community groups, private business, concerned citizens, and government agencies at all levels have worked earnestly at battling housing discrimination. The Fair Housing Act mandates that the Department of Housing and Urban Development (HUD) affirmatively further fair housing through its programs. Towards this end HUD requires funding recipients to undertake fair housing planning (FHP) in order to proactively take steps that will lead to less discriminatory housing markets and better living conditions for minority groups and vulnerable populations.

Lake County's Analysis of Impediments to Fair Housing Choice, published in September 2014, outlined 20 impediments, three of which directly involve the lack of affordable housing supply in Lake County, a lack that disproportionately affects the protected classes that tend to have lower-than-average incomes, such as racial and ethnic minorities and people with disabilities. These impediments are:

- **Impediment 14.** The cost of both purchasing and renting housing in the county is relatively unaffordable for racial and ethnic minorities.
- **Impediment 16.** Housing designated for moderate- and low-income families is concentrated in certain communities, not spread throughout the county.
- **Impediment 20.** Throughout the county, there is a strong housing-jobs-transit mismatch.

**Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment**

In Exhibit IX-1 of the Lake County Analysis of Impediments to Fair Housing Choice. the planned Phase 1 activities include updating the County fair housing website, developing benchmarks for fair housing

outreach and training and hosting regional housing discussions.

### **Discussion**

The Analysis of Impediments to Fair Housing has been a crucial guiding document to addressing the housing needs of Lake County's citizenry.

It can be found here:

<http://www.lakecountyil.gov/Planning/CommunityDevelopment/Pages/FairHousingNULL.aspx>

The document is frequently referenced in policy level documentation due to the thorough manner in which it addresses the needs of Lake County's residents.

## **AP-85 Other Actions - 91.420, 91.220(k)**

### **Introduction**

Lake County has entered the first year of its five year plan. In addition to the multi-year efforts outlined in that plan, there have been new and exciting additions to the County's efforts including multi-discipline collaboratives and the addition of additional funding sources.

### **Actions planned to address obstacles to meeting underserved needs**

Pending the outcomes of the PY2015 application round, actions will be planned in alignment with the 2015-19 Consolidated Plan. In addition to these plans, the County has provided technical assistance to agencies looking to expand their operations both in the numbers of individuals served and the types of services being offered. In the upcoming years, it is expected that these conversations will result in expanded services to Lake County residents now underserved by Lake County's current network of support. Complimenting efforts by a collaborative focusing on the treatment courts in the County are also underway. As the project progresses, more and more participating agencies are learning to work better together for the benefit of their shared beneficiaries. Lastly, the advent of video gambling in the County has resulted in a new revenue source intended for the benefit of social service agencies, particularly those addressing problem gambling. Over the next several months, it is expected that the County will implement a plan for the distribution of these funds that will benefit Lake County's social service agencies and allow for a greater provision of services.

### **Actions planned to foster and maintain affordable housing**

The Consolidated Plan highlights and emphasizes the importance of affordable housing. As such a number of projects have been initiated that will result in a greater stock of available affordable housing as time goes on. Greater amounts of resources have also been dedicated to rapid re-housing and the County has hired an employee, working with the health Department, as part of the aforementioned treatment court grant, to assist those in need with obtaining housing.

### **Actions planned to reduce lead-based paint hazards**

The County's inspection team and Community Development team have recently collaborated on an inspection checklist that not only addresses lead based paint but all other necessary inspection items required for HUD supported efforts. We have reviewed our processes, revised where necessary, and are confident that the needs of the community will be met efficiently in this regard.

### **Actions planned to reduce the number of poverty-level families**

The renewed emphasis on housing is intended to have the long term effect of alleviating poverty. By providing individuals with a decent, stable and well located, 'base of operations', individuals will be

given some of the essential tools they need to succeed. As noted in the plan, several jobs initiatives are also planned including facade improvements and job training programs. Both of these efforts are intended to improve the employment outlook for individuals in need.

### **Actions planned to develop institutional structure**

The Lake County Continuum of Care will be voting soon to reorganize its governance model with a focus on increasing the involvement of member agencies. The County is an active part of these conversations and anticipates a stronger, more effective group once the new structure is finalized and implemented over the next several months. Additionally, among the action steps of the behavioral health treatment court mentioned previously, is wider use of referral and case management software among the area non-profits. A pilot program with this aim is underway and, if successful, may lead to greater and more efficient collaboration among service providers.

