

# GOAL: PROVIDE PUBLIC SAFETY AND ADVANCE AN INTEGRATED, DATA-DRIVEN JUSTICE SYSTEM

STRATEGIC STATEMENT: Create safe communities through an integrated, data-driven justice system, including law enforcement that embraces a guardian mindset to build public trust, and other innovative programs that reduce crime, recidivism, family violence, and substance abuse.

Strategy 1: Provide justice facilities to adequately meet long-term needs.

**Action A:** Continue implementation of facility master plans, including renovation and additions to the Sheriff's Administration, County 2/Highway Patrol, jail and 911, as well as renovation and modernization of the existing court annex, juvenile justice center, and courthouse.

**Action B:** Develop sustainable funding strategies to implement facility maintenance, renovation and infrastructure systems updating.

Strategy 2: Realign/shift resources from enforcement to prevention to reflect decreases in the crime rate, emerging trends in community policing and an integrated approach to treating the core causes of criminal activity and delinquent behaviors.

**Action A:** Analyze, evaluate, and make recommendations on addressing the gaps between current allocation of resources and the needs of the community.

**Action B:** Develop a consensus-based process that reprioritizes and reallocates resources based upon the gap analysis. **Action C:** Collaborate with justice and community partners to share, analyze and understand data with the objective of reducing the number of persons admitted to the jail, and jail length of stay (pre-trial), while maintaining public safety.

Strategy 3: Regularly evaluate and implement enhanced technologies to provide effective service and enhance data sharing and integration throughout the justice system.

Action A: Work collaboratively within the public safety partnership to address interoperability.

Action B: Implement e-ticketing, e-filing, and data sharing with internal and external stakeholders (i.e. municipal, state).

**Action C:** Explore grant-funding sources to fund implementation of justice information systems that are integrated, including case management and comprehensive reporting tools.

Action D: Implement Intensive Case Management and report outcomes to achieve the same or better justice sooner.

**Action E:** Identify and implement improvements to data sharing and integration so that the County can report on outcomes and impacts of prevention and treatment programs.

**Action F:** Continue to advance opportunities for regional 911 consolidation.



### Strategy 4: Evaluate and identify adult and youth criminal justice and diversion programs that address social, mental, emotional and behavioral health issues that lead to criminal behavior.

**Action A:** Collaborate with Workforce Development and other community service providers to provide effective programs focusing on job training, employment skills and opportunities, safe housing, transportation and other support services that assist ex-offenders in establishing and maintaining a crime-free life.

**Action B:** Provide after-care and re-entry programs and procedures that incorporate treatment and monitoring of ex-offenders.

**Action C:** Further develop a "deflection and diversion" crisis response model for addressing mental health issues that includes housing, mobile response, training for law enforcement and first responders, and a crisis intervention system. **Action D:** Maintain and develop enhanced law enforcement programs targeted to reduce violence and prevent gang development and activity.

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# Strategy 5: Develop programs, education, and outreach focused on mental, emotional and behavioral health, misuse of drugs, prevention of gangs, and prevention of other criminal activity, in direct alignment with the relevant strategies and actions under the County's "Build Healthy, Resilient, and Inclusive Communities" Strategic Goal.

Action A: Research grant opportunities and develop programs to address illicit drug use in Lake County.

**Action B:** Evaluate and develop improved methods to provide sustainable mental, emotional, and behavioral health services through collaboration with service providers in the community.

**Action C:** Promote and lead information-sharing initiatives amongst law enforcement to address gang-related crime.

**Action D:** Continue to research grants and develop local funding partnerships for enhanced treatment in specialty courts.

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## Strategy 6: Provide comprehensive training to enhance and reinforce the shifting role of law enforcement from "warrior" to "guardian" of the community.

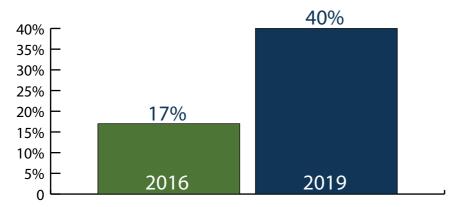
**Action A:** Train all officers and first responders in community outreach, voluntary compliance, de-escalation techniques, and force as a last resort.

**Action B:** Develop metrics for specific crimes and delinquent behaviors that will allow the County to measure the outcomes/impacts of policing and first response when carried out in this manner.

#### PERFORMANCE METRIC

Work with local law enforcement agencies to train 40% of Lake County law enforcement officers in certified crisis intervention team training (CIT) by 2019.

#### **Certified Crisis Intervention Team Training**



Baseline: In 2016, 17% of Lake County law enforcement officers were certified in crisis intervention team training, including 88 of 197 Lake County Sheriff's Officers.



"Before the Crisis Intervention Training, I would go to calls and see that someone had a mental health issue, but I had no idea what we could do for them. Now, we're able to communicate with people a lot better, and they're noticing on the street that we're doing things differently. We're changing how we do business."

- Lake County Sheriff's Deputy Katie Gordon