### **Actions planned to enhance coordination between public and private housing and social service agencies**

As noted above, the Lake County Continuum of Care will be revising its governance structure which should lead to greater cooperation among the area housing providers. As well, a pilot program aiming at increasing the use of a web-based referral tool is underway. Lastly, the County worked with the United Way this last year to update the "Find Help Lake County" website. This up-to-date directory is a resource to all area housing and social service agencies. In addition to these efforts the County continues to stay involved with collaboration efforts such as The Alliance for Human Services which serves to bring these providers together in the same room to advocate for the benefit of Lake County residents.

### **Discussion**

Lake County continues to adapt to the changing circumstances in the County and as such has a healthy system in place that allows for course corrections that are made with forethought and transparency.

## Program Specific Requirements

### AP-90 Program Specific Requirements - 91.420, 91.220(I)(1,2,4)

#### Introduction

The CDBG, HOME and ESG programs are vital to the well-being of Lake County's citizens. With smart management of these grants, the low-income individuals who benefit from the services funded with these dollars, are given opportunities to improve their situations. The County takes this role seriously and has worked hard to manage the funds effectively and efficiently for the benefit of those in need.

#### Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

- |  |          |
|--|----------|
| 1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed  | 0        |
| 2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan. | 0        |
| 3. The amount of surplus funds from urban renewal settlements  | 0        |
| 4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan   | 0        |
| 5. The amount of income from float-funded activities   | 0        |
| <b>Total Program Income:</b>   | <b>0</b> |

#### Other CDBG Requirements

- |   |        |
|---|--------|
| 1. The amount of urgent need activities   | 0      |
| 2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan. | 70.00% |

#### HOME Investment Partnership Program (HOME) Reference 24 CFR 91.220(I)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is

as follows:

The forms of subsidy to be used to assist homebuyers and/or developers include down payment assistance, interest subsidy, development cost subsidy, direct loan, project grant, or some combination of these methods.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

*Lake County shall determine, based upon the type of subsidy, form of ownership, and type of market in which the property is located, whether the period of affordability shall be enforced by either Resale or Recapture provisions.*

The Lake County Consortium uses detailed Resale and Recapture guidelines when a homebuyer or developer is assisted with HOME Investment Partnerships Program funds and the homebuyer sells or transfers the assisted property subsequent to the initial HOME-assisted purchase. These policies are attached, as instructed in the eCon Planning Suite Desk Guide, in the Grantee Unique Appendices attachment feature on the Administration page.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

The Lake County Consortium uses detailed Resale and Recapture guidelines when a homebuyer or developer is assisted with HOME Investment Partnerships Program funds and the homebuyer sells or transfers the assisted property subsequent to the initial HOME-assisted purchase. These policies are attached, as instructed in the eCon Planning Suite Desk Guide, in the Grantee Unique Appendices attachment feature on the Administration page.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

The Lake County Consortium does not have plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds. The refinancing guidelines required under 24 CFR 92.206(b) are as follows:

In many cases, property owners will seek to refinance other loans for their property outside of the Lake County Community Development funds. In those cases, the County must execute a

subordination of its lien in order to allow the refinancing to occur. The Housing & Community Development Commission has adopted a policy for situations in which that subordination is permissible. There are three programs for which this policy shall apply: Homeowner Rehab, Homeownership, and Rental Housing.

***1. Subordination of County liens under the Housing Rehabilitation Program will be permitted in cases involving refinancing of a homeowner's first mortgage only when the following conditions are met:***

- The borrower takes out no cash.
- The refinancing is for a lower interest rate than the existing first mortgage.
- The borrower's new monthly mortgage payment (including principal and interest) will be less than the current monthly payment.
- The new mortgage must be for a fixed interest loan. The County will not subordinate to an adjustable rate mortgage (ARM).

***2. Subordination of County liens under the Home Investment Partnerships (HOME) and Community Development Block Grant (CDBG) Homeownership Programs will be permitted in cases involving refinancing of a homeowner's first mortgage only when the following conditions are met:***

- The borrower takes out no cash.
- The refinancing is for a lower interest rate than the existing first mortgage.
- The borrower's new monthly mortgage payment (including principal and interest) will be less than the current monthly payment.
- The new mortgage must be for a fixed interest loan. The County will not subordinate to an adjustable rate mortgage (ARM).

***3. Subordination of County liens under Rental Housing Programs will be permitted in cases involving refinancing of a borrower's first mortgage only when the following conditions are met:***

- The borrower takes out no cash.
- The refinancing is for a lower interest rate than the existing first mortgage.
- The borrower's new monthly mortgage payment (including principal and interest) will be less than the current monthly payment.
- The new mortgage must be for a fixed interest loan. The County will not subordinate to an

adjustable rate mortgage (ARM).

- Proper background documentation is submitted to the County: Letter of request from party requesting subordination; Payoff letter from current 1st mortgagee; Mortgage loan commitment from new lender; Good Faith Estimate; Appraisal report (except in cases of streamlined refinancing by a superior lender); Statement showing existing monthly payment and interest rate; Name and address of title company handling the closing on the refinancing.

**Emergency Solutions Grant (ESG)  
Reference 91.220(l)(4)**

1. Include written standards for providing ESG assistance (may include as attachment)

Any household that may otherwise be eligible for prevention assistance under ESG must also meet the “but for” rule – that is, “Would this individual or family be homeless but for this assistance?”

The “but for” rule can be documented with the following:

- Certification by the individual or head of household that no subsequent residence has been identified; and
- Self-certification or other written documentation, that the individual or family lacks the financial resources and support networks to obtain other permanent housing.

Furthermore, any household that qualifies for prevention assistance and meets the “but for” rule must also have the following qualifications:

- Have no more than three months of arrears; and
- Demonstrate an ability to sustain housing; and
- Demonstrate an ability to earn income; and
- Would remain in housing that is decent, safe, sanitary, and affordable.

If the household cannot meet the above qualifications, it is reasonable to infer that the household is in greater need than prevention assistance can provide for, and the household will be referred to a more appropriate program.

Programs funded to do rapid rehousing in Lake County must use an assessment that identifies barriers to obtaining and maintaining housing. Programs will select participants based on this assessment by prioritizing the population where a rapid rehousing intervention will be most effective. This population will have barriers to housing but not significant barriers. Programs will

continue to assess the match between intervention and target population as data is available.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

All ESG-funded programs must participate in the Lake County Homeless Management Information System (HMIS), commonly known as ServicePoint. Only programs that are specifically forbidden by other statutes or regulations (e.g., domestic violence victim service providers) may not participate. All HMIS-participating agencies must collect and maintain common data fields as determined by the HMIS Administrator and HMIS Committee, considering all relevant regulations. These common practices will be to ensure services are coordinated among organizations – one client, one record.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

Lake County's typical annual process for making ESG sub-awards is as follows: Lake County Community Development releases a Notice of Funding Availability (NOFA). The NOFA shall contain information about the programs, applications, workshops, and other pertinent information. The NOFA shall be published in the Lake County News-Sun, posted on the Lake County website, distributed via a mail list, and distributed through any other forms that may be appropriate.

All applications shall have a deadline for submission. Upon submission, applications will be reviewed by staff. Staff will make recommendations for ratings in specific criteria to be determined each year in the application review committees, and shall summarize projects in a format for the relevant Application Review Committee.

The Housing & Community Development Commission has four standing Advisory & Recommendation Committees (ARC). ESG applications are reviewed by the Homeless Assistance ARC which in a public meeting will review applications and make recommendations for funding to the HCDC Executive Committee. The HCDC by-laws give the Executive Committee the responsibility of "Review[ing] recommendations from Advisory & Recommendation Committees to ensure compliance with regulations and consistency with funding availability, and make[ing] recommendations to the full Commission regarding such matters." The HCDC Executive Committee shall meet to review the recommendations of the ARCs. The Executive Committee shall then direct staff to: 1) develop the recommended projects into the Annual Action Plan for the full Housing & Community Development Commission; 2) notify applicants of the recommendations; and 3) prepare for the public comment period and public hearing.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

N/A

5. Describe performance standards for evaluating ESG.

Lake County developed the following performance measures, in consultation with the Continuum of Care, to help accomplish the following goals:

- Measure program performance
- Align program evaluation between ESG and the CoC
- Measure the County's progress toward homeless services goals as outlined in the Consolidated Plan, Annual Action plan and reported to HUD in the Consolidated Annual Performance and Evaluation Report (CAPER)

Participation in the Homeless Management Information System (HMIS) is required by ESG regulation for all projects receiving ESG funding. Therefore, all performance measures must be tracked in and run out of HMIS, locally known as ServicePoint.

The required ESG performance measures are as follows:

For all programs:

- Average length of stay, Percentage of households with exits to permanent destinations, Percentage of adult participants who maintain or increase their income
- For Homeless Prevention Programs (except legal services) and Rapid Rehousing Programs:
- Percentage of households who remain in permanent housing six months after their exit from the program

## Discussion

While the needs still exceed the resources available through CDBG, ESG, and HOME, the sub-recipients in the County have done an admirable job managing the social services needs of those requiring help in the Community.